IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

CH 1998 D No. 2149.

Court No. 58
The Royal Courts of Justice
The Strand
LONDON EC4

18th June 1999

Before:

MR JUSTICE LADDIE

JOHN ALFRED DONOVAN

(Plaintiff)

-V-

SHELL UK LTD

(Defendant)

(by Original Action)

AND BETWEEN

SHELL UK LTD

(Plaintiff by Counterclaim)

-and-

(1) JOHN ALFRED DONOVAN

- (2) DON MARKETING UK LIMITED
 - (3) ALFRED ERNEST DONOVAN

(Defendants to Counterclaim)

(by Counterclaim)

MR G COX, assisted by MS L LANE, instructed by Royds Treadwell, appeared on behalf of the Plaintiffs.

MR G HOBBS, assisted by MR P ROBERTS, instructed by DJ Freeman, appeared on behalf of the Defendant.



SMITH BERNAL

INTERNATIONAL

A LEGALINK COMPANY

- [1] Friday, 18th June, 1999
- [2] (10.30 am)
- MR JOHN DONOVAN (continued)
- 4] Cross-examination by MR HOBBS (continued)
- [5] MR HOBBS: My Lord, could I just mention a matter before
- [6] I go on? I have asked my learned friend whether he
- [7] would be willing for Mr Sotherton to be out of court
- [8] while I do this next part of cross-examination. He
- [8] declines that. Therefore, since your Lordship has no
- [10] power to compel it in civil proceedings, I am bound to
- [11] go on.
- [12] MR JUSTICE LADDIE: I could compel it; I could go into
- [13] camera.

~1

- [14] MR HOBBS: I would wish to be in a position whereby
- [15] Mr Sotherton was not present in court.
- [16] MR JUSTICE LADDIE: Mr Cox, I take it that you are not
- [17] prepared to ask Mr Sotherton to leave? A simple "yes"
- [18] or "no" will do.
- [19] MR COX: He is not here, actually.
- [20] MR JUSTICE LADDIE: Fine.
- [21] MR HOBBS: I thought you told me he was.
- MR JUSTICE LADDIE: Let us not worry about it -
 - MR COX: However, he will be coming, I expect, in the next
- 4 15 or 30 minutes. I have to say that Mr Lazenby's
- presence throughout the trial might give the appearance,
- Page 1

- [1] impression, looking from the documents and the witness
- 21 statements, is that there came a time when Mr Paul King
- p) ceased to be the National Promotions Co-ordinator and
- иј Stuart Carson became National Promotions Co-ordinator.
- Do you remember that?
- [6] A: Yes, I do.
- [7] Q: Looking at page 417, I identify that point in time as
- [8] about 30th May, which you see as the date on that
- [9] letter. This is Stuart Carson writing back to you:
- [10] "Dear Mr Donovan, thank you for your letter of
- [11] 14th passed to myself by Paul King."
- [12] It is about a Sherlock Holmes' game proposal?
- [13] A: Yes.
- [14] Q: Am I right in thinking that, at about May 1990, Stuart
- [15] Carson effectively became the man doing the job
- [16] previously done by Paul King?
- [17] A: Certainly at that time he was. I do not know when the
- [18] changeover occurred.
- [19] Q: Can we agree that it was by this point in time?
- [20] A: Yes.
- [21] Q: Without going into too much detail on this, you know, do
- [22] you not, or you accept that Paul King had been somewhat
- [23] unwell for some time?
- [24] A: I know that now. I did not know it at the time.
- [25] Q: What was happening was that from about May 1990 onwards
 - Page 3

- [1] if Mr Sotherton were removed, of a certain inequality.
- MR JUSTICE LADDIE: Fair enough. Carry on.
- [3] MR HOBBS: Right, Mr Donovan, we go into the final furlong.
- Would you take volume E1, please? In that volume -
- MR JUSTICE LADDIE: Just before you start, Mr Cox, two
- [6] things. First of all, do you remember that I asked you
- [7] for a chronology with an extra column. Has that been done?
- MR COX: It is coming.
- [10] MR JUSTICE LADDIE: So is Christmas.
- [11] MR COX: Not as long as Christmas, Monday.
- [12] MR JUSTICE LADDIE: Good. The other thing is I have
- [13] everybody's material on -
- [14] MR COX: Monday, on one disc.
- [15] MR JUSTICE LADDIE: Your skeleton, that is the only thing
- [16] I am missing.
- [17] MR COX: Yes. We discovered a problem with a disc we had
- [18] prepared. It had certain extra amendments and notes.
- [19] MR JUSTICE LADDIE: The expletives!
- poj MR COX: It was cross-referenced to my learned friend's.
- [21] MR HOBBS: Page 418, Mr Donovan, if you would not mind.
- [22] Actually 417, if you would not mind.
- [23] A: I have that.
- [24] Q: What I am trying to do is to get my bearings with you
- [25] for what was happening within Shell in 1990. My

- [1] he had been sidelined within the department; would that
- [2] be a fair way of putting it?
- [3] A: Something had happened and he had apparently been
- [4] demoted.
- [5] Q: Yes. Do you mind me calling it "sidelined"?
- [6] A: Okay.
- 7) Q: All right. Now, page 420, if you would. Here is a
- [8] letter from Sainsbury's, dated 20th June 1990, and it is
- [9] addressed to you. Are you familiar with this letter?
- [10] A: I am indeed.
- [11] Q: You can see the contents of the letter, I do not think
- [12] any of us have retained copies of the letter of 31st May
- [13] that you may have sent to Mr Sturrock?
- [14] A: It was a mail shop letter that went to a lot of
- [15] companies.
 - Q: It was a sort of pitch for business?
- [17] A: Yes, it was.
- [18] Q: Are you able to say what it was a pitch for business
- [19] for?

[16]

- [20] A: Yes, it was the Disneytime promotion.
- [21] Q: It was a game concept?
- [22] A: It was a game with a detachable loyalty card as well.
- 23] Q: Right. As I understand your evidence in relation to
- [24] this document, this was regarded as significant from
- [25] your perspective to receive a reply from Sainsbury's

Page 4

- [1] because they had never responded to a mail shop before?
- A: That is correct, yes.
- [3] Q: If we turn the page then to page 421, this is you
- [4] writing on 25th June 1990 to Stuart Carson?
- [6] A: Correct.
- [6] Q: By now, Stuart Carson is firmly in the driving seat at
- [7] Shell on these matters, is he not?
- [8] A: Yes.
- [9] Q: You are writing:
- [10] "Dear Stuart, re J Sainsbury's.
- [11] "Sainsbury's have never before expressed the
- [12] slightest interest in promotional games. I was
- [13] therefore very surprised to receive a letter this
- [14] morning from Brian Horley, their advertising and
- [15] marketing manager, taking us up on an offer to make a
- [16] presentation.
- [17] "I therefore thought it might be worthwhile taking
- [18] advantage of the opportunity to mention the multibrand
- [19] game concept to them hence my call to you this morning
- [20] requesting permission to do so. I will make it clear to
- [21] Sainsbury's that the approach in regard to the
- [22] multibrand game is at our instigation and purely to
 - explore the possibility of joint promotional activity
- [24] between Shell and Sainsbury's, without any commitment
- [25] from either party."

- [1] A: It would just be a computer reference.
- [2] Q: It was not at random, was it?
- [3] A: I would not have thought so.
- [4] Q: I have seen many of your documents and I have looked at
- [5] the references on the top of them. As I understand it,
- [6] you have a proposal file reference number for proposals
- [7] that you make to people and for related correspondence;
- [8] am I right?
- [8] A: With all correspondence that went out.
- [10] Q: And proposals in the form of three, four, five
- [11] page documents, and so on, that you present to your
- [12] clients, you use a proposal file reference number, do
- [13] you not?
- [14] A: Right.
- [15] Q: That is correct, is it not?
- [18] A: I will check, yes. I think that would be the case.
- [17] Q: I hope we do not get hung up on this. I could point to
- [18] quite a few documents where you have actually said on
- [19] the front of it -
- [20] A: Yes, I am sure that is the case, so that we can find it
- [21] quickly if we wanted to.
- [22] Q: That is the whole purpose of it, is it not?
- [23] A: Yes.

Page 5

- [24] Q: If I have understood your file numbering system
- [25] correctly, you went up alphabetically from one file to

Page 7

- [1] A: Correct.
- [2] Q: Now, I infer from this, and I believe you will confirm,
- [3] that you had never met Brian Horley yourself before?
- [4] A: No, I had not.
- [5] Q: I think you had probably never spoken to him?
- [6] A: Never spoken to him; no contact at all.
- [7] Q: This was a step into the unknown, from your point of '9| view?
- a A: Yes, it was.
- [10] Q: Okay. Stuart Carson gives you permission to mention the
- [11] multibrand game concept to them?
- [12] A: Correct
- [13] Q: Just to be clear on this, the multibrand game concept,
- [14] that would be Megamatch, would it not?
- [15] A: Yes, it would.
- [16] Q: This would, therefore, be matching halves used as a
- [17] universal promotional currency?
- [18] A: That is correct, yes.
- [19] Q: Just help me on one thing: do you see the reference at
- [20] the top of the letter, JAD/RGS/SB85? I would like to
- [21] know whether I have correctly decoded this, JAD is you?
- [22] A: Correct.
- [23] Q: RGS is Sotherton?
- [24] A: Correct.
- [25] Q: AB85 is your promotional proposal file reference?

- [1] the next file. So you start with A, you go AB, then you
- [2] go B, then you go C, D, E, F, G. That was how you went
- [3] up on these files?
- [4] A: Yes.
- [5] Q: So we are into the file references which carry the AB
- [6] number here, and this one has a file reference number
- [7] AB85 at the top. Turn the page then, please, to
- [8] page 422?
- [9] A: Right.
- [10] Q: This is a letter which you sent out to Horley, so far as
- [11] I can tell; yes?
- [12] A: Yes, correct.
- [13] Q: Look at the reference at the top: JAD, that is you.
- [14] SDP, that is Mrs or Miss Peacock, is it not?
- [15] A: Sharon Peacock, yes.
- [16] Q: What was she in your organisation?
- [17] A: She was the office manager.
- [18] Q: Right. When did she leave your employment?
- [18] A: I would guess at the end of 1991, although she did do
- 20] some part-time work for me after that, in through 1992
- [21] and since then.
- [22] Q: I think I established with you that she lived in
- [23] Stowmarket?
- [24] A: Yes, Stowmarket.
- [25] Q: And she is alive and well, is she not?

Page 8

June 18, 1999

- [1] A: As far as I know. I have not spoken to her for some [2] time.
- [3] Q: Here is your letter of 10th July 1990 to Brian Horley,
- [4] marked "Strictly confidential". You see the reference,
- 同 "It's called Disneytime ..."
- [6] A: Yes.
- [7] Q: You introduce Disneytime down those three following
- [8] paragraphs, yes?
- 191 A: Yes.
- [10] Q: In the bottom paragraph, you say:
- [11] "I would also like to take this opportunity to ask
- [12] if Sainsbury's might be interested in entering into
- [13] exploratory discussions regarding a joint commercial
- [14] game next year with Shell UK Oil. As you may be aware,
- [15] we have supplied Shell with all of their promotional
- [16] games during the last decade and this approach is made
- [17] with their knowledge and approval."
- [18] Then you talk about the basic idea, and it is the
- [19] one we have just discussed?
- [20] A: Yes.
- [21] Q: The matching halves, common currency, and so on?
- [22] A: Yes.
- ij Q: You say:
- "The actual game format and theming would
- [25] obviously be subject to agreement by both parties", and

- [1] A: Right.
- [2] Q: Page 429.
- [3] A: I have that.
- (4) Q: Thank you. This is AB108, the reference at the top. It
- [5] is yourself writing to Stuart Carson. The point I want
- [6] to make here is that you are communicating now with
- [7] Carson on 17th July, 1990. He is the person that your
- [8] company is dealing with within Shell at this point in
- [9] time, is it not?
- [10] A: We were talking to Stuart Carson and to Paul King during
- [11] that period.
- [12] Q: Yes. Why were you speaking to Paul King, do you say?
- [13] A: Because we were working on another project, I think it
- [14] was a Sciect Shop game, if my memory serves me
- [15] correctly. We were doing that with Paul exclusively.
- [16] Q: That was his remit, was it, within Shell at that point
- [17] in time?
- [18] A: Yes.
- [19] Q: So far as National Promotions were concerned, you would
- [20] be speaking to the National Promotions Co-ordinator,
- [21] would you not?
- [22] A: I spoke to Stuart and Paul about the National
- [23] Promotions.
- [24] Q: Paul King was not the National Promotions Co-ordinator
- [25] anymore?

Page 9

Page 11

- [1] so on.
- [2] The last paragraph, let us just notice that, on
- [3] page 423:
- "To be frank, I was surprised to receive your
- Figresponse to my letter because Sainsbury's have not been
- [6] receptive in the past to even considering promotional
- [7] games. However, I hope the concepts mentioned above do
- (8) demonstrate that it is possible for Sainsbury's to
- (8) benefit from the proven appeal of promotional games,
- [10] without using a theming (i.e. Bingo) which would
- [11] obviously be totally incompatible with Sainsbury's
- [12] image."
- [13] All right?
- [14] A: Yes.
- [15] Q: You had not, I think, spoken to Brian Horley at that
- [16] stage. This was a letter, you were responding, and this
- [17] was the way you chose to communicate with him?
- [18] A: I think that is correct, yes.
- [19] Q: Here we are in July 1990 and as far as you can recollect
- [20] now, you had not actually spoken to Horley, this is the
- 211 only communication you had with him?
- [22] A: I think that is correct, yes.
- [23] Q: Okay. I just want to show you one or two letters in
- [24] passing, that were passing between yourself and Stuart
- [25] Carson at this time?

Page 10

- [1] A: No, but he had been and Stuart was green in the job and
- [2] he relied on Paul to quite a degree.
- [3] Q: How do you know that?
- A: From just the contact that I had with them at the time.
- [5] Q: Here are the contacts you are having with them. Here we
- [6] are in July, you are writing letters to Stuart Carson.
- [7] We have one on page 429. I do not think the precise
- [8] details of the contents of this letter matter very much
- [9] but, as far as I can see, it is a game promotion concept
- [10] you are discussing with him?
- [11] A: Yes.
- [12] Q: Would that be right?
- [13] A: That is correct.
- [14] Q: That is 17th July you are writing to him. Turn the
- [15] page to page 431. This is you, again, 18th July, in
- [16] contact with Stuart Carson, are you not?
- [17] A: Yes.
- [18] Q: This is what?
- [19] A: This is Star Trek
- [20] Q: Okay. The position on Star Trek is a little complicated
- [21] because there were questions over clearances and rights
- [22] and when they were going to go public, and so on. The
- [23] point I am putting to you is that you are communicating
- [24] with Stuart Carson on this potential national promotion
- [25] on 18th July?

June 18, 1999 Shell UK Ltd

[8]

[11]

A: I was communicating with Stuart. I also spoke to Paul [2] about it as well.

Q: You spoke to Paul about Star Trek, did you? 131

A: Yes. 141

Q: You did not write to him? 151

A: No. I spoke to him on the telephone. [6]

Q: What was Paul's involvement in that? 7

A: Because Stuart was speaking to him about it, they had [8]

[9] the proposal and they were discussing it. I phoned and

[10] got Paul King instead of Stuart and he said that they

[11] were excited about it, and so on, and that Stuart would

[12] be talking to me further about it.

Q: You remember that very clearly, do you? [13]

A: I remember I was pretty excited about it myself at the [14]

[15] time. It was very important to me.

Q: As far as I can tell, with one exception, you were not [16]

[17] in correspondence with King at all in July 1990?

A: Was that the Select Shop game? [81]

Q: As far as I can tell, based on documents I have seen. [19]

A: I certainly spoke to him a number of times during that 1201

[21] period on the Select Shop theme. I would need to check

[22] the documents to be certain of this but that is my

recollection sitting here. I also spoke to him about

Star Trek

[25]

Q: Star Trek was a national promotion, potentially?

Page 13

Q: You would not want two documents carrying the same [1] [2] reference number, would you?

A: Unfortunately, that does happen, yes. Sometimes I have [4] got involved myself and, to save typing in the name and

address again, I would take a letter that someone else had got with a reference number and use the address from there and just type in the letter myself.

Q: You would use the same reference number?

A: Not on purpose but that could happen, yes. Sometimes [9] [10] I would put "/B" on it.

Q: Tell me why you put "/B" on it?

A: To denote that I was using the same letter that had been used before but I was involved in that.

Q: The "/B" would tell you what, when you went back to your [14] [15] files?

A: It would only tell me that I had re-used the letter that [16] had been typed before, I had used the top details again. [17]

[18] Q: I do not see - I know what you are talking about

because there is a document that has a "B" on it, but

1201 I do not see too much of that happening in these files?

[21] A: I am just saying that did happen. I think Shell would [22] know by now from my correspondence that, as far as

[23] references are concerned and dates, I am not always [24] accurate.

Q: Come on now. You are using these proposal file

Page 15

Money 449 w. 18' RGS/SDP/118-18ing

A: Yes. Remember, the Disneytime project that I had [1] [2] written to Sainsbury's about, I had worked on that with [3] Paul King, not with Stuart Carson.

Q: Let us turn on. Page 434, just showing you another [4]

[5] letter here. Here you are on 18th July, corresponding [6] with Stuart Carson.

A: Right. 7

Q: This is Star Trek? '9]

A: Right. (b)

[10] Q: All right?

A: Yes. [11]

Q: I do not see any passing references in here to Paul [12] [13] King's name at all.

A: No, the main contact was with Stuart Carson on Star [15] Trek. At the beginning, Paul was involved when they

[16] were thinking about it. After that, it was Stuart.

[17] Q: All right. You are still using your AB reference

[18] numbers and the numbers are rising. This is AB110.

[19] That was the way it went, was it not, on promotional

[20] proposals' correspondence, the number rose? It was AB

[21] for the volume you filed it in and the numbers went up

[22] sequentially. [231]

A: Generally, yes. There were two different terminals [24] Churning out this correspondence and they were picking [25] off numbers to put on the references.

Page 14

[1] reference numbers - AB110, AB114 - for a reason

[2] because you need to know, when you go back to a given

[3] customer, what you had previously said to them, do you

[4] not?

A: Yes. In general terms, yes, the people in the office 161

[6] were using the system and they usually generated the

77 documents.

Q: Can I just have your position clear on this? What do

[9] you say the significance is of there being a "B"

[10] reference on the file number?

A: It would normally mean that I had become involved in it [12] and had re-used the address and put new content

[13] underneath it.

Q: When you say you had become involved in it, of course

[15] your reference, your initials JAD, appears on quite a

[16] few of these letters and there is no "B" after the -

A: What I mean is I had become physically involved in the [18] typing side of it.

Q: So a letter that carries the designation "B" is one that 1191 [20] you had a hand in actually physically typing?

A: Yes. Maybe I edited it or something but normally it would mean that I would have typed it in.

Q: Thank you for that assistance. Now turn to page 439. [24] Here is a letter, I am showing it to you not for its

[25] content but because here we are on 20th July, you are

- [1] writing to Stuart Carson, JAD/SDP/AB114, and this is
- [2] about Star Trek, the game; all right?
- [3] A: Right.
- μ] Q: This is demonstrating, in this correspondence that we
- [5] are looking at here, a pattern, is it not, whereby you
- [6] are communicating with Stuart Carson during July?
- [7] A: That is correct, yes.
- [8] Q: On anything that was of any real importance in terms of
- [8] National Promotions, you would have to speak to Stuart
- [10] Carson or write a letter to him, would you not, at this
- [11] point in time?
- [12] A: They were still working as a team but Stuart was dealing
- [13] primarily with the Star Trek game and Paul was still
- [14] advising him on matters and Paul was primarily
- [15] responsible for the Select Shop game.
- [16] Q: Yes, but who is in charge?
- [17] A: I guess that it must be Stuart Carson who had got that
- [18] title.
- [19] Q: Put it this way: on any matter of particular importance,
- [20] you would have to make sure that Stuart Carson was,
- [21] shall we say "in the loop"?
- [22] A: Yes.
 - Q: That is because Paul King had been, as I think you were
- [24] prepared to agree a little while ago, sidelined within
- [25] the department and that the manager in charge was

Page 1.7

- [1] A: I would say that I did.
 - Q: The reference as a matter of fact, AB100, I think it
- [3] cross-correlates with the letter to Sainsbury's -
- 4] I will just look that up so I am not wrong on this. Is
- p it 431? That has AB100 on it.
 - A: Yes.
 - Q: Anyway, here we are on page 449. This is a letter that
- [8] you had written to Mr Horley. You had a hand in this;
- [9] yes?

na

[11]

[13]

- A: Yes.
- Q: It goes out under the signature or above the name of
- [12] Roger Sotherton; right?
 - A: Yes.
- [14] Q: The fact that Roger Sotherton is the signatory to this
- [16] letter indicates simply that you were working together
- [16] on the communications you were having, or you say you
- [17] were having, with Sainsbury's; correct?
- a) A: Yes. He had now become more involved in that because
- [19] I was so involved in Star Trek, with Stuart Carson.
- [20] Q: You knew what was going on here, did you not?
- [21] A: Yes, I did.
- [22] MR JUSTICE LADDIE: Just a moment. Mr Hobbs, are you going
- [23] to ask anything about those numbers that appear in 431
- [24] and 449? I just want to know if you are going to or
 - so not

Page 19

- [1] Stuart -
- [2] MR JUSTICE LADDIE: Carson.
- [3] MR HOBBS: Carson, I am sorry.
- [4] A: I did not know what had happened. I guessed that -
- [6] I did not raise the subject because I thought it could
- [6] be embarrassing.
- [7] Q: Why did you think it would be embarrassing?
- A: Because he was National Promotions Manager and now he
- A was not, someone else had that function. But he also
- [10] had more experience than anyone else in the Promotions
- [11] Department because he had been there such a long time
- [12] and I think that he was seen as a valuable asset to give
- [13] advice to the people that succeeded him.
- [14] **Q:** Right.
- [15] A: I think I have seen that in Shell's witness statements.
- [16] Q: You have seen that in what?
- [17] A: I think I have seen something along those lines in
- [18] Shell's witness statements.
- [19] Q: Turn to page 449 in this bundle, please. Do you
- [20] recognise this letter? I would be very surprised if you
- [21] say you do not.
- [22] A: I do recognise it, certainly.
- [23] Q: You see the reference at the top, AB100b?
- [24] A: Yes.
- [25] [Q: You had a hand in typing this letter?

- [1] MR HOBBS: Okay, I will, and I will do it this way.
- [2] I jumped off it because I could hear 431 being suggested
- [3] to me.
- [4] Could you just put a finger, please, in 449 and
- [5] could you please go back to 422?
- [6] A: Right. Yes, I have that.
- [7] **Q:** Right. Now, the reference JAD/SDP/AB100 is on 422;
- [8] right?
- [9] A: Yes.
- [10] Q: Although for a reason which I cannot explain, but
- [11] I rather came to the view that it was a typing error on
- [12] 431, there is AB100 again, but I may be wrong on that.
- [13] Anyway, turn to 449. You have AB100b.
- [14] A: Right.
- [15] Q: Remembering what you do about your numbering system and
- [16] the way in which something acquires a "B" number, do you
- [17] think it likely that the 449 reference to AB100b is
- [18] linked back to the 422 reference to AB100?
- [18] A: Yes.
- [20] Q: Right.
- [21] MR JUSTICE LADDIE: Is that all you were going to ask?
- [22] MR HOBBS: That was all I was going to ask.
- [23] MR JUSTICE LADDIE: I do not understand for the moment,
- [24] Mr Donovan. I understood you to say, 'It rang a very

[25] familiar bell with me because sometimes, when I want to

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- [1] use a letter again, I put it up on the screen, blank out
- [2] all the text that I do not want and type the new text
- [3] and sometimes I find I send off letters with the old
- 41 date on it by mistake, as a result". I think lots of
- [5] people who are not professional secretaries do that.
- [6] I thought that that was the sort of thing that you were
- [7] saying you did, that you pull up an existing letter,
- [8] blank out the bits you do not want and retype?
- [9] A: Yes, I did do that, yes.
- [10] Q: Is that what you are saying has happened here?
 - A: I guess that is what happened here. Of course, it is a
- [12] long time ago but I would think that was what had
- [13] happened.
- [14] Q: Mr Donovan, it is not possible. If you look at 449?
- [15] A: Mmm
- [16] Q: And you look at the code at the top, RGS/SDP/AB100b?
- [17] A: Yes.
- [18] Q: If you had taken an existing letter and blanked out the
- [19] text, you would have ended up with the same code, the
- [20] same address at the top, but the only thing that has
- [21] been retained is AB100. For example, at 449, RGS/SDP;
- [22] 431 is JAD/SDP and so is 422. If you just blank out the
- 3] text, you should have had JAD/SDP?
- (24) A: Yes, but I may have changed the reference at the top as [25] well.
 - Page 21

- [1] A: No.
- [2] Q: So that is the file that this would have got into and it
- [3] is a letter you had a hand in writing on 24th July,
- μ₁ 1990. Let us look at the first portion of the text;
- I am writing to confirm the main points of the
- [6] telephone discussions which John Donovan and I have had
- [7] with you."
 [8] Okay?
- [8] Okay? [9] A: Yes.
- [10] Q: How many conversations were there?
- [11] A: I had one conversation, I think Roger may have had one
- [12] Of two.
- [13] Q: Would Roger have had the telephone conversation in your
- [14] presence?
- [15] A: No, I do not think so.
- [16] Q: Would you have tape recorded it or made notes about it?
- [17] A: No.
- [18] Q: Surely you would have made notes about it, would you
- [19] not?
- [20] A: I would not have done, no, because he had calls with
- [21] him.
- [22] Q: Would he have made notes; was it his practice to make
- [23] notes?
- [24] A: No, it was not his practice, unless we were making a
- [25] proposal to someone, then notes would be made.

Page 23

- [1] Q: If you changed the reference at the top, why did you
- [2] leave AB100? It goes a bit further than that. You then
- [3] change the date, do you?
- [4] A: Change the date.
- © You change three-quarters of the code, change the date
- [6] and just leave in the
- [7] A: I think it was to save typing in the address.
- [8] Q: I sec.
- .a) (11.00 am)
- [10] MR HOBBS: In fact, this is a fresh letter, is it not, to
- [11] which you have given the code number AB100b?
- [12] A: Yes.
- [13] Q: Right. This is a fresh letter which you had a hand in
- [14] typing; correct?
- [15] A: Yes.
- [16] I Q: Like all these letters in sequence, it would have been
- [17] filed when written on the AB file, would it not, because
- [18] of the way these files run in sequence?
- [19] A: I would have thought so, yes.
- [20] Q: It is the obvious place for it, is it not?
- [21] A: Yes, it is.
- [22] Q: There is no point in using a numbering system of the
- [23] kind you are using unless you, in fact, put the letters
- [24] in the relevant file, alphabetical file, in the correct
- [25] sequence of numbers. There is no point, is there?

- [1] **Q**: All right. You have pitched and we have established
- [2] this by the letters on 10th July 1990, that was the
- [3] letter at 422, you have pitched for a game?
 - A: That is correct,
- [5] Q: What you are saying, or what you wish my Lord to
- [6] understand is that by the time we get to 24th July you
- [7] have revealed more than a game, you are talking about a
- [8] long-term multibrand loyalty scheme, are you not?
- [9] A: Yes.
- [10] Q: At what point in time between 10th July game proposal
- [11] and 24th July multibrand loyalty proposal do you say
- [12] that you discussed with Horley the latter, the
- [13] multibrand loyalty ...
- [14] A: I had a phone call with him probably within a few days
- [15] of when we sent the first letter.
- [16] Q: Right.
- [17] A: Then Roger took that over, I asked him to. Mr Horley,
- [18] if I recollect correctly, did not have time to talk
- [19] about it and I asked Roger to phone him back. That
- [20] happened in the intervening period.
- [21] Q: All right. So is it your recollection and your evidence
- [22] that you, yourself, discussed with Horley the multibrand
- [23] loyalty programme, as we call it?
- [24] A: I do not think that I did, no. I phoned him about the
- [25] letter that I had sent, which was about Megamatch, and

Page 24

- [1] asked whether he had time to discuss it or whether we
- [2] could set up a meeting. He said that he was busy and he
- [3] had not had time to look at it and could we call him
- [4] back in a few days? I handed it over to Roger Sotherton
- [5] to do that.
- [6] Q: We are what, four, five, six days after 10th July, that
- [7] you are making that follow-up conversation?
- [8] A: I would have thought within a few days.
- [8] Q: Four, five, six days?
- [10] A: It is very difficult for me to say now, I would say
- [11] within a few days. I would say about three days after
- [12] the first call
- [13] Q: So you, in fact, do not get anywhere with him on the
- [14] follow-up call because he is not able to respond to your
- [15] letter of 10th July?
- [16] A: Yes.
- [17] Q: You then pass it over to Sotherton?
- [18] A: Correct.
- [19] Q: How long do you understand Sotherton to have waited
- [20] before Sotherton made contact?
- [21] A: I cannot recall that now. I just do not know.
- [22] Q: Sotherton would have made contact from your offices,
- al would he not?
- A: Yes, he would have done.
- [25] Q: The number of personnel in your offices was never more
 - Page 25

- [1] have thought it would have been within a few days. That
- [2] would be my guess.
- [3] Q: So it is a few days added to a few days. Let us say six
- [4] or seven days then after 10th July. You hear from
- [5] Sotherton. What does Sotherton say to you about his
- [6] conversation with Horley?
- [7] A: He said that he had spoken to him about the Megamatch
- [8] game and that it was clear that Sainsbury's were not
- [9] really interested in a promotional game and he decided
- [10] from what Mr Horley was saying that he may as well as
- [11] always, when we talk about Megamatch, he thought of the
- [12] loyalty version of it and he thought that could be the
- [13] right thing for Sainsbury's and he discussed it with
- [14] him.
- [15] Q: You are saying, are you, that Sotherton reports back to
- [16] you saying, "I tried to get him interested in the
- [17] Megamatch game, he was not very interested so I tried to
- [18] lure him with discussions about the multibrand loyalty
- [19] programme"?
- [20] A: Yes.
- [21] Q: Right. What was your understanding of what Roger
- [22] Sotherton had told him about the multibrand loyalty
- [23] programme? Were you given to understand what
- [24] information had been passed on?
- A: In general terms, he told me that he had described the
 - Page 2

- [1] than about six, was it, at this point in time?
- [2] A: That would be about correct.
- [3] Q: In those circumstances, you would have got to here,
- [4] would you not? Sotherton would have reported back to
- [5] you?
- [6] A: Yes, he would have done.
- [7] **Q:** Do you remember him reporting back to you on the
- (8) discussion?
- A: I do, but I do not remember the exact date of when that
- [10] happened. The other side of it is that I was very busy
- [11] trying to find the concept to put up to Shell instead of
- [12] the Disneytime and I thought of Star Trek and got
- [13] totally engrossed with that, which is why I handed this
- [14] over to Roger Sotherton.
- [15] Q: So you give Sotherton the task of following up 10th July
- [16] letter, and that letter is about a game, a Megamatch
- [17] game?
- [18] A: Correct, yes.
- [19] Q: You must have wanted to know or you must have heard at
- [20] some stage that he had made contact with Horley again?
- [21] A: Yes.
- [22] Q: What shall we say, five or six days after 10th July?
- [23] Seven or eight days? How many days do you reckon?
- [24] A: I cannot recall now. I would have thought it would have
- [25] been within a matter of days rather than weeks. I would

- [1] scheme to him, that Mr Horley had agreed to treat the
- [2] information as being confidential and he had just
- [3] described how it was different to Megamatch because a
- [4] lot of the features, of course, are similar, or the
- [5] same.
- [6] Q: You are saying, I think, that you were not party to
- [7] those discussions between Sotherton and Horley?
- [8] A: I do not think so, no.
- [9] Q: Did there come a time subsequently when you were a party
- [10] to discussions on the loyalty brand programme point with
- [11] Horley? Did you become a party to such discussions?
- [12] A: It is possible that I did. I do not have a
- [13] recollection. It is possible that I did.
- [14] **Q:** Look at the letter on 449;
- [15] "I am writing to confirm the main points of the
- [16] telephone discussions which John Donovan and I have had [17] with you."
- [18] Does that jog your recollection?
- [19] A: Yes, because I certainly had the first conversation with
- [20] him when we discussed the Megamatch game.
- [21] Q: And you typing out this letter, are you not?
- A: Yes, well, I was certainly involved in that.
- Q: Here you are, drafting or typing it, in some way
- producing this letter, and you are referring to
- resiltelephone discussions which you are attributing to

Page 28

[1] yourself as well as Sotherton?

A: Yes.

Q: Would I be right in thinking that you did in fact at [3]

[4] some stage prior to this letter yourself speak to Horley

B) about the multibrand loyalty programme?

A: I would not rule out the possibility, but I do not

[7] recollect it.

Q: Surely this was a rather important event, was it not? 181

A: As far as I can recall, Roger dealt with that part of it [9] [10] with Mr Horley.

Q: Not entirely alone surely? [11]

A: Entirely alone, because I was getting absolutely wrapped [12]

1131 up in the Star Trek project.

Q: Are you trying to distance yourself from any 1141 [15] communications between yourself and Horley over the

telephone?

A: I am trying to give you my best recollection of what [17]

[18] happened.

MR JUSTICE LADDIE: You have to be fair. This letter says, [19]

[20] "discussions that John Donovan and I had with you" and

[21] if you look straight below, the first thing that is

[22] there is the Megamatch.

MR HOBBS: I understand that, my Lord.

MR JUSTICE LADDIE: You put it to him that he was distancing

[26] himself from all the conservations.

Page 29

1231

[1] a derivative of the Megamatch idea of a Shell-led

[2] consortium. You have to remember that at the time I was

B) extremely busy with Stuart on the Star Trek project

which was just starting and if perhaps that had not been

is the case, then maybe we would have discussed it with

in him, I might have done but I cannot recall that.

Q: I just want to follow up with something that I think [8] I heard you say there. Were you for a moment suggesting

my there that the permission referred to on 421 extended to

me what you are calling the multibrand loyalty programme?

A: I am saying that Megamatch, in my mind, that was where

[12] the multibrand loyalty scheme came from and, as I have [13] said many times, whenever we got into conversation with

[14] anyone about Megamatch, we often then went to the

[15] loyalty version of it. As I also said yesterday, one

[16] was a short-term game and the other was a long-term

[17] loyalty scheme.

Q: I am not sure you actually answered my question there.

1191 Are you suggesting in your evidence now that the

permission that you refer to in this letter on 421 would

[21] have extended to the multibrand loyalty programme?

A: I am not sure that that would be fair to say that.

Q: No. In fact, the position would be that if you were [24] going to disclose the multibrand loyalty programme to

[25] Sainsbury's, that is something that you would have had

Page 31

MR HOBBS: No, my Lord, with great respect, I did put that

[2] point but I was conscious of what I was saying and

[3] I believe I have a proper basis of putting it the way

[4] I did.

Can I just be clear on this? Is your best

[6] recollection now that in discussions you had yourself

[7] with Horley, you, yourself, did not discuss the

[8] multibrand loyalty programme?

A: I do not think that I did, to the best of my

[10] recollection. It is possible that I might have spoken

[11] to him subsequently but I cannot - I have not got a

[12] recollection of that. I would not rule it out.

Q: Keep a finger in 449 and turn back to 421, please. On

[14] 421, you make a point of asking Stuart Carson for

[15] permission to discuss with Sainsbury's the multibrand

[16] game, Megamatch?

[17] A: Yes.

Q: Right. Did you make a point of seeking permission from [18]

[19] Stuart Carson to discuss this multibrand loyalty

[20] programme with Horley of Sainsbury's?

[21] A: I have not got a recollection that I did. I may have

[22] done, but I cannot recall that I did.

Q: You would certainly agree, would you not, that you ought

A: I am not sure that that would be the case because it was

Page 30

[1] to revert to Stuart Carson on, is it not?

A: I am not sure about that. I think that our relationship

[3] with Shell was good enough that I had the consent from

| him to talk to Sainsbury's about the Shell-led

is consortium and what I was then - what we were going to

[6] suggest to Sainsbury's was not a mile away from that.

[7] It was a Shell-led consortium.

As I said earlier, if we had not been very busy on

[9] the other project, maybe I would have specifically

[10] raised the subject with him.

Q: Let us press on in the letter on 449. Was it your

[12] understanding when you wrote this letter that Sotherton

[13] may have had more than one discussion with Horley on the

subject of the multibrand loyalty programme?

A: It is very difficult to put my mind back to 1990, unless [15]

there is something that says it in the letter. I knew

[17] certainly that he had spoken at least once to Mr Horley

[18] and maybe I knew that he had spoken to him more than

[19] once. It is possible that I also spoke to Mr Horley

again, I just do not have a recollection about it. [20]

[21] Q: When Sotherton informed you of his discussion with

[22] Horley, did Sotherton go on to tell you anything about

[23] how interested or otherwise he thought Horley was in

[24] what had been discussed with him?

A: I think he must have done for this letter to be

[1] written. He must have given me the basics of it, yes.

[2] Q: But you do not have any recollection, as you give

[3] evidence now, as to whether you picked up any idea as to

(4) the degree of enthusiasm that Horley may have had for

F this concept?

61 A: I remember that it was not something that Sainsbury's

[7] were going to do immediately. It was something they

[8] might be interested in at a later date.

[9] Q: So -

[10] A: If the timing was right with Shell, then we should get

[11] back to them. They were aware that Shell were not ready

[12] for a long-term scheme, they were concentrating on

[13] short-term activity, which was the reason we went with

[14] Megamatch, but that at a later stage, if Shell decided

[15] to go with it, then we could go back to Sainsbury. I do

[16] not think that there was anything more than that to it.

[17] There was not any guarantee that Sainsbury's had a

[18] strong interest in it. They had an interest in it.

[19] Q: They were kind of going to wait, were they, to see

[20] whether Shell came back to them on the proposal; is that

[21] what you are saying?

[22] A: Yes, and they would consider it at that time.

ൗദ്വ Q: At what time?

.41

A: Whenever Shell were ready to look at it seriously, then

[25] Sainsbury's would consider the proposal again.

[1] consortium-based customer loyalty promotion which (with

[2] Shell's approval) we disclosed to you in strictest

[3] confidence."

μ] A: Yes, I see that.

[5] Q: My Lord, I wonder if the window could be shut. I am

[6] finding it very difficult to hear what the witness is

[7] saying. We seem to have World War 3 started out there?

[8] MR JUSTICE LADDIE: The people who are trying to disrupt

[9] central London at the moment do not have helicopters.

[10] They disapprove of helicopters and everything else.

[11] MR HOBBS: I am sorry. I am finding it so difficult to hear

[12] what is going on. Thank you.

[13] You got that first sentence, did you?

[14] A: I did.

[15] Q: "With Shell's approval"?

1161 A: Yes.

[17] Q: When did you get that approval?

[18] A: I would guess that I am referring to the letter that was

[19] actually relating to Megamatch.

[20] Q: Let us just look at what you have actually written:

[21] "... willing to consider the consortium-based

[22] customer loyalty promotion which (with Shell's approval)

[23] we disclosed to you in strictest confidence."

[24] That is implying that the disclosure was with

[25] Shell's approval?

Page 33

Page 35

[1] Q: No matter how long it was before Shell came back to [2] them?

[3] A: I do not suppose there was any date put on it.

[4] Q: Why was there no date put on it?

A: Because the petrol promotions run in cycles, you have

[6] several years of loyalty schemes and then they change

over to short-term activity, and then they swap back.
 It has been going on since the 1960s, that I know of.

I) Q: On 449 we deal under the heading, first of all, with

[10] Disneytime and Megamatch proposals. This letter records

[11] that you have decided that the timing would not be right

[12] for Sainsbury's to move into promotional game activity

[13] in 1991. You are willing to reconsider the opportunity

[14] at a later date?

[15] A: That is correct, yes.

[16] Q: That was effectively, "Do not call us, we will call

[17] you", was it not?

[18] A: You could interpret it that way. They were not in the

[19] market at that time for a promotional game.

[20] Q: Right. Now the next heading you have in this letter is

[21] "A multibrand loyalty programme"; right?

[22] A: Right.

[23] Q: You are writing here;

When the timing is suitable for Shell,

[25] Sainsbury's will be willing to consider the

[1] A: In the intervening period we had, of course, then

[2] discussed this with Shell. That was around 20th, was it

[3] not? We discussed this with Shell and we did get their

[4] approval to send the letter to Sainsbury's.

F Q: I am not talking about the letter; I am talking about

[6] the discussions. This letter that we are looking at

[7] here is recording the discussions.

[8] A: Well, this happened after we had got Shell's approval to

[9] write to Sainsbury's and I guess I was talking about

[10] that.

[11] Q: You are talking about getting Shell's approval to write

[12] to Sainsbury's. Your letter is saying "Sainsbury's will

[13] be willing to consider the consortium-based customer

[14] loyalty promotion which (with Shell's approval) we

[15] disclosed to you in strictest confidence."

[16] We are talking about events which have already

[17] happened before this letter?

[18] A: Yes

[19] Q: First of all, do you say that that is true, that you got

[20] Shell's approval to make the disclosure to Horley of

[21] Sainsbury's?

[22] A: Roger Sotherton spoke to Paul King about it and we sent

[23] a letter across to them. They changed it slightly and

[24] we sent that to Sainsbury's, with their approval, yes.

Q: You are talking about letters. I am asking you about

Page 36

[1] discussions. I have built up a picture from your

[2] answers that there was one, or maybe more, telephone

[3] conversations between Sotherton and Horley and I have

μι understood you to say that in one, or possibly more

[6] discussions between Sotherton and Horley, Sotherton

[6] reveals the multibrand loyalty programme concept?

A: That is correct. 171

Q: I am asking you whether that disclosure in that

[8] telephone conversation, or there may have been more than

[10] one, whether you say that that disclosure took place

[11] with Shell's approval; the actual telephone disclosure?

A: It is very difficult for me to say under the [12]

[13] circumstances that I was extremely wrapped up in a £4.5

[14] million project for Shell, Star Trek, trying to arrange

[15] licencing, the print, et cetera, for that. This was of

[16] secondary importance because I knew that Shell - the

[17] timing was not right for them. They were going with

[18] Star Trek and were looking at other short-term [19] activity. This was of secondary importance and

[20] I therefore decided to ask Roger to deal with it, and he

[21] dealt with Paul King at Shell. As far as the exact

[22] timing is concerned, it is difficult for me to recall

~3] that now. .]

181

Q: At all events, you are in some way involved in the

[25] drafting of this letter we have on 449?

Page 37

[1] the multibrand loyalty programme took place without

[2] Shell's approval?

A: It is possible that the first discussion that Roger had

[4] with Mr Horley, that he did that without Shell's

[5] approval. Yes, I think that is possible.

Q: You think it is possible. Are you able to give my Lord

[7] an indication as to just how likely you think it is that

[8] Sotherton did that?

A: I would have thought that it was quite likely because my

[10] impression was that when he had the conversation he was

[11] not intending to raise that subject. It was only in

[12] response to what Mr Horley had said in regard to the

[13] Megamatch project.

Q: Reading on, on page 449, in the fourth line of the 1141

[15] paragraph we are in:

"Copies of pages 12, 13 and 14 of Concept Four, a [16]

[17] section of a multiconcept proposal we presented to

[18] Shell, are attached for your information."

[19] Yes?

A: Yes. [20]

Q: Right. Are you saying that you sent that document to [21]

[22] Sainsbury's, Horley of Sainsbury's, with Shell's

[23] approval?

A: Yes. [24]

[25] Q: Whose approval within Shell do you say you had to do

A: Yes.

[1] Q: You are writing, you will agree with me, in terms which [2]

[3] indicate that the disclosure was with Shell's approval?

A: Yes. [4]

Q: That is the disclosure between Sotherton and Horley over

[6] the telephone, is it not?

A: I cannot really say that. It may have been, because in [7]

[8] the intervening period we had had, or Roger had had

1 discussions with Paul King about that. Exactly when

[10] that happened I do not know.

[11] Q: You were, during July, and in particular between 10th

[12] July and 24th July, in fairly regular contact with

[13] Stuart Carson, were you not?

[14] A: I was.

Q: Did you, yourself, ever seek Stuart Carson's approval

[16] for disclosure of what we are calling in this letter the

[17] multibrand loyalty programme?

A: Not that I can recall, no. [18]

Q: No. So you did not seek it off Carson. Do you have any

[20] reason to believe that Sotherton sought it off Carson?

A: He was speaking to Paul King. As I understood it,

[22] Stuart Carson had asked Paul King to deal with this, the

[23] Sainsbury's connection, because he was very busy with me

(24) on Star Trek

Q: Is it possible, in fact, that this alleged disclosure of

Page 38

[1] that?

A: Roger had been dealing with Paul King on it. It is

[3] possible that Stuart Carson was involved in that. But

4] certainly it was Paul King that he was dealing with

[5] primarily.

Q: This is not something that you could have done without

[7] the express approval of Stuart Carson, is it?

A: We had been used to doing all sorts of things on the

[9] instruction of Paul King, not only when he was National

[10] Promotions Manager but from way back to the early 1980s

[11] when he was an individual in the Marketing Promotions

[12] Department.

Q: Paul King?

[14] A: Paul King.

Q: But Paul King has been sidelined by the date of this

[16] letter, has he not?

A: He had been sidelined but he was still a very important

[18] person, because he had more experience than all of the

[19] others put together.

Q: Are you unable to accept my proposition that you needed

[21] Stuart Carson's permission to do any such thing, as you

[22] are purporting to do here?

A: If we had instructions from Paul King, we would have

[24] assumed that he had arranged that with Stuart Carson.

[25] naturally because they worked together, very closely.

- Q: In the period that you were in communication with Stuart [1]
- Carson, you yourself did not double-check as to whether
- [3] you had permission from him?
- A: We are talking nine years ago. I cannot recall that. [4]
- [5] I may have done, I may not have done. As I say, I was
- [6] very excited at the time of getting an order from Shell
- [7] for a £4.5 million promotion.
- Q: Going on with the paragraph I have just taken you to, you go on to say: 191
- "We foresee a wide variety of redemption options, [10]
- [11] perhaps including Air Miles."
- [12] Do you see that? A: Yes, I do. [13]
- Q: What prompted you to write that; can you recollect? [14]
- A: Because it seemed that it would be it would enhance [15]
- [16] the promotion for a loyalty scheme if you had Air Miles
- [17] plus, because that was not a mass appeal scheme at the
- [18] time.
- Q: In 1990? [19]
- A: In 1990, Air Miles it certainly was not a mass appeal 201
- [21] scheme in 1992. It took -
- Q: Are you actually saying that Air Miles was not a mass [22]
- appeal scheme in 1990? 73]
- A: Certainly. Mr Lazenby, sitting in front of you, if you
- [25] check the Shell discovery, you will see that he

- [1] you what Sainsbury's' long-term commercial plans were?
 - A: I am certainly not saying that. I am only saying what
- we were told at the time.
- Q: You know, in fact, that Sainsbury's at some point, I do
- [5] not know specifically when, brought out their own reward
- [6] cards scheme, did they not?
- A: In 1997, I think it was.
- Q: Anyway, as far as you are concerned in relation to this
- [9] letter, Sainsbury's had no immediate interest in
- [10] pursuing the matter; correct?
- A: Correct -[11]
- Q: If you could -[12]
- MR JUSTICE LADDIE: I know you are getting excited,
- [14] Mr Hobbs. Let him finish.
- េត A: I was only going to say that, of course, Sainsbury's did
- [16] become involved as a partner in the Shell consortium in
- [17] 1996. As I understand it, they invested at least
- [18] £50,000 and probably £100,000 in the project for
- [19] research, et cetera. That was Project Rainbow.
- MR JUSTICE LADDIE: Your go. 1201
- MR HOBBS: Right, Let us see if we can agree that I have [21]
- [22] correctly understood your position. Sainsbury's, at the
- [23] date of this letter, according to you, had no immediate
- [24] interest in pursuing the matter of a long-term
- [25] multibrand loyalty programme?

Page 43

- [1] originated a document about Air Miles when he said that,
- [2] that it was not a mass appeal promotion and I absolutely
- [3] agree with him. It used to take the average person
- 4] forever to save up Air Miles and they never had enough
- FI for a free flight. There was lots of publicity about
- [6] it. I mean, it is a very successful scheme but they had
- [7] a hard time getting it off the ground.
- Q: You are saying, if I understand the position correctly,
- 3] that Sainsbury's were not interested in their own right,
- [10] they were simply going to stand there waiting for
- [11] however long it might be before Shell reverted to them:
- [12] yes?
- A: Yes. They quite clearly had no plans themselves to
- [14] launch anything nationally and, therefore, they were
- [15] quite happy to wait until Shell went back. That does
- [16] not mean to say that if someone else came along with
- [17] another project, that they would not look and that and
- [18] might do it. As far as we were concerned, that was the
- [19] response they gave to us.
- Q: You had no idea what Sainsbury's internal cogitations
- [21] were on the subject of long-term promotional concepts,
- [22] did you?
- A: We only knew what we were told. We had no other means [23]
- 1241 of knowing.
- Q: You are not telling my Lord, are you, that Horley told Page 42

- A: That is correct. That was my understanding, yes. [1]
- Q: Right. If I have also understood the position, neither [2]
- [3] did Shell?

Page 41

- A: That is correct. But Shell was interested in the 141
- [5] Sainsbury's connection and therefore wanted us to hold
- the promotion for them.
- Q: Shell, at this point in time, had no immediate interest
- [8] in going forward with Sainsbury's on a multibrand
- [9] loyalty programme?
- [10] A: That is correct.
- Q: So this letter, according to your own version of events, [11]
- [12] is being written at a time when neither of the two
- [13] parties have any immediate interest in pursuing the
- [14] matter with each other?
- A: Not at that point, no. [15]
- Q: You are agreeing with me? [16]
- [17] A: I am agreeing with you.
- Q: What I cannot understand is why you say, if you do say, [18]
- [19] you felt it necessary in those circumstances to write a
- 1201 letter of this kind?
- A: Because Shell were very interested, as they always have [21]
- [22] been, in the Sainsbury's connection. The idea of a
- [23] long-term partnership with Sainsbury's was very
- (24) important to them.
- Q: Where do you get that information from? 1251

[1] A: From Shell's discovery. It is all the way through the [2] discovery.

[3] Q: You did not know it at the time?

A: I did not know it at the time, no.

[5] Q: That is just -

[4]

[6] A: I am only telling you the impression that I got at the

[7] time from the discussions that Roger had with Paul King,

[8] that they were very interested in Sainsbury's. I also

p had discussions myself with Paul about Megamatch, if you

[10] remember with Tescos, and we also discussed

[11] Sainsbury's, I knew that Sainsbury's were an important

[12] potential partner for Shell.

Q: All right, let me take you back to where I thought we

[14] were a few moments ago. At the date of this letter we

are looking at here on 449 there is no immediate

[16] interest in pursuing the matter either on Sainsbury's

[17] side or on Shell's side.

[18] Look on to the next paragraph:

[19] "As mentioned, if the project proceeds, Shell

[20] would be the lead partner in organising the consortium

[21] which would consist of a range of retailers, plus

[22] possibly fast-moving consumer goods' brands, and other

businesses, with each partner operating the scheme on a

-] exclusive basis within their own market sector."

[25] Yes?

Page 45

Q: So far as you were concerned, this could perfectly well

[2] have been adding new information to discussions which

[3] had already occurred?

[4] A: It may have been.

[5] Q: And, if it was, what was the point in adding information

[6] in circumstances where neither party wished to proceed?

[7] A: Because, long-term, we would dearly have liked to have

[8] got business on that project with Shell and with

[9] Sainsburys.

(10) Q: So you are writing a letter of record for history, are

[11] you?

[12] A: Not for history. Because, if Shell, at a later

[13] stage - remember what I said earlier on: these

[14] promotional cycles had been going since the 1960s with

[15] the oil companies, from loyalty to games. I knew that

[16] it would turn again, as of course it did, and I was

[17] anxious that, if that did happen, if Shell decided they

[18] were interested in it, we could resurrect and contact

[19] Sainsburys.

[20] Q: Go on in the paragraph we have here:

[21] "The parties could issue the currency against a

[22] different purchase value. For example, one point for

[23] every £5 spent at Shell stations and one point with

[24] every £2 spent at Sainsburys. Some other businesses [25] might be linked to the scheme only to the extent of

Page 47

[1] A: Yes.

[2] Q: What is the point of writing this in this letter at that

[3] point in time?

41 A: I think it was because our own thinking had proceeded,

[6] had moved forward, and this was a convenient way of

[6] putting it into writing where both sides got a copy of

[7] it, that is Shell and Sainsbury's.

[8] Q: You wanted to create a written record, did you?

A: Yes, of the thinking as it had been advanced at that

[10] stage.

[11] (11.30 am)

[12] Q: Go to the next paragraph:

"The programme could even be set up as a separate

[14] business venture, in which all of the partners issuing

[15] and redeeming the common promotional currency could

[16] share the costs and the benefits."

What exactly was the "separate business venture"

[18] you are discussing there in that paragraph?

19] A: I think it was that the consortium members could change

[20] the loyalty scheme into its own brand, where they all

[21] had shares in the company.

[22] Q: Are you saying that this had previously been discussed

[23] on the telephone with Horley?

A: I do not know, because I do not think I had that

[25] conversation with him.

Page 46

[1] redeeming the promotional currency."

[2] Do you see that?

[3] A: Yes, I do.

(4) Q: Is it your recollection, or is it your evidence to

F my Lord that this represents information disclosed

[6] orally beforehand to Horley?

A: It is very difficult for me to put myself back now nine

[8] years as to the information that Mr Sotherton had given

[9] to me verbally and was involved in the construction and

[10] drafting of this letter. I cannot be sure of what

[11] stemmed from his discussions with them and what we had

[12] added to when we were writing the letter.

[13] Q: Turn to the top of the next page, page 450:

[14] "Being the originators of the idea, Don Marketing

[15] and our Managing Director, John Donovan, who has a

[16] personal stake in the project, would require an

[17] appropriate concept fee, a role in the promotion, UK and

[18] international royalties covering proprietary rights,

[19] plus agency commission on merchandise, instant gifts or

[20] otherwise and on promotion and advertising."

[21] A: Yes.

[22] Q: What was the point in telling him that?

[23] A: Just saying that we would want to earn money out of the

[24] venture if it did proceed. Because it would obviously

[26] be a very important promotion. It would be long-term.

[1] It could make any promotion company that was involved

[2] with it. That did not mean to say that we expected to

[3] get all of those things. It was just a statement of

[4] what our aims were.

Q: It is a statement you are making to a potential possible

[6] partner in retailing at a future date. Did you make any

[7] such similar statement to Shell at that time?

A: We sent them a copy of this letter and we may have - or

[8] Roger may have discussed that with them. I am not sure

[10] about that.

[11] Q: That is dealings between Sotherton and King, is it not?

[12] A: Yes.

[13] Q: Go to the next paragraph:

[14] "Paul King of Shell has given me authority to

[15] disclose to you that he recently approached Tesco to

[16] explore the possibility of a joint promotion. This

[17] followed up a meeting which John Donovan had with Tesco

[18] Directors some time ago on the Shell-led consortium

[19] principle. Although Tesco apparently gave a favourable

[20] response to FKB, Shell's senior management decided

[21] against pursuing the discussions with Tesco. We have

[22] reason to believe that Sainsburys would be Shell's

n preferred partner. We informed Shell of our discussions

ii with you, and Mr King subsequently approved the content

[25] of this letter which was drafted following a long

[1] Q: You see "Either Don Marketing or Shell 'will be' in

[2] contact with you at an appropriate date in the future to

[3] discuss making a detailed presentation to

4] Sainsburys ..."

A: Yes.

[6] Q: It is the words "will be".

[7] A: Yes, well ...

[8] MR JUSTICE LADDIE: Please, Mr Cox, do not interrupt the

[9] cross-examination. It is most distracting for Mr Hobbs,

[10] it is distracting for me and it is distracting for the

[11] witness. If you wish to make an objection, stand up and

[12] object. But stage whispers, please not here.

[13] MR COX: I am not very good at stage whispers, I am afraid.

[14] They tend to carry rather further than I intend.

[15] I apologise.

[16] MR HOBBS: You are writing this letter and you are making

[17] more than, if you like, a prediction: you are saying

[18] that Don Marketing or Shell will be in contact with you

[19] and I am asking you what basis, according to your

[20] knowledge, there was for making that statement?

1211 A: You are saying, instead of "will", I should have put

[22] "may"?

Page 49

[23] Q: Yes.

[24] A: I am not sure that I gave it that thought at the time.

[25] Perhaps I should have done.

Page 51

[1] telephone conversation with him."

[2] Right?

[3] A: Yes.

[4] Q: If I have understood this correctly, you are saying in

[5] this portion of text we have just looked at that you

[6] were authorised to discuss Shell's thinking vis-a-vis

[7] Sainsburys on the one hand and Tesco on the other?

(8) A: Yes.

G: You are saying, are you, that you got that authorisation

[10] from Mr King?

[11] A: Yes.

[12] Q: You are not saying, are you, that you got any such

[13] authorisation from Stuart Carson?

[14] A: As I said earlier on, I may have spoken to Stuart Carson

[15] about it. We had many conversations over the telephone,

[16] we had many meetings at Shell-Mex House. I cannot

[17] recollect doing so.

[18] Q: Your next paragraph says:

[19] "Either Don Marketing or Shell will be in contact

[20] with you at an appropriate date in the future to discuss

[21] making a detailed presentation to Sainsburys and other

[22] selected potential partners."

[23] What basis was there for that statement?

[24] A: Based on the discussions that Roger Sotherton had had

[25] with Paul King.

Page 50

[1] Q: You see, you have two people, Shell and Sainsburys, who

[2] have no immediate interest in pursuing this project with

[3] each other?

[4] A: That is correct.

©: If that is correct, how is it that you are able to write

[6] here that "Don Marketing or Shell will be in contact

[7] with you"?

[8] A: Because Shell was certainly interested in the Sainsburys

[9] connection. They were interested in the Multibrand

[10] Loyalty Scheme. Sainsburys were interested, though

[11] perhaps to a lesser extent. But it was a magic

[12] combination, if it could be put together, and, when the

[13] market changed, we would certainly have it in mind, if

[14] Shell gave its permission, we would want to go back to

[15] Sainsburys.

[16] Q: Look on in that paragraph:

[17] "Bearing in mind the cyclical nature of

[18] promotional activity on petrol forecourts, we anticipate

[19] that there is likely to be a substantial interval,

[20] perhaps five years or six years, before Shell decides

[21] that the timing is suitable."

[22] A: Yes.

[23] Q: Where did you get those figures of five or six years

[24] from?

A: Based on - I have been involved in petrol promotions

- [1] since 1967. I have seen these cycles happen repeatedly
- [2] and I thought that was my guess at the time: that it
- would be five or six years before they turned back to
- [4] loyalty schemes.
- Q: So that is 1995 or 1996?
- A: Yes.
- Q: You were predicting, were you not, in this letter of [7]
- [8] 24th July 1990 that there would be a communication, it
- [9] would come between Shell UK and Sainsburys, but it would
- [10] not come for a long period of time, which you set or
- [11] indicated would be five or six years' time?
- A: Yes. [12]
- [13] Q: What happened in 1995, as you now know?
- A: In October 1994 Shell launched the pilot scheme, or a [14]
- [15] scheme in Scotland, for the stand-alone Smart Scheme.
- Q: And in 1995 John Menzies was there?
- A: Yes, July 1995. [17]
- Q: In 1996 you got that statement 21st July 1996 in
- [19] The Times Business News?
- A: And this Project Rainbow consortium with Sainsburys [20]
- [21] I think that same year as well.
- Q: Yes, the Rainbow/Sainsburys consortium the same year as [22] well: 1996?
- A: I think it was, yes. 4]
- Q: Your ability to foretell the future is, if I may say so, [25]

Page 53

- A: I would have to check the articles. I think it was in [1]
- [2] 1996. It would have been after September 1996.
- Q: Well, there we are. You predicted in this letter in
- μ 1990 that they would in communication in connection with
- Fi a multibrand loyalty programme in five or six years'
- time i.e. 1995 or 1996. Look at the next paragraph:
- "The proposed multibrand loyalty scheme could
- [8] utilise plastic Swipe Cards. In the not too distant
- ig future a multipurpose Smart Card could not only process
- in the common promotional currency but also provide other
- [11] functions, including data capture and even financial
- [12] transactions. We have already discussed possibilities
- [13] with Barclays Bank. It is possible that the cards
- [14] could, to some degree, be personalised in terms of
- [15] design and function to suit the marketing objectives of
- [18] the individual partners, who could reap the benefits of
- [17] shared customer data, shared costs and unprecedented
- [18] advertising exposure at many thousands of retail
- [19] outlets, all using the same basic continuous programme
- under a universal identity."
- You were predicting the future again in this [21]
- [22] paragraph, were you not?
- A: Yes. [23]
- Q: And the future you predicted seems to have come to pass, [24]
- [25] if we look backwards down the telescope of time?

Page 55

- [1] astonishing in this letter of 1990?
- A: I have been in petrol retailing or petrol promotions ...
- [3] for over 30 years I have been associated with them.
- [4] I have been a Greenshield franchise holder, I have been
- [6] a Pinkshield franchise holder, I have run all sorts of
- [6] promotions, I have supplied promotions to Shell, I have
- [7] supplied ten promotions to Conoco, I have acted as a
- (a) consultant to BP. Yes, I do know about petrol
- A promotions and the cycles that frequently happen, yes.
- Q: But let us just again because I think it repays
- [11] reiteration here: you are writing this letter in
- [12] circumstances where Shell has no immediate interest in
- [13] going ahead with Sainsburys, Sainsburys has no immediate
- [14] interest in going ahead with Shell and you are telling
- [15] both of them that, whatever they might think in fact
- [16] you are predicting that in five or six years' time they
- [17] will come together and will be talking about this very fiel thing?
- A: As it happens, my prediction was not that accurate, was [19]
- [20] it? Because Shell actually started work on the project
- [21] in 1992, late 1992. So it was not all that accurate. [22] It just took a long time to actually be launched.
- Q: I think you yourself just referred to the discovery
- [24] relating to Project Rainbow and I think you yourself
- [25] fixed it at 1996, did you not?

- [1] A: Yes, it has,
 - Q: You are describing here the Shell Smart Scheme?
- [3] A: I think I am, yes.
- [4] Q: You are, are you not?
- [5]
- Q: That is exactly what you are describing in this letter. [6]
- [7] You are writing this as a description of the Shell Smart
- [8] Scheme?
- A: That is why we are all here, I think.
- MR COX: Will my learned friend make his allegation -
 - MR JUSTICE LADDIE: No, Mr Cox, please wait until Mr Hobbs
- [12] sees his way to the end of the letter. I will ensure
- [13] that he is fair to the witness. Do not worry.
- [14] Carry on, Mr Hobbs.
- MR HOBBS: I did not actually hear what the witness last [15]
- [16] said, because of this intervention on my left.
- MR JUSTICE LADDIE: Mr Donovan, go back again. You were
- [18] describing the Smart Card system, were you not? The
- Shell Smart system? [19]
- [20] A: Yes. I was.
- MR HOBBS: This is an accurate description substantially 211
- [22] accurate, let us say, so we do not get into the details
 - [23] of the Shell Smart Scheme, was it not?
 - A: This in combination with the proposal we put to Shell, [25] ycs.

Page 56

- [1] Q: Let us look at the degree of prediction that you have
- [2] here. On the preceding page at 449 you say, underneath
- [3] the heading "Multibrand Loyalty Programme":
- "We foresee a wide variety of redemption options,
- Fi perhaps including Air Miles."
- [6] A: Correct.
- [7] Q: That came to pass, so far as the Shell Smart Scheme was
- [8] concerned?
- [9] A: To be fair, they had already been running Air Miles for
- [10] three years. So I suppose it could be said it was a
- [11] reasonably obvious development: that Air Miles could be
- [12] retained in the new scheme.
- [13] Q: It came to pass?
- [14] A: Yes, it happened.
- [15] Q: You have, at the bottom of page 449:
- [16] "Some other businesses might be linked to the
- [17] scheme only to the extent of redeeming the promotional
- [18] currency."
- [19] A: Yes.
- [20] Q: That came to pass with the Shell Smart Scheme, did it
- [21] not?
- [22] A: Yes, it did.
- 7 (11.45 am)
- (a) Q: You suggested in the prepenultimate paragraph on
- page 450 that Sainsburys and Shell would be coming

[1] that last comment?

- [2] A: What I mean is that there may be more in this letter
- [3] than was actually discussed with Sainsburys.
- μι Q: If that is right, why did you write those words:
- FI Trust that the above account accurately
- [6] reflects the various matters disclosed and discussed."
- A: Because it would cover the matters that were disclosed
- [8] and discussed.
- [9] Q: It says:
- [10] "The above account accurately reflects" -
- [11] accurately reflects "the various matters disclosed
- [12] and discussed."
- [13] A: Yes.
- [14] Q: I am understanding those words, as you may be gathering,
- [15] as indicating that what has gone before is an accurate
- [16] reflection in writing of the various matters disclosed
- [17] and discussed?
- [18] A: It may be ; it may be that I have added something to
- [19] it. It is a long while ago and, as I said earlier on,
- [20] Roger had had the discussions with Mr Horley. He had
- [21] relayed that to me. He was involved in drafting this
- [22] letter with me and, at the time, I felt it proper to put
- [23] that at the foot of the letter. That is all I can say
- [24] to you.

Page 57

Q: Look at the very bottom:

Page 59

- [1] together in this connection in five or six years' time.
- [2] That is 1995 and 1996. That came to pass?
- [3] A: It came to pass in late 1996, yes.
- [4] Q: Then you make the reference to multipurpose Smart Cards,
- FI data capture, financial transactions and that came to
- [6] pass too, did it not?
- [7] A: Yes. But, of course, there had been a number of pilot
- (8) schemes for Smart Cards, as you are probably aware of.
- I stretching back to the late 1980s. I had also had
- [10] discussions with John Orrick from Ilets Lottery
- [11] Systems (?), a sister company of Fortronic.
- [12] Q: That is the stuff you referred to yesterday?
- [13] A: That is correct, yes.
- [14] Q: You see at the bottom there, above "yours sincerely":
- [15] "I trust that the above account accurately
- [16] reflects the various matters disclosed and discussed"?
- [17] A: Yes.
- [18] Q: This is purporting to be a complete record in writing of
- [19] discussions between your company, represented, as
- [20] I understand it, by Sotherton, and Sainsburys,
- [21] represented by Horley. That is what this letter is
- [22] purporting to be?
- [23] A: Yes, I think that it covered the subjects that had been
- [24] discussed and I would suspect that it was also added to.
- [25] Q: Just tell me what you are wanting me to understand from

- [1] "cc Shell UK Promotions Department,
- [2] Mr Stuart Carson, National Promotions
- [3] Coordinator/Mr Paul King, Promotions Coordinator."
- [4] You are, at least, in that annotation at the
- [5] footnote, indicating that it was a matter of interest to
- [6] Stuart Carson that you would have been communicating
- [7] with Sainsburys in these terms if you did?
- [8] A: Yes, because I had started with him. I had started the
- [9] contact with Sainsburys with his knowledge.
- [10] Q: You never got any reply to this letter from Sainsburys,
- [11] did you?
- [12] A: No, we did not. Not that I can recall.
- [13] Q: You never subsequently spoke to Sainsburys in this
- [14] connection, did you?
- [15] A: No, we did not.
- (16) Q: The letter itself is not signed. It is not unusual, but
- [17] there are quite a few letters from your files in which
- [18] we have a photocopied version with a signature on. Do
- [19] you recollect seeing this letter signed?
- [20] A: Not offhand, no, I cannot.
- [21] Q: Is it your evidence that it was in fact sent on
- [22] 24th July 1990?
- [23] A: Yes, it is.
- [24] Q: Who would have signed off on it? Was it signed off in
- [25] your presence?

Page 60

- [1] A: This is nine years ago. I was involved in another
- [2] £4,500,000 project for Shell. I am sorry, but I cannot
- [3] remember details like that on this particular scheme.
- [4] Q: I think I understand your evidence correctly to be that,
- s at the date of this letter, Shell had taken an option on s it?
- [7] A: That is correct, yes.
- [8] Q: You mention the financial proposals at the top of
- [9] page 450. I think I am right in saying, I have not
- [10] noticed that you make any note in here of Shell having
- [11] taken an option on this proposal?
- [12] A: No, but there was another letter, was there not?
- [13] I believe there was another letter that went to Shell.
- [14] Q: So your evidence to my Lord is that Shell senior
- [15] management authorised you and Sotherton, or Sotherton -
- [16] one or other of you. I do not know particularly
- [17] which but you are saying that Shell senior management
- [18] authorised you to send this letter in this form to
- [19] Sainsburys on a proposal that they themselves were not
- [20] interested in pursuing at that stage?
- [21] A: Shell senior management know Paul King. He spoke to
- [22] Roger about it.
 - Q: You do not know that, do you?
 - A: I do know that, because Roger told me at the time and
- [25] I was then involved in drafting the letters.

Page 61

- [1] to have sent to Paul King on 24th July 1990; correct?
- [2] A: Correct.
- [2] Q: You never got a reply to this letter, did you?
- μ) A: Not that I can recall, no.
- [5] Q: In fact, this is the letter you say was mislaid for some
- [6] considerable period of time?
- [7] A: That it was misfiled, yes.
- [8] Q: This is the letter which, on the face of it, you purport
- [9] to grant Shell an option?
- [10] A: Correct.
- [11] Q: An important sort of a letter, would you not think?
- [12] A: An important letter. But, as you have been pointing
- [13] out, Shell were not going to run the scheme at the
- [14] time. It was something for the future but they wanted
- [15] to keep a hold on it. They did not want us to go to any
- [16] other oil company.
- [17] Q: So you are saying it was important, I believe?
- [18] A: Yes, it was important, yes.
- [19] Q: Important for you to keep it on file?
- [20] A: Yes.
- [21] Q: Because it created, as you would say, a situation in
- [22] which your company and Shell owed obligations to each
- [23] other; is that right?
- [24] A: Correct.
- [25] Q: It has a file reference number AB/118 at the top and

Page 63

- [1] Q: Roger told you that King had told him that King had
- [2] spoken to Carson; is that right? Is that what you are
- [3] saying?
- [4] A: He had spoken to someone else in Shell management and
- 同 had got I think there was some change made to a draft
- [6] letter and the letter went off.
- [7] Q: What I am going to put to you now is this: what would
- '9 appear to be clairvoyance amazingly accurate
- clairvoyance in this letter of 24th July 1990 is not
- [10] clairvoyance. That, in fact, this letter was written at
- [11] a time when you knew how the Shell Smart Card consortium
- [12] was working?
- [13] A: That is not true.
- [14] Q: You understand what I am putting to you?
- [15] A: Yes, I do.
- [16] Q: I am saying to you that this letter was written entirely
- [17] with the benefit of hindsight?
- [18] A: And I am saying it definitely was not.
- [18] Q: I am saying this letter was written for the purpose of
- [20] supporting your claim against Shell in connection with
- [21] the litigation which has now come to trial?
- [22] A: We sent copies of this letter to Shell, which they must
- [23] have had on file or have on file.
- [24] Q: You have mentioned the other letter, I will take you to
- [25] that now. Page 446; this is a letter which you purport
- Page 62

- [1] that is the place it would have been in your files if it
- 12] had existed; correct?
- a A: Correct.
- [4] Q: How do you account for the fact it was not in the those
- [5] files, the AB files?
- [8] A: Because I would have been involved in another project
- [7] called Fundraisers and, at some stage, Paul King had
- [8] expressed an interest in it. He said that he would like
- [9] to give details to his research department to look at
- [10] it, which he did. This letter ended up in that file
- [11] because it mentions research in there. About Gill Shaw
- [12] on the Fundraiser project.
- [13] Q: So you would have taken it off a file, is that what you
- [14] are saying? It would have been taken off a file and put
- [15] into another file?
- [16] A: It got put back into the wrong file because it was
- [17] connected with this Fundraisers project.
- [18] Q: Once again this purports to be a letter to Paul King.
- [19] Is it your evidence, or is it your understanding that
- 201 this letter this letter here, 24th July was sent
- [21] to or discussed with Carson?
- [22] A: As I have said earlier, I cannot recall discussing the
- [23] loyalty scheme with Mr Carson. Though it is possible
- [24] I did. Mr Sotherton was dealing with Mr King and he may
- [25] have Mr King may have been discussing it with

[1]

- [1] Mr Carson or some other Shell manager.
- Q: But nobody on your side of that equation took steps, so [2]
- [3] far as you know, to make Carson aware, specifically
- [4] themselves, of what was going on?
- A: As I say, I do not have a recollect of discussing it
- [6] with him. I may have done. I had regular meetings with
- [7] him, regular telephone discussions.
- Q: Right. Let us look at the letter in the first
- [9] paragraph:
- "Dear Paul, thank you for confirming by telephone [10]
- [11] Shell's approval of the letter to Sainsburys which you
- [12] have now cleared with Stuart Carson and senior
- [13] management."
- A: Right. [14]
- Q: Do you happen to know the basis in fact upon which that
- [16] statement was made?
- A: I assume that it was based on the discussion that
- [18] Mr Sotherton had with Mr King.
- Q: "As per the instructions, we have deleted the reference [19]
- [20] to the research findings. The revised version enclosed
- [21] has been mailed to Sainsburys."
- Is it your understand, the same as mine, that the [22]
- enclosure referred to as the "revised version" is what 3]
- we were just looking at a few moments ago -
- A: I assume that must be the case. [25]

Page 65

at Sainsburys about it, based on the original proposal [3] Ito Shell. Then, when we came to actually write the letter to Sainsburys, as is often the case, when you

A: It must have been after Mr Sotherton spoke to Mr Horley

- take a fresh look at an idea after some time has passed,
- [6] then you are likely to change it or add to it. This is
- [7] what happened on this occasion.
- Q: So the exercise of putting flesh on Concept Four is
- [9] occurring then in a pretty narrow time-frame. It is
- [10] occurring between, let us say, 12th July 1990 and the
- [11] date of this letter; 24th July 1990?
- [12] A: Yes.
- [13] Q: You are putting flesh on that concept?
- A: Yes. [14]
- Q: I believe I am right in understanding your witness
- statement to indicate you are the author. You claim the
- credit for the concept as refined and developed?
- [18]
- Q: So the people putting the flesh on that concept must [18]
- [20] have included you and may have consisted simply of you;
- [21] correct?
- [22] A: Probably did.
- Q: So you were putting flesh on that proposal between (23)
- [24] 12th July and 24th July?
- A: After Mr Sotherton had spoken to Mr Horley and when we [25]

Page 67

- Q: on page 449. The letter goes on to say: [1]
- "The letter does get across the message that you [2]
- [3] were keen to convey that Shell have used Sainsburys as
- [4] an ideal partner. They are apparently not considered to
- [5] be too downmarket."
- A: Yes.
- Q: "Sainsburys' unexpected interest [the letter at 420] at
- (8) least spurred us on to put some flesh on the initial
- [9] proposal we discussed with you and Tim some months ago."
- A: Yes. [10]
- Q: This, if I have understood it correctly, is saying that
- [12] Sainsburys letter, the unexpected letter, spurred
- [13] Don Marketing on to flesh out Concept Four?
- A: Yes.
- Q: Now, we know that the proposal that was first put in [15]
- writing to Sainsburys was for a Megamatch game? [16]
- A: Correct, yes. [17]
- Q: I think, if I am right, the date of that was [18]
- [19] 10th July letter. So on 10th July the proposal that is
- [20] actually being put is for a Megamatch game and there is
- [21] no mention of any multibrand loyalty proposal?
- A: That is correct.
- Q: So when do you say there was the "flesh putting" taking
- [24] place in relation to Concept Four? When was the flesh
- [26] put on that concept?

Page 66

- [1] actually wrote this letter to Sainsburys.
- Q: That is right. So you are agreeing with me? [2]
- A: Yes. [3]
- Q: You are putting flesh on that proposal? [4]
- A: Yes.
- Q: Tell my Lord exactly how you recollect devising the
- [7] improvements to Concept Four in that 12-day time-frame?
- A: Exactly how? [8]
- Q: Yes, how did it go? A momentous event surely? [9]
- ומון A: Not really, no. The momentous event was the Star Trek
- [11] promotion. This was secondary. It was not immediate.
- [12] But, when I came to actually write the letter to
- [13] Sainsburys, then it went through my mind again and
- [14] I updated it. I knew the cost of Smart Cards was
- [15] falling and I added to what had previously been stated.
- Q: So your refinements to Concept Four are what we see
- [17] written out in the letter that we have just looked at to
- [18] Horley?
- [19] A: Yes.
- Q: You committed yourself to writing on those refinements [20]
- A: It is difficult for me to go back nine years and
- remember exactly what happened. Whether it was
- something that was drafted and then worked on the next [24]

day or whether it was done in one session, I cannot

- [1] remember now.
- [2] Q: And, before that letter of 24th to Horley that we just
- [3] looked at you, you never yourself communicated these
- [4] refinements to Sotherton?
- A: I may have discussed it with him before the letter was
- [6] prepared. We may have had a meeting about it. I do not
- [7] know.
- [8] Q: Anyway, you your self have been telling my Lord that your
- [9] letter of 24th July to Horley could well have contained
- [10] additions to anything that might have been discussed
- [11] orally on the telephone?
- [12] A: Yes, it is possible.
- [13] Q: Insofar as it contained additions, the additions it
- [14] contains are your brainchild which you are committing to
- [15] writing on the 24th?
- [18] A: The basic idea was set out in that proposal and this was
- [17] adding to it.
- [18] Q: You are agreeing with me, I think?
- [19] A: I think so.
- [20] Q: Insofar as you are adding material on a brainchild
- [21] process you know what I am getting at there? I am
- [22] speaking loosely but, insofar as you had brainwaves
- for refinement of Concept Four, you wrote them in the letter of 24th July 1990, which we were just looking at,
- 25 to Sainsburys and, if I have understood you correctly,
- Page 69

- A: As I have said earlier, not that I can recollect.
- [2] Though I may have done, because I spoke all the time to
- [3] Mr Carson. I had meetings with him regularly. I also
- 41 spoke regularly to Paul King and to ... I had meetings
- [5] with him also.
- [6] Q: Do you recollect disclosing to anyone at Shell the
- [7] brainwave as described in the letter of 24th July 1990
- [8] to Horley?
- [9] A: As I recall, this all happened over a weekend, something
- [10] like a Friday to a Tuesday. We were going into meetings
- [11] at Shell-Mex House. I was probably discussing this with
- [12] Roger on the train and we finally put it into writing.
- [13] It is very difficult for me to say exactly the sequence
- [14] of events. Only what I can see in writing, and that was
- [15] the letter that we ended up with, that we sent. But we
- [16] may have discussed it with Mr Carson. We may have
- [17] discussed it with Mr King. Roger certainly did.
- [18] Q: You say you may well have discussed it with Mr Carson or
- [19] Mr King. Where would you have discussed it with them
- [20] and when?
- [21] A: During a telephone conversation or during a meeting at
- [22] Shell-Mex House. I am not saying that I did. I am
- [23] saying I may have done.
 - 4] Q: Let us just assume for the sake of it at the moment that
- [25] you did not communicate it to Shell?

Page 71

- [1] you may well not have communicated those to Sotherton
- [2] before you wrote that letter?
- [3] A: It is difficult for me to say, is it not, nine years
- [4] later? I may have discussed it with him first. He
- [5] certainly had one conversation with Mr Horley. He may
- [6] have had two, I do not know. It is a long time ago.
- [7] I am just doing my best to recollect and to tell you
- (9) what I can recall.
- G: Let me put it to you plain fair and square: if you did
- [10] not tell Sotherton, there is no way, on your evidence,
- [11] that Sotherton could have told Horley?
- [12] A: I do not know exactly what Mr Sotherton conveyed to
- [13] Mr Horley. It would certainly have been the basics of
- [14] the scheme, the Shell-led consortium, the major
- [15] retailers all issuing or redeeming a common currency.
- [16] That was the basic of the scheme and we added things to
- [17] it in the letter.
- [18] Q: So the state of the brainwave on 24th July is set out in
- [19] the letter to Horley. That, I think, is the upshot of
- [20] what you have just said?
- [21] A: I certainly this was the first time that it was put
- [22] into writing, whatever the thinking was about the the
- [23] latest thinking on that concept.
- [24] Q: Right. And you had not communicated it to anyone at
- [25] Shell personally yourself at all, had you?
- Page 70

- [1] A: Right.
 - Q: You would regard what I have called the "brainwave
- [3] material" in the letter to Horley as an innovation,
- [4] would you not?
- [6] A: I would regard the basic scheme as an innovation and
- [6] this was putting some flesh onto it.
- [7] Q: So is it really your evidence to my Lord that you are
- [8] disclosing innovative material to Sainsburys almost at
- [9] the same time and possibly not even at the same time as
- [10] you are communicating it to Shell?
- [11] A: Yes. There was a lot going on in those days. Because
- [12] we had just got the informal decision to go ahead with
- [13] Star Trek, which was very important to us.
- [14] (12.00 pm)
- [15] So there was a lot of discussion. There were a
- [16] lot of meetings at the time.
- [17] Q: You are doing this, are you: that is, disclosing it to
- [18] Sainsburys, even in circumstances where you are not sure
- [19] that you have Carson's approval to do it?
- [20] A: According to this correspondence, it says that he did
- [21] know about it. But I do not personally remember
- [22] discussing it with him at the time, no.
- [23] **Q**: You have already agreed with me that neither Sainsburys [24] or Shell had any immediate interest in pursuing this
- [25] matter?

- A: That is correct. [1]
- Q: So you are actually telling something of considerable [2]
- [3] commercial importance, as you would have it, to
- [4] Sainsburys in circumstances where neither they nor Shell
- [5] are interested in pursuing it at that stage?
- A: They were not interested at that stage, but the
- [7] arrangement was that, if Shell did decide to move
- [8] forward with the project at a later date, we would then
- 191 recontact Sainsburys. Remember the background history
- [10] with Make Money, where I put it to them in 1981 and it
- [11] took two years of discussions et cetera before they
- [12] actually used it.
- [13] Q: Anyway, going back to this letter - and, just before we
- [14] go on, is that Mr Sotherton sitting over there?
- (Indicates). [15]
- A: It is indeed. [16]
- Q: Page 446, in the third paragraph: [17]
- "Sainsburys' unexpected interest at least spurred
- [19] us on to put some flesh on ..."
- Your evidence is that it was some stage between 1201
- [21] 12th July 1990 and 24th July 1990, that sort of
- [22] time-frame, during which you were spurred on to put flesh on the initial proposal?
 - A: Yes. 11
- Q: Go on to the third line of that paragraph: [25]

- [1] advertising, of the branding, of the marketing.
- Q: Are you saying that the innovative leap forward was [2]
- Concept Four?
- A: Yes. Concept Four, plus the additions that were spelt
- pj out in this letter. But the basic promotion was Concept
- [6] Four.
- Q: What is being said in this letter surely is that the
- [8] unexpected interest of Sainsburys has spurred you on to
- p) put some flesh on the initial proposal that is
- [10] Concept Four and that you are in fact praising the
- [11] enhancements which you claim to have made. That is what
- [12] you are doing here, is it not?
- 1131 A: Yes.
- Q: And that is the added matter you are referring to as the [14]
- [15] "innovative leap forward". That is what you are
- [16] referring to, are you not?
- A: Could I read it again? [17]
- [18] Q: Yes, please.
- A: I think it means exactly what it says: it was adding to [19]
- 120) the basic promotion and enhancing it.
- Q: Yes. You make that clear, do you not, if you look at [21]
- [22] the fourth line:

Page 73

- "The expanded proposal, as set out in the agreed [23]
- [24] letter to Sainsburys, provides the answers to the
- [25] failings in loyalty schemes which our research

Page 75

- "Your brief challenged to us devise an innovative [1]
- [2] leap forward in loyalty schemes. We delivered the
- [3] goods."
- A: Yes. I am just reminding Paul King of what happened. [4]
- Q: Reminding him? [5]
- A: Yes. [6]
- Q: So he already knew? [7]
- A: He already knew because that had happened back in late 19 a 1989.
- Q: You were reminding him that you made an innovative leap 1101
- [11] forward in loyalty schemes and delivered on his brief?
- A: Yes. That was the original proposal dated [12]
- [13] 23rd October 1989.
- Q: Is this the first time he is getting this statement from
- [15] you? This is 24th July 1990. Is this the first time
- [16] you are, as it were, taking him into confidence on the
- [17] question of your brainwave?
- A: No, because the basics of the scheme had already been [18]
- [18] set out over six months earlier in that original
- [20] proposal.
- [21] Q: What is the "innovative leap forward" then?
- A: That was the idea of a multibrand loyalty scheme cutting
- [23] out the middle man, so that it did not have an Air Miles
- [24] company or Greenshield. Shell would be in control with
- [25] its partners of its own scheme, of the data, of the

[1] identified."

A: Yes.

- Q: What research was that?
- A: This was the research I have mentioned before that was
- [5] carried out, first of all, I think in Essex and then,
- [6] secondly, in Stowmarket.
- Q: When was that carried out?
- A: The Stowmarket research I think was in late 1989. I am
- talking now there were no dates on any of the
- [10] documents that I can recall. There were just some
- survey forms that we made up that were undated. There
- was some display that we showed to people.
- Q: When was it carried out, please? [13]
- [14] A: I am giving you my guesstimate: somewhere towards the
- [15] end of 1989. That would be for the second bout of the
- Q: So some time in July prior to 24th July 1990 you come up [17]
- [18] with a solution to the problem which has been identified
- in research, you say, in 1989?
- A: Yes. This was mentioned actually in a Promotions and [20]
- [21] Incentives article in July 1991, which mentioned the
- [22] research we had carried out and that Shell had, on our
- [23] recommendation, carried out their own independent
- [24] research and found that the independent research had
- [25] duplicated our findings and that had persuaded them to

Page 76

- [1] close the Collect and Select Scheme. You have that
- [2] article in discovery. Q: Thank you for telling me that. "The research was
- μ] invaluable". Is it there being indicated that the
- 151 research was invaluable to the working up and
- [6] improvement in the form of the expanded proposal? Is
- [7] that what is being said? Is that the fact?
- A: Can I read that again? Sorry.
- Q: Yes. Please read it. [9]
- A: I think I was talking mainly about the concept that we [10]
- [11] put originally to them, but also taking into account the
- [12] extra elements that were spelt out in this letter.
- Q: My understanding and it may be wrong or
- [14] imperfect is that you are saying the research was
- [15] invaluable in connection with working out the expanded
- A: You have to remember that I am an advertising man, [17]
- [18] promotions man, not a lawyer. Therefore I might not
- [19] always put things exactly correct when I write a letter.
- Q: None of that research gave you anything to do with Smart
- [21] Card technology, did it?
- A: I do not think it did, no. It was on the basics. We
- 3) put some traditional collection schemes for various oil
- [24] companies, including, I think, one of Shell's own
- [25] schemes: Collect and Select, and we just got consumer

- Q: Is it really your evidence to my Lord that you thought [1]
- [2] you had come up with a revolutionary concept and you
- [3] took no steps to make it known yourself, personally
- μ] to make it known to Stuart Carson, the National
- [5] Promotions Manager?
- A: I may have discussed it with him. As I say and have
- [7] said many times you have to remember the background.
- [8] I had put a lot of work into Megamatch with Paul King.
- [9] He had approached Tesco. That did not go forward. We
- [10] then switched to the Disneytime project. We put a lot
- [11] of work into that several weeks I think at least -
- [12] and then that did not go forward because they could not
- [13] get the licensing from the Disney organisation. Those
- [14] schemes were all researched, Disneytime had come out
- [15] number one. So it all looked very promising and then we
- [16] ended up with nothing. So I was delighted and excited
- [17] when we managed to come up with the Star Trek concept,
- [18] right at the last minute when Shell were about to go
- [19] with another agency and they switched to Star Trek and
- [20] of course I had to put a lot of time into that.
- [21] (12.15 pm)

Page 7.7

- Q: Turn to the bottom paragraph on 446: 1221
- "Even though senior management accepted our [23]
- [24] recommendation to come out of long-term schemes for the
- [25] foresecable future ..."

Page 79

- [1] reaction to them, compared with promotional games.
- Q: Let us move on to the next paragraph: [2]
- "Although we made some suggestions to enhance
- [4] Collect and Select, a revolutionary concept" look at
- [5] those words "a revolutionary concept along the lines
- [6] proposed would put Shell miles ahead of the opposition
- [7] if you decide to return to collection schemes at a later
- (8) date."
- A: That is correct. (91
- Q: What is the revolutionary concept? [10]
- A: A consortium of major retailers on a national basis, all [11]
- [12] with market leading brands ideally, co-operating
- [13] together, sharing the benefits, the costs, in control of
- [14] their own scheme, no middle man taking a slice of the
- [15] profits or having control of the various elements of the
- [16] scheme. Shell, first of all, would be able to set up
- [17] the scheme exactly as it wished and the other parties
- [18] could be given the opportunity to share in all of that.
- Q: Thank you for that. Now, the revolutionary concept then [19] [20] is what you are describing in writing in that letter of
- [21] 24th July 1990 to Horley?
- A: Yes. [22]
- [23] Q: Right.
- A: Because there was no other scheme of that ilk that was [24]
- [25] in operation.

- [2] A: I do.

[1]

- Q: "... it is nice to know that they want to keep our
- [4] Multibrand Loyalty Concept in the locker."

Do you see "the foreseeable future"?

- [5] A: Yes.
- Q: What is the basis for that statement? Can you help
- [7] my Lord, please?
- A: Because Mr King, according to his discussions with
- [9] Mr Sotherton, wanted to retain an option on the scheme.
- [10] This was not unusual. They had previously taken an
- [11] option on the Make Money promotion and, subsequently, on
- [12] Let's Go Racing after this on the Star Trek concept,
- [13] when it was terminated because of the Gulf war. So it
- [14] was not unusual.
- Q: If I have the picture correct in my mind, this is [15]
- [16] purporting to indicate that Shell liked the idea that
- [17] is, the enhanced idea, yes? Are you following me?
- A: Whether they liked the concept of a Shell-led multiparty [18] [19] consortium.
- Q: It was revolutionary in your terms, they liked it and
- [21] they want to put it in the locker and they are quite
- [22] happy in the meantime to authorise you to tell it to
- [23] Sainsburys, who is not interested in going ahead with
- 1241 the scheme?
 - A: Because Sainsburys was the most important partner that

Page 80

Shell UK Ltd

- [1] they could possibly have. At that time Sainsburys was
- [2] the number one supermarket chain and Shell would dearly
- [3] like to have them as a partner.
- 41 Q: So they authorised you to reveal a revolutionary concept
- fo Sainsburys ...
- [6] A: I think we said earlier that, at the time that
- [7] Mr Sotherton had his telephone conversation with
- [8] Mr Horley, it may be that, at that time, we had not
- [9] already got permission to disclose it to them, to
- [10] Sainsburys. We had only had permission for Megamatch.
- 1111 Then Roger had discussions with Shell about it.
- [12] Q: Your evidence, I think, is going to the proposition that
- [13] the letter of 24th July which you helped to write -
- [14] A: Yes
- [15] Q: going to Horley contains a statement in writing of
- [16] what you are prepared to say was a revolutionary
- [17] concept?
- [18] A: Yes.
- [19] Q: And I think your evidence goes to this: you are saying
- [20] that Shell was not interested in pursuing it with
- [21] Sainsburys; correct?
- [22] A: They were interested in pursuing it with Sainsburys, but not at that time.
- Q: Not for the foreseeable future?
- [25] A: Correct, Because they were committed to short-term

Page 81

- [1] A: Yes.
- MR JUSTICE LADDIE: As the other letter of the same date
- [3] says, his position had now been taken by Mr Carson, who
- 41 was senior to him now in the establishment?
- [6] A: Yes.
- [6] MR JUSTICE LADDIE: If you look at the first sentence of the
- [7] first paragraph, you address him as "Paul" and you say
- [8] there is certain confirmation " ... now cleared with
 - [9] Stuart Carson and senior management."
 - [10] Do you see that?
- [11] A: Yes, I do.
- [12] MR JUSTICE LADDIE: Senior management is not Stuart Carson,
- [13] it is the top of the company; yes?
- [14] A: It is probably talking about the General Manager of
- [15] Retail, probably.
- [16] MR JUSTICE LADDIE: If you now go down to the
- [17] paragraph Mr Hobbs is on, you say:
- [18] "Even though senior management ... it is nice to
- [19] know that they want to keep our multibrand loyalty
- [20] concept in the locker."
- [21] So somebody told you that somebody above
- [22] Mr Carson, above Mr King, wanted to keep your multibrand
- [23] loyalty concept in the locker. That is what this letter
- [24] says, does it not?
- [25] A: Yes, this letter was from Roger Sotherton, I was

Page 83

- [1] activity.
- [2] Q: And that Sainsburys were not themselves interested in
- [3] pursuing it at that time?
- [4] A: That is correct.
- [5] Q: Yet Shell senior management authorised you to reveal the
- [6] revolutionary concept to Sainsburys?
- [7] A: As I say, they may not have done at the time
- (4) Mr Sotherton spoke to Mr Horley, but they did
- A subsequently, as a result of the conversations that he
- [10] had with Mr King.
- [11] Q: So you yourself are not able to give any evidence, are
- [12] you, of any event involving you directly communicating
- [13] with Carson or anyone other than King about this rather
- [14] momentous event?
- [15] A: Not that I can recall. I may have discussed it with
- [16] Mr King and Mr Carson, but I do not recollect the
- [17] conversations. My interest at that time was mainly in
- [18] Star Trek and taking that proposal forward.
- [19] Q: Look on:
- [20] "It was also interesting to hear that, at some
- [21] stage, it could have applications in other -
- [22] MR JUSTICE LADDIE: Stop for a moment, Mr Hobbs. Can I just
- [23] ask you a question, Mr Donovan? This was a letter
- [24] written to Paul King who, by this time, I think Mr Hobbs
- [25] has very gently said, he had been "sidelined"?
- Page 82

- [1] involved in drafting it, as I often was. Almost always
- [2] and it was based on his discussions with Mr King. As
- 131 I said earlier on, although we did not know what had
- [4] happened to Paul King, we knew that he was still a very
- Fi important player there because of his long experience
- [6] with promotions.
- [7] MR JUSTICE LADDIE: I am sorry, Mr Donovan. I have not made
- [8] myself clear. It is my fault. This says that somebody
- [9] had informed you, or you had got to know, that senior
- [10] management not Mr Carson, not Mr King that senior
- [11] management wanted to keep your multibrand loyalty
- [12] concept in the locker. All I am asking you is: who in
- [13] senior management or who told you that senior
- [14] management -
- A: This information came from Roger Sotherton informed
- [18] me. He was involved in writing this letter and he had
- 117 spoken to Paul King. So I assumed that he must have got
- (18) that information from Mr King.
- [19] MR JUSTICE LADDIE: So Mr Sotherton toldyou that Paul King
- [20] had told him that senior management wanted to keep it in
- [21] the locker?
- [22] A: Yes, that is correct.
- [23] MR HOBBS: Following on from that, that was good enough for
- [24] you to feel satisfied that your position was protected
- [25] then vis-a-vis Shell, was it?

- [1] A: Yes.
- [2] Q: I was just referring you to the sentence which says:
- [3] "It was also interesting to hear that, at some
- [4] stage, it could have applications in other Shell
- [6] markets."
- [6] A: Yes.
- [7] Q: That statement is in this letter here; 446.
- [8] A: Yes.
- [9] (12.15 pm)
- [10] Q: That was seeing the future very clearly, was it not?
- [11] A: Not really, because a number of the promotions that we
- [12] had supplied to Shell UK we had then run in various
- [13] countries: Singapore and Ireland, on more than one
- [14] occasion for Bruce's Lucky Deal, for Make Money, and it
- [15] was always dealt with through Shell International.
- [16] I guessed there had be some conversation between
- [17] Mr Sotherton and Mr King about that.
- [18] Q: Turn the page. You are referring to Star Trek at the
- [19] top?
- [20] A: Yes
- [21] Q: "We are currently finalising details with Stuart Carson
- [22] and Sarah Harman."
- Yarah Harman is an outside licensing consultant,
- [4] is she not?
- [25] A: She was the agent for Paramount Films, for Star Trek.

- [1] hundred million game pieces to be printed, arranging the
- [2] contingency insurance against redemptions. I was
 - 131 thoroughly immersed in the Star Trek project.
- [4] Q: Yes. But, you see, the Star Trek project is linked via
- is this statement about options to the new multibrand
- [6] loyalty project. It is linked?
- [7] A: It is, yes.
- [8] Q: Do you still stand by your evidence that it was enough
- [8] for your purposes that you got a message from Sotherton,
- [10] you got a message from King, who had been sidelined
- [11] within Shell, that the senior executives were putting it
- [12] in a locker for the future? That was good enough for
- [13] you?

Page 85

- [14] A: We would bend over backwards to give Shell whatever they
- [15] wanted because we had got a lot of business from them.
- [16] They were our best client for a number of years and we
- [17] would do whatever if they expressed an interest in a
- [18] concept that they could not use at the time but they
- [19] wanted to keep it, then we would do whatever we could to
- [20] meet their wishes.
- [21] Q: I think we have probably reached the point where I had
- [22] better put it to you quite formally: this letter here of
- [23] 24th July 1990 is a letter that was written at some
- [24] later stage in time. It was not written on
- [25] 24th July 1990, was it?

Page 87

- [1] Q: "It was especially good to hear from Stuart that we will
- [2] be working with Allen Roman again."
- [3] That is a reference to Stuart Carson, is it not?
- [4] A: It is.
- [5] Q: Here we come to the option paragraph:
- [6] "On the basis that Shell does adopt our proposal
- [7] for a Star Trek-themed blockbuster, we confirm our
- '9] agreement, as you requested, to forego an option fee on
- A the multibrand loyalty scheme. This is on the
- [10] understanding that the rights to the Multibrand Scheme
- [11] remain vested solely with Don Marketing."
- [12] Do you see that?
- [13] A: Correct, yes.
- [14] Q: You were in direct frequent contact with Stuart Carson
- [15] about the Star Trek theme?
- [16] A: Yes.
- [17] Q: The option, which this letter purports to refer to, is
- [18] linked to the question of the implementation or
- [19] non-implementation of Star Trek, is it not?
- [20] A: Yes, it was.
- [21] Q: If this existed, you must inevitably have discussed it
- [22] with Stuart Carson in that connection?
- [23] A: I may have done, but I do not recall. I do recall the
- [24] other things that were going on, which was working out
- [25] the price fund for the game, arranging for a
- Page 86

- [1] A: It was written on or around 24th July 1990.
- 2 Q: I put it to you that in fact it was written at a much
- [3] later stage. It was probably written at an even later
- [4] stage than the one of 24th July we looked at on 449.
- [6] Would you like to comment on that?
- [6] A: Only to say that it was written on or around 24th July,
- [7] because that is the date on it.
- [8] Q: And I wish to put it to you explicitly that your failure
- [9] to mention the existence of this letter in your letter
- [10] before action in 1997 is because this letter had not
- [11] been actually written by you or anyone at that stage?
- A: No, the reason was that the letter had been misplaced in
- [13] the Fundraisers research file because it referred to
- [14] research Shell had conducted on Fundraisers. It
- [15] sometimes happens, unfortunately, that documents do get
- [16] misfiled. It does happen.
- [17] Q: And that your evidence yesterday relating to the fact
- [18] that you had forgotten the existence of the option at
- [18] certain points in time is attributable to the fact that
- [20] the letter had not been written and, therefore, you had
- [21] nothing in fact to forget?
- [22] A: No. It was because it had been put into a file that had
- [23] not been used since the early 1990s and I had been
- [24] engrossed since 1992 in suing Shell for various actions
- [25] and that had was not an important thing in my mind.

Shell UK Ltd

June 18, 1999

[1] I was engrossed in what I was doing.

Q: Anyway, I think you know where I stand in relation to 121

[3] those two letters, do you not?

A: I know -[4]

MR HOBBS: Excuse me, I have just heard some more muttering. [5]

MR COX: I am sorry if my learned friend heard my

[7] muttering. It was not intended to be heard.

[8] I simply said to myself that, as I understood the

[9] position, my learned friend has no position. It is his

[10] client who has the position. It may simply be a

[11] conflict of styles which exist in different division.

[12] But it was not intended to be heard and, if he heard it

[13] and it upset him, I apologise.

MR JUSTICE LADDIE: There is one system of civil justice. [14]

There is no difference between different courts. We 1151

[16] will play this one absolutely with a straight bat,

[17] Mr Cox and Mr Hobbs. Please try to keep your feelings

[18] to yourselves, both of you.

MR COX: I apologise to my learned friend. If it upset him, [19]

[20] then I do regret it.

MR HOBBS: Mr Donovan, you understand my client's position,

[22] do you, in relation to these two letters, which are

7 dated 24th July 1990 that we have been discussing for

,_4] some period of time?

A: Yes, I do, and I have made my position clear as well: 1251

Page 89

1261

[1]

[4] these letters, did he not?

[1] until the last few minutes of yesterday's trailing of

[2] this extraordinary issue not one single notice or

[3] mention has been made to the claimant that it was going

11 to be suggested that these letters were fraudulent.

[5] That may or may not be improper or wrong, but this is

[6] the first time the claimant has understood that these

[7] letters are questioned in the sense that they were not

[8] sent to Shell at the material times or to Sainsburys.

So, my Lord, in our submission, whatever my

[10] learned friend is about to say would be unsafe and wrong

[11] admit and it may be that I have to consider a course in

[12] this trial which could cause considerable delay by

[13] application to your Lordship if it were to be admitted

[14] or taken seriously.

MR JUSTICE LADDIE: Mr Hobbs, you may think, in view of [15]

[16] Mr Cox's interjection, the best thing to do is to say

[17] nothing more. If you want to subpoena somebody -

MR HOBBS: I certainly do not want to abort the trial. [18]

MR JUSTICE LADDIE: No, I am not going to allow anything to [19]

[20] happen to abort this trial, Mr Hobbs. So you may decide

[21] the best thing to do is to say nothing more about it.

MR HOBBS: I will say nothing more and I will address the [22]

MR HOBBS: There is one point I should perhaps respond to ...

MR HOBBS: He does give evidence. It is in several places.

MR JUSTICE LADDIE: What did Mr Lazenby say? My

I cannot remember more than the gist of it. On this

[7] question of no notice or warning, the authority which

[8] immediately springs to mind is John Walker in which it

(8) was held specifically that, if a case of this kind

[3] recollection is that Mr Lazenby gave evidence about

[23] matter with my solicitors over the short adjournment and

decide what is the appropriate action. [24]

MR JUSTICE LADDIE: Let us leave it like that.

Page 91

- [1] that they were written at that time.
- [2] (12.30 pm)
- Q: Well, my Lord will be the judge of your answers now.
- MR JUSTICE LADDIE: Mr Hobbs, I understand in the bundles [4]
- [5] there were no acknowledgments by either Shell or
- [6] Sainsburys in the files. That, so far as discovery
- [7] goes, none of this material was found in Shell's files,
- '9] but there are documents missing from Shell's files. Let
- A us not worry about that for the moment, Has anybody
- [10] made enquiries or sought to subpoena Sainsburys.

MR HOBBS: Before I answer that I need to speak to my

[12] solicitor

[11]

MR JUSTICE LADDIE: Mr Hobbs, before you say any more, if

[14] this is a matter which you want to address at a time

[15] more convenient to the presentation of your case, please

[16] do not let me change the sequence,

MR HOBBS: I am going to answer your Lordship's question [17]

[18] now. What I wanted to check was that I was able to do

[19] it. That is why I have just spoken to my solicitors. A

[20] representative of DJ Freeman, who is the young lady

[21] solicitor sitting in front of me -

MR COX: I object to this. We have had no notice of it. It

[23] sounds very much like hearsay piled upon hearsay. That

[24] of course is a matter for your Lordship to judge.

[25] I quite understand that. May I also make this plain:

[10] emerges during the course of a trial, the court can take [11] (inaudible) and counsel can raise it properly and [12] consistently with the evidence which emerges. [13] [14]

MR JUSTICE LADDIE: Carry on. MR HOBBS: Would your Lordship give me two seconds to [15] consult with those in front and behind as to what I need

MR JUSTICE LADDIE: Yes. Would you like me to rise for five [17]

[18] minutes? I have very acute hearing. I am deliberately

[19] not listening, but I am also immensely inquisitive and

[20] I am finding it hard. Would you prefer me to rise?

MR HOBBS: I think I have finished and my point is that I am

[22] trying to find out whether anyone thinks there is more

[23] I should put, I think I have finished, but something

[24] has just been said to me which would make me ask

[25] your Lordship not to in fact release the witness, but

Page 92

[1] perhaps I can stop for the moment.

MR JUSTICE LADDIE: You want not to have Mr Cox re-examine,

[3]

MR HOBBS: He would say that he should not re-examine until [4]

[5] I have made my position clear.

MR JUSTICE LADDIE: There are such serious issues in this

[7] case, Mr Hobbs. I would not want either your client or

[8] Mr Donovan to be in the position where an attempt to

[9] find the truth or full facts is impeded. Mr Cox has to

[10] re-examine anyway. How many more witnesses do we have

[11] today? Mr Cox, I got a message through the grapevine

[12] that one of the witnesses that you hope to have here

[13] today is not going to be here and we may run short.

MR COX: The grapevine has worked. [14]

MR JUSTICE LADDIE: I just wondered whether it would be more [15] 115

[16] convenient to the proper conduct of this case for me to

[17] rise now and start again at 1.45 pm. I will do whatever

[18] counsel want, as long as it is reasonable.

[19] MR HOBBS: I understand. I am being given to understand

[20] that there is material that I might wish to put to this

[21] witness, but I am being also given to understand that it

[22] cannot be brought here for certain by 2 o'clock. That

is the reason why I am in this dilemma.

MR JUSTICE LADDIE: Mr Hobbs, this is your

[25] cross-examination. You have to be prepared to

[1] re-examination, you should not take it as granted that

[2] I will allow you to have Mr Donovan back in the witness

[3] box. You will have to make out strong grounds for it.

[4] Do you understand that? I do not want you to say it is

[5] a foregone conclusion. Basically, once Mr Donovan has

[6] been in and out -

MR HOBBS: - the normal rule will apply. My Lord, I will [7]

now sit down and stop. [8]

MR JUSTICE LADDIE: Thank you very much. Mr Cox, is it

[10] convenient for you to start now or would you prefer

[11] to -

MR COX: I would infinitely prefer to take the adjournment [12]

[13] now.

MR JUSTICE LADDIE: And start again at 1,45 pm? [14]

MR COX: If your Lordship pleases.

MR JUSTICE LADDIE: For this afternoon, any idea how much-1161

MR COX: Twenty minutes. [17]

MR JUSTICE LADDIE: Are we going to take up the whole [18]

[19]

MR COX: It very much looks so now. I do not have any [20]

criticism about that at all. But it now looks as though

we shall not have any difficulty at all in so doing. [22]

MR JUSTICE LADDIE: Thank you very much. [23]

[24] (12.45 pm)

Page 93

(The luncheon adjournment) [25]

Page 95

[1] cross-examine.

MR HOBBS: Your Lordship -[2]

MR JUSTICE LADDIE: There are faxes, you know, [3]

[4] MR HOBBS: I am sorry, my Lord, This is completely

[5] unforeseeable from my perspective, no less than from

[6] anybody else's perspective. The dilemma I am in is what

[7] I am being told cannot materialise, if it can be made to

[8] materialise, before 2 o'clock,

MR JUSTICE LADDIE: If it is very important and you have

[10] cross-examined Mr Donovan and Mr Cox has re-examined

[11] Mr Donovan, and if you have seen new material which you

[12] think is crucial, you can always make an application for

[13] leave to have Mr Donovan put back in the witness box, [14] I will consider such an application on the merits and

[15] bearing in mind the weight or significance of any

[16] additional material you may have,

MR HOBBS: My Lord, yes, [17]

MR JUSTICE LADDIE: I can do that, What I do not want is to [18]

[19] let this case go on one minute longer than necessary,

[20] because both Shell and Mr Donovan are paying a lot of

[21] money for it

MR HOBBS: My decision, as captain of the ship, is to say ([22]

MR JUSTICE LADDIE: Before you say anything, I want you to

[24] understand, Mr Hobbs, that, if you finish your

[25] cross-examination and Mr Cox finishes his

[1] (1.45 pm)

Re-examination by MR COX

[3] MR COX: Mr Donovan, one or two things, please. Could you

[4] turn to file E2, page 635?

MR JUSTICE LADDIE: Sorry, what page was that, Mr Cox? Б

MR COX: 635, my Lord. [6]

MR JUSTICE LADDIE: Right. [7]

MR COX: At least, I hope it is. I am going to try to get

there before others to see that it is. It is 634.

A: I have that letter.

[11] Q: E2?

[12] A: Yes.

[13] Q: 634.

A: A Shell letter to Senior King. [14]

[15] Q: That is it, dated 20th November 1995.

[18]

Q: Let us just have a look at it together for a moment.

[18] Plainly, it is not a letter that you would have seen

[19] until discovery; correct?

[20] A: Correct.

[21] Q: It is a letter to Mr Grahame Senior of Senior King from

[22] Mr Pirret, the General Manager of Retail, and he is

answering, plainly, the theme on which Mr Hobbs was

[24] asking you questions, the claim made by Senior King. Do

[25] you understand?

Page 96

- [1] A: I do.
- [2] Q: He has dealt, in the first few paragraphs, with points
- [3] about a retainer, that he believed that Senior King had
- ы been retained to advise on Shell's retail promotions,
- [5] and with regard to the presentations, made initially on
- [6] 8th January, in response to a general enquiry regarding
- [7] Shell's options by various competitors:
- [8] "However, no firm decision was made on the
- [9] progress of the matter until a briefing document,
- [10] prepared by Tim Hannagan was sent out by Andrew Lazenby
- [11] during September 1992 ...
- "As a result of the brief, a number of
- [13] presentations were made to Shell, including one from
- [14] Senior King, putting forward various card based
- [15] schemes. The schemes proposed by yourselves were for
- [16] the use of a contactless smart device manufactured by
- [17] Hughes or for a smart device manufactured by
- [18] Schlumberger. Ultimately it was considered that neither
- [19] of these systems would be appropriate and the solution
- 20] adopted by Shell did not use the devices favoured by
- [21] your company and put forward in your presentations."
- [22] Now, does that reflect what you understood to be
- 7 the position in 1993 and 1994 about the nature of
- Senior King's claims?
- [25] A: Yes, it does. I understood that it was a

- in his ability to negotiate or to deal with you on behalf
- [2] of Shell?
- [3] A: No.
- [4] Q: I just want to see if we can get the proximity, how
- [5] recent this change may have been and what you understood
- [6] of it, because on 14th May you actually wrote to Mr King
- [7] about a new game, did you not?
- [8] A: Correct, yes.
- [9] Q: This is concerning "The Games Afoot", which was a
- [10] Sherlock Holmes game?
- [11] A: That is correct, yes.
- [12] Q: When you wrote that letter, why did you write it to
- [13] Mr King?
- [14] A: Well, at that time I must have thought it appropriate to
- [15] send the proposal to him.
- [16] Q: Yes. What you received back, of course, was the letter
- [17] that we see at 417 from Mr Carson, saying he had been
- [18] passed the letter; yes?
- [19] A: Correct, yes.
- [20] Q: Doing your best, and it is a very long time ago, the
- [21] change in relation to Mr King, was it a very recent
- [22] change, as you understood it, in May, June, July of
- [23] 1990?

Page 97

- [24] A: I think that it probably was. I cannot recollect, but
- [25] according to these documents that would appear to be the

Page 99

- [1] technology-based proposal.
- Q: Yes, so having nothing to do with the promotional
- [3] framework or scheme that you were proposing?
- [4] A: No.
- Fi Q: Put that file away now for a moment, if you would.
- [6] A: Right.
- [7] Q: I want to come back, if I may, to the documents that
- (8) Mr Hobbs has just been asking you questions about.
- Could you turn to E1 and we can start with the letter of
- [10] 14th May at page 414. I will let everybody find the
- [11] page just for the moment.
- [12] You had told Mr Hobbs, in answer to questions,
- [13] that as at 30th May, which is the date of the letter -
- [14] if you keep your finger at 414 you can see at 417 the
- [15] letter back as it were you understood that something
- [16] had happened as a result of which Mr King had been
- [17] replaced as National Promotions Manager, or
- [18] Co-ordinator; is that right?
- [19] A: Yes, correct. Yes.
- [20] Q: But that he was still in the Department?
- [21] A: Yes.
- [22] Q: We have seen a letter addressing him as Promotions
- [23] Co-ordinator; is that right?
- [24] A: Correct.
- [25] **Q:** Did you understand that Mr King was thereby deprived of Page 98

- [1] case.
- Q: Did it affect your belief that Mr King was somebody with
- [3] whom you could negotiate and did negotiate on behalf of
- [4] Shell?
- A: Yes, we dealt exclusively with him with a project called
- [6] the "Select Shop Game".
- [7] Q: If we can turn now to the documents immediately
- [8] relevant, you understand what is being put to you about
- [9] the letter of the 20th, at page 439, and the letter of
- [10] 24th July at page 446; what is being put to you, so that
- [11] you understand it clearly -
- [12] A: Yes.
- [13] Q: _ because I want you to comment on it, is that you are
- [14] a person whose vendetta and hatred is such for Shell
- [15] that you have been prepared to forge these two documents
- [16] at or around March 1997 for the purposes solely of this
- [17] litigation.
- [18] A: That is not the case.
- [19] Q: Just have a look, if you would, at the letters. The
- [20] basis for this suggestion, as I understand it, is that,
- [21] analysing the text and content of these letters, they
- [22] are so inappropriate to their time, as it were -
- [23] MR JUSTICE LADDIE: I think you said 439 and 446.
- MR COX: 446 and 449, my Lord. I beg your Lordship's
- [25] pardon.

Shell UK Ltd

- MR JUSTICE LADDIE: Yes. [1]
- MR COX: Analysing those two letters textually their [2]
- [3] content -
- A: Yes. 141
- Q: they are so inappropriate to their time by a form of 151
- is textual exegesis that you could not have written them
- [7] then; do you follow?
- A: I do. [8]
- Q: What do you say to that? 181
- A: That at the time, or just before this, I had actually 1101
- [11] been preparing contingency plans for BP so it was quite
- [12] normal for me to try to look forward into the future to
- [13] see the way that the market was going, and ideally to
- [14] give Shell the first opportunity at new ideas.
- Q: Yes. 115
- A: Which I did many times. [16]
- Q: Could you keep your finger in the letters, just insofar 1171
- [18] as we can try to get some perspective on this, and turn
- [19] back in the same volume, for example, to the 1986
- [20] Megamatch proposal, and particularly page 110. Looking
- [21] into the future: was that a part of your job, as it
- were, at that time?
- A: Yes, it was. 71
- Q: Trying to anticipate other people? 41
- A: Correct. For Shell to be first. [25]

- Q: Meaning what? [1]
- A: Well, the Megamatch game, as far as I know, has never [2]
- [3] been run anywhere.
- Q: Of course, Shell were the first into the market as they
- themselves have pronounced and trumpeted -
- [6]
- Q: with the other idea, the loyalty consortium concept? [7]
- A: Correct. [8]
- Q: Yes. If we go back to those two letters, again just [9]
- [10] briefly, I do not want to go through each one at this
- [11] stage of the trial. It may be a matter for later, for
- analysis with his Lordship.
- It is a very very grave allegation that is being 1131
- [14] made against you. You perceive that?
- A: I do. [15]
- [16] Q: That you are prepared to forge these documents; do
- [17] you understand?
- A: Yes, I do. [18]
- Q: And, on this basis, to come to court to invite the [19]
- [20] learned judge to give you justice.
- [21] A: Correct.
- Q: Would you do something like that? [22]
- A: No, I would not. [23]
- 1241 Q: You are not, I think, as I think his Lordship knows,
- [25] legally aided for this purpose, are you?

Page 103

Page 101

- [1] Q: Yes. On page 110, as far back as 1986 we see that
- [2] you are looking into the future again, do we?
- [3] A: Correct, yes.
- Q: If we go as far back as 1981, perhaps I need not deal [4]
- [5] with this one, but in your proposal, I think, for
- [6] Make Money, had you also looked into the future there?
- A: Yes. The promotion changed the whole petrol retailing
- (8) scene in this country when Shell launched the 1984 J version because all the other oil companies then
- [10] followed with similar schemes using the same format,
- [11] which none of them had done before on a national basis,
- [12] and I am talking about no purchase necessary -
- Q: Let us look at Concept 4 in the same bundle at [13]
- [14] page 347. Under "Conclusion Multibrand Loyalty
- [15] Programme", at page 347, again, when you first presented
- [16] this as a consequence of the brief given to you by
- [17] Mr King, you said:
- "We predict that Mega Match and this proposed
- [19] development of the multibrand promotional concept will
- [20] come to pass."
- A: Yes. 1211
- [22] (2.00 pm)
- Q: "The benefits will be reaped by the first consortium to [23]
- A: Correct. I was only half right, unfortunately.

- [1] A: That is correct.
- [2] Q: How are you paying for this action?
- [3] A: With a legal charge over my house.
- Q: Who else lives in your house? [4]
- A: My mother and father. [5]
- Q: Your father is how old? [6]
- A: 82. 7
- [8] Q: Your mother?
- [9] A: Is 78.
- [10] Q: Is she in good health?
- A: No, she has Alzheimer's. [11]
- Q: Why are you bringing this action against Shell? [12]
- [13] A: Because I was the first agency to put up the proposal to
- [14] Shell. I have examined their discovery; I have not seen
- [15] any evidence of any other similar proposal.
- Q: Yes. Would you put that bundle to one side. I have
- [17] asked you to do that, but there is one other question
- [18] I needed to ask you about that letter. Would you come
- [19] back to it? It is the 24th July letter at page 446 to
- [20] Mr King.
- [21] At the bottom of the page, you have been
- [22] cross-examined concerning the sentence and indeed
- [23] I think his Lordship asked one or two questions
- [24] concerning it, the paragraph at the bottom dealing with
- [25] senior management:

Page 104

- [1] "It is nice to know that they want to keep our
- [2] multibrand loyalty concept in the locker."
- [3] A: Correct.
- μ] Q: When you wrote this letter -
- A: Yes.
- [6] Q: which you say you did at the time, is that correct?
- [7] A: Yes, I did.
- [8] Q: Would you have written that if you did not believed that
- [9] senior management had given it consideration?
- [10] A: I was told through Roger Sotherton that from his
- [11] conversation with Paul King that they had.
- [12] Q: Right. If this letter went, which it is your case it
- [13] did, would you have been embarrassed to be making a
- [14] statement like that that would turn out subsequently to
- [15] be untrue?
- [16] A: I would have thought it would be a dangerous thing to do
- [17] because Shell would have thought very badly of it.
- [18] Q: Yes. You might have expected to receive some comeback
- [19] if it was not agreed with?
- [20] A: Correct.
- [21] Q: Yes, I want to deal with some letters written
- [22] in November and December of 1993 in file E7. Your
- y letter of 19th November is at page 2976, I hope.
- A: Yes, I have the letter.
- [25] Q: This was the letter that you wrote to Mr Watson; is that
 - Page 105

- [1] Q: Was that the day or round about the days that you taped
- [2] the conversations -
- [3] A: Yes, yes.
- [4] Q: that we can see?
- [5] A: Yes.
- [6] Q: When you saw that Shell were running a promotion that
- [7] I think, on any view, you at that stage considered to be
- [8] very like yours, did you not?
- 191 A: Yes.
- [10] Q: What did you suspect had occurred?
- [11] A: I knew that something wrong had happened. I did not
- [12] know how it had come about, and I was sick inside at
- [13] seeing the advert.
- [14] Q: Why?
- [15] A: Because I thought that this was my idea, for Shell to
- [16] run a Nintendo themed promotional game with Gameboy
- [17] prizes, that I put to Mr Lazenby.
- [18] Q: Had anybody come back to you from Shell in the meantime
- [18] to explain that they were running with such a promotion?
- [20] A: No.
- [21] Q: During the conversations I do not want to go into
- [22] them in detail at the moment but, during the
- [23] conversations, had certain things been said to you that
- [24] you considered I mean the tape-recorded
- [25] conversations -

Page 10.7

- [1] right?
- [2] A: That is correct.
- [3] Q: After you had become aware, in 1993, that Nintendo had
- [4] been launched; yes?
- [5] A: That is correct, yes.
- [6] Q: Now, let us just get this clear because Nintendo had
- [7] been a proposal you had put to Mr Lazenby when?
- '8] A: On 4th June 1992.
- [4] Q: Yes. You had faxed Mr Lazenby concerning that proposal
- [10] again in 1993, had you not?
- [11] A: I did.
- [12] Q: Was that on February 19th, 1993?
- [13] A: It was.
- [14] Q: What had been the answer that you had had faxed back to
- [15] you by a handwritten note appended to the bottom of that [16] fax?
- [17] A: That Mr Lazenby would recontact me when there was any [18] further progress.
- [19] Q: As far as you were concerned, after 19th February 1993,
- [20] what was the position as it was left with Nintendo, the
- [21] game?
- [22] A: That it was still under consideration for possible
- [23] research and development.
- [24] Q: Right. When did you see that Nintendo was launched?
- [26] A: On 18th June, 1993.

- [1] A: Yes
- [2] Q: that you considered to be unsatisfactory?
- [3] A: Yes. There was mention of Megamatch, Make Money, that
- [4] Mr Lazenby or Shell could run these without
- [6] Don Marketing, and I found that also very upsetting in
- [6] view of the previous history with them.
- [7] Q: So, by the letter that we have in this bundle, by
- [8] 19th November 1993, the position as you have just
- [9] indicated was that they had run with a promotion without
- [10] telling certainly without indicating to you -
- [11] A: Yes.
- [12] Q: very like one you had put up to Mr Lazenby; that is
- [13] your view at the time?
- [14] A: Yes, the concept I saw to be the same, yes.
- [15] Q: In courses of conversations, Mr Lazenby had also
- [16] indicated that he could run or implied or hinted that
- [17] he could run Megamatch and Make Money as well without
- [18] reference to you?
- [19] A: Yes, he said that.
- Q: Yes. If we come to the letter of 19th November 1993,
- [21] you are writing now to Mr Watson, Mr Lazenby's boss; is
- [22] that right?
- [23] A: Correct, yes.
- [24] Q: You had also had, I think, a conversation with him
- [25] preceding this?

Page 108

- A: Probably, yes. [1]
- Q: If you look at the letter just for a moment, the last [2]
- [3] paragraph:
- "Like Andrew Lazenby, you expressed some doubt
- [5] over our proprietary claim to the 'Mega Match'
- [6] concept ...'
- Do you see that? 171
- A: Yes, that is true. In the conversation that I had with 181
- [9] him, I had mentioned to him that I was upset that
- [10] Mr Lazenby had said that he could run Megamatch and Make
- [11] Money without Don Marketing, and Mr Watson seemed to
- [12] support that view.
- Q: Right. When you came to write this last paragraph of [13]
- [14] this letter, what was the main concern that you had as a
- [15] consequence of those events that you have just run
- [16] through?

._4]

- A: It was that Shell had plans to develop and run [17]
- [18] Megamatch.
- Q: You say: [19]
- "Please note that I am in possession of a [20]
- [21] multitude of documents regarding presentations and
- [22] contact with Shell over several years, which confirm our
- rights to that concept." 31 Then you go on:
- "These proposals also cover promotional schemes, 25

- 111 correspondence. Megamatch was secondary.
- [2] (2.15 pm)
- Q: Now, at the last paragraph he wrote:
- "I note the last paragraph of your letter
- F) regarding the 'Mega Match' concept, but do not however
- [6] entirely understand your position. You may have rights
- [7] over some particular promotions based on the concept of
- [8] various retailers using a common promotional currency
- [9] but you cannot have any rights over the concept itself
- [10] and there have been many such schemes already."
- [11] Did those lines puzzle you?
- [12]
- Q: Why? 1131
- A: Because I could not understand, and still cannot 1141
- understand, exactly what it is saying. Can I read it
- [16]
- Q: Yes, please do. [17]
- A: Sorry. (Pause) [18]
- 1191 It is not clear what it is that he is saying.
- Q: Did you believe at that time that Shell were embarked [20]
- [21] upon full systems steam ahead upon developing a
- multibrand loyalty concept, just such as the one that
- you had outlined to them -
- [24] A: Definitely not.
- Q: before? [25]

Page 109

Page 111

- [1] whereby the common currency points, vouchers, tokens,
- [2] etc are collected or awarded at outlets belonging to
- [3] the various types of retailer participating in the
- [4] activity."
- What was your concern when you wrote that passage? 15
- A: I just wanted to remind Shell that we had invented the [6]
- concept and that we had the rights to it. [7]
- Q: Did you, at that stage, have any suspicion that Shell -
- n or any knowledge that Shell were embarked upon exactly
- [10] such a multibrand loyalty concept?
- [11] A: None at all.
- Q: Hadyou had such knowledge, would you have been content
- [13] to remain with the few lines at the bottom of that
- [14] letter?
- A: No, I would have concentrated on spelling out exactly [15]
- [16] what the background was.
- Q: Yes. Let us look, if we may, at the response to this.
- [18] We can stay in that bundle, I hope. Page 3066 is a
- [19] letter to you from Mr Watson dated 2nd December; yes?
- A: Yes. [20]
- Q: Now, at this stage what was your state of mind?
- [22] You have written on 19th November. What is in your mind
- [23] that Shell might be doing, from your subjective point of
- [24]
- A: Make Money was the main concern for all of this [25]

- [1]
- Q: If we then turn to the conclusion of that little chain
- [3] of correspondence at 3214, you are writing to Mr Watson
- [4] in response to his letter of the 2nd and you express
- [5] some regret about the previous relationship. You had
- [6] hoped Shell:
- "... would have wanted us to be involved in any [7]
- [8] new version of a previous game ..."
- What did you mean? What was the previous game? [9]
- A: The 1984 Make Money game. [10]
- Q: "My comments regarding the Make Money game [and it
- [12] mentions the ISP award] and proprietary rights ... were
- [13] made in reply ...", and you state there Mr Lazenby's
- [14] assertion that he could run them without any involvement
- [15] by Don Marketing.
- [16] You say that it was the first. You recite the
- [17] history that you provided the copy letter:
- [18] "... and some further background information, just
- [19] to illustrate how inappropriate it was for Mr Lazenby to
- [20] be so dismissive, without apparently having the
- [21] slightest knowledge of the background circumstances." [22] Then, in the final paragraph, you wrote:
- "However, unless Shell is actively considering 1231
- [24] running one the relevant promotions, it seems to me that
- [26] further discussion is unwarranted at this moment.

Page 112

- [1] Discussions relevant to a particular concept could be
- [2] undertaken at the appropriate time, should it ever
- 131 become necessary."
- [4] This is 20th December 1993.
- A: That is correct, yes.
- [6] Q: Did you ever have any communication from Shell
- [7] whatsoever indicating that they were proposing to
- [8] operate, or run, or were using a concept, not
- [9] necessarily yours, but were intending to use a concept
- [10] of a multibrand scheme resembling the one you had put
- [11] forward?
- [12] A: No, none at all.
- [13] Q: If Mr Watson was, as Mr Hobbs suggested to you in his
- [14] letter of 2nd December 1993, referring to the multibrand
- [15] loyalty concept -
- [16] MR JUSTICE LADDIE: 20th December, I think.
- [17] MR COX: 2nd December, my Lord. If Mr Watson was referring
- [18] on 2nd December, in his last paragraph, to the
- [19] multibrand loyalty concept, it follows that he knew that
- [20] you were asserting rights, does it not?
- [21] A: Yes.
- [22] Q: You conclude with the paragraph that if they are not
- n going to run it anyway it does not much matter; yes?
- .-4] A: Yes.
- [25] Q: If that had been in Mr Watson's mind on 2nd December,

Page 113

- [1] promotions.
- [2] I did not I want to get this correct. We were
- [3] involved in a major promotion in 1967 with a couple of
- ы oil companies. Then we were involved in the
- pj garage/petrol retailing, running our own promotions
- [6] until about 1978/1979, and then we started a promotions
- [7] company.
- (8) Q: Have you ever provided expert reports or given expert
- [9] evidence in any case?
- [10] A: Yes, I have.
- [11] Q: Given evidence, or provided reports?
- [12] A: Provided reports.
- [13] Q: I do not think it has been disputed, and there is
- [14] certainly not anything to dispute those parts of your
- [15] witness statement in which you set out your history and
- [16] background, successful and award-winning in many
- [17] cases -
- [18] A: Yes.
- [19] Q: in developing and devising concepts for promotions.
- [20] Just explain why, when you put this scheme to Shell, you
- [21] thought that it was new, or novel?
- [22] A: Well, because there was not, that I was aware of, any
- [23] other scheme anywhere else in any country; that it was a
- [24] Shell-led consortium of major retailers operating in
- 35) different trades on an exclusive basis; and that the

Page 115

- [1] would you have considered it natural for him, in
- [2] response to your letter, in the light of your letter -
- [3] A: Yes.
- [4] Q: to come back to you to talk about it?
- [5] A: Yes, especially because of the long relationship with
- [6] Shell.
- [7] Q: So, after that letter, you obviously and you have
- 18] made it clear many times you had other very
- .3 considerable and engrossing subjects of concern with [10] Shell?
- [11] A: Yes.
- [12] Q: Did you think, from that point on, that a multibrand
- [13] loyalty scheme was going to be proposed until 1996?
- [14] A: No, I did not, no.
- [15] Q: Was going to be used?
- [16] If you put that volume away, Mr Donovan, I am not
- [17] sure there could be any better person to ask this and
- [18] certainly you have been asked what your concept was and
- [19] questions regarding the means and the particular reasons
- [20] Why you considered it to be revolutionary. Do you
- [21] recall those questions?
- [22] A: Yes, I do.
- [23] Q: You have been in the promotions industry for how long?
- [24] A: Since 1967. For a part of that time, I was also in
- [25] petrol retailing with my father and we were running

- [1] consortium members could actually benefit from each
- [2] other's trade. They could have direct redemption so
- [3] that people buying from Shell would have if
- 4] Sainsburys was the supermarket partner, they would have
- Fi a very strong reason for going into Sainsburys to get
- [6] their groceries, Shell to get their petrol, and within
- [7] the family of organisations actually conducting the
- [8] scheme.
- [9] Q: You were aware, were you, in 1989/1990 and again in
- [10] 1992, for example, of the existence of Air Miles?
- [11] A: Yes, I was.
- [12] Q: Indeed, you said that did you know at the time that
- [13] Shell had been issuing Air Miles -
- [14] A: Yes, I did.
- [15] Q: or members of the Air Miles scheme?
- [16] A: I did
- [17] Q: If you had put forward a scheme that simply resembled in
- [18] concept, in structure, Air Miles, would you have
- [19] considered yourself at the time that it was something
- [20] you would have had an interested response in?
- [21] A: No.
- [22] Q: Were you aware at the time, in 1992, or 1990, or 1989,
- [23] of any of the other schemes that you have heard mention
- [24] of and Mr Hobbs cross-examined upon?
 - A: I do not think I was aware of them at the time, no.

Page 116

June 18, 1999 Shell UK Ltd

- Q: Air Miles, certainly? [1]
- A: I knew about Air Miles and -[2]
- [3] Q: Premier Points?
- A: Premier Points, ves. 141
- Q: Again, these schemes were in your mind at the time? [5]
- A: Yes, because they were operated by a third party company
- [7] that organised the scheme and controlled it in every
- [8] respect: the advertising; the marketing; the branding;
- 19) the ownership of the data; the issue rate with the
- [10] previous trading stamp companies, because, as I said,
- [11] I used to have a Greenshield franchise. At that stage,
- [12] when they first started, you could only give single
- [13] stamps on your franchise. Then they changed it to
- [14] double, then treble, quadruple, sixfold it ended up
- [15] with, and it all cancelled out, became other people
- [16] of my age group may remember this.
- Q: You mean the currency became diluted, in other words? [17]
- A: Diluted, and we were paying a lot of money to
- [19] Greenshield Stamps at the time and we had a franchise
- with Pinkshield Stamps, and eventually they all
- cancelled each other out. 1211
- Q: What about exclusivity in Greenshield Stamps? Was there [22] 1 any exclusivity?
- A: It started off where you had a reasonable franchise
- [25] area, but then Greenshield moved the goal posts and they

Page 117

- A: No, it would have been a waste of everyone's time. [1]
- Q: When you put forward the schemes, did Mr King, or [2]
- [3] perhaps more importantly Mr Lazenby, ever suggest to you
- that the idea could not be confidential?
- A: No. He never suggested that in respect of any scheme
- [6] that I put to Mr Lazenby. I put several to him and
- [7] there was no question about confidentiality until after they launched a Nintendo game on 18th June, 1993.
- Q: I want to break this up into stages. First, did he ever 191
- [10] say, "I will not accept this in confidence"?
- A: No. [11]
- Q: Did he ever say, "That cannot be treated as confidential [12]
- [13] because it is common information"?
- [14]
- Q: When you put it to him in those discussions that [15]
- [16] you have given evidence about in your witness statement
- [17] and again yesterday, when you put it, the scheme, to
- [18] him, what was the purpose that you put it to him for?
- A: To see whether he was interested in the idea. [19]
- Q: Subsequently, what did you envisage happening if he were 1201
- to show interest? [21]
- A: That he would bring us in to be involved in it on an [22] [23] agreed basis.
- Q: Was that something that you believed to have been [24]
- [25] obvious to anybody who had been present at the

Page 119

- [1] had a franchise committee where, in our own experience,
- [2] they put in two other sites within our franchise area so
- [3] we ended up competing with other Greenshield outlets.
- [4] This is what really actually drove us into promotions.
- Q: Was that in your mind too when you were thinking and [5]
- [6] refining the multibrand loyalty concept?
- A: Yes, it was. [7]
- Q: When you came to put the idea, the scheme, to Mr King (8)
- A and then subsequently to Mr Lazenby in 1992, were you
- [10] conscious that they too would have been aware of
- [11] Air Miles, Premier Points, and so on?
- A: Yes, yes. [12]
- Q: Did you consider your self to be dealing with experienced [13]
- [14] people or inexperienced people?
- A: With Mr King, I was dealing with a very experienced
- [16] marketing and promotions man; with Mr Lazenby, I do not
- [17] think he had hardly any experience at all.
- Q: But he had experience to draw upon, did he? [18]
- A: I can see from his witness statement that he had been [19]
- [20] involved in the retail network, so he would have been
- [21] aware of other petrol promotions.
- Q: Again, if you put forward to them schemes that would
- [23] you have considered it worth putting forward schemes to
- [24] them that simply resembled in every detail and were
- [25] familiar -

Page 118

- [1] discussions?
- A: Yes. [2]
- Q: Though the meetings were short, or, rather, not the [3]
- meetings but the discussions -
- [6]
- Q: that took place within the meetings, I think you have [6]
- [7] given evidence: five or ten minutes on each occasion?
- A: Yes. [8]
- Q: Is there any doubt in your mind that the essentials of
- [10] this scheme were spelt out on 12th May, first?
- **I111**
- Q: Is there any doubt in your mind that, as you put it to [12]
- [13] Mr Hobbs, you went through the Sainsburys letter on
- [14] 24th November?
- 1151 A: No. No doubt at all.
- Q: Were the discussions that you had, both on 12th May and
- [17] 24th November, sufficient, in your mind, to have clearly
- [18] conveyed to him the nature of the scheme?
- [19] A: Yes
- [20] Q: And for it to have lodged in his mind?
- [21] A: Yes.
- [22] Q: In other words, it was not just such a passing reference [23] that it might not have stuck?
- A: I would not have thought so. [24]
- Q: In the second meeting, you say you went through the [25]

- [1] letter?
- A: Yes. [2]
- Q: You realise, of course, that your word is being pitted 131
- μ) here against that of Mr Lazenby?
- A: I do.
- Q: I want to come on, if I may, to a period later. You [6]
- [7] received discovery I am not going to pin you to a
- ial date, and I do not suppose anybody else will, but how
- [8] long ago was it when you conducted the discovery?
- A: I would guess December last year. 1101
- Q: Right. When you went through that discovery, did you [11]
- [12] discover certain documents that led you to certain
- [13] names?
- A: I did. [14]
- [15] (2.30 pm)
- Q: Was one of them Mr Armstrong-Holmes? [16]
- A: It was. [17]
- [18] Q: You have been asked about the circumstances in which you
- [19] approached Mr Armstrong-Holmes. Did you have any
- [20] knowledge of Mr Armstrong-Holmes before you came across
- [21] the discovery?
- A: None at all. [22]
- Q: Didyou seek in any way to influence Mr Armstrong-Holmes 31
- to say something that was not true? (24)
- A: No.

Page 121

- A: Of course, it is. [1]
- Q: As you know, one of the things I will have to do is [2]
- [3] I will have to decide what the true story is.
- 141 A: Yes.
- Q: The story that you give and the story that Mr Lazenby 151
- [6] gives are difficult to reconcile with each other.
- A: Yes. [7]
- Q: There are all sorts of possibilities.
- A: Mmm. [9]
- Q: One is that you have made it all up and one is that [10]
- [11] Mr Lazenby has made it all up. Another possibility is
- [12] that parts are true and parts are not true, and at the
- [13] end of the day I am going to have to decide whether the
- [14] whole or a part of a story is true, or whether the whole
- or a part of it is untrue. Do you understand?
- A: I do. [16]
- Q: I have to do that without regard to the financial impact 117
- [18] that that will have on the parties.
- [19] A: I understand that as well.
- Q: Can I ask you to go to file E1? It is the one with the
- [21] letters of 24th July, 1990.

A: I have those.

A: Yes, I remember the letters.

1221 A: Right.

[2] 449.

[3]

[4]

[5]

[6]

[7]

[8]

[9]

[10]

[12]

[13]

[15]

[16]

(22)

[14] 1990 -

- Q: There are some other documents, I do not need to go to 1231
- [24] them, but there are some other documents which seem to
- [25] suggest that you made claims in relation to Concept 4 to

[1] Shell. I am concerned about the documents at 446 and

them to yourself. 446 and 449. Read them to yourself.

Q: Whatever may be the status of other documents -

Q: - I want you to reflect again on what Mr Hobbs is

Q: Are you sure that you wrote these letters in July of

Q: - and sent them, "and sent them", in July of 1990?

[18] letters, probably the prime person involved in it, and

that the letters were prepared and put in the mailing [20] system, but I do not know whether they were actually

A: I am sure that I wrote - I was involved in writing the

Q: I want you to look at them carefully, I want you to read

Page 123

- Q: Mr King and your relationship with him, insofar as
- [3] call "implication" T your relationship with Mr King:
- did you ever have anything other than a relationship on
- a professional basis with Mr King?
- A: No.
- MR JUSTICE LADDIE: I do not think any suggestion of
- [8] impropriety was being made by Mr Hobbs, If it was, it
- [9] passed me by, Mr Cox, and I will not allow Mr Hobbs to
- (10) run it now
- MR COX: Thank you, Yes, Would your Lordship give me just [11]
- [12] one moment? (Pause)
- [13] Does the same apply to Mr McMahon?
- A: Yes, it does, [14]
- Q: As did for Mr Armstrong-Holmes, I mean, [15]
- [16]
- Q: Thank you, my Lord, Thank you, Mr Donovan, [17]
- MR JUSTICE LADDIE: Mr Donovan, I would just like to ask you [18]
- [19] a couple of questions,
- [20] A: Right,
- [21] Q: Mr Cox, at the beginning of his re-examination of you,
- [22] asked you to explain the funding of this case?
- [23] A: Yes
- Q: Of course, this case must be a significant worry to [24]
- [25] you.

- [23] A: In July 1990.

[21] sent, and so on.

[11] putting to you.

A: I -

[24] Q: Thank you very much.

Q: In July 1990?

MR COX: Thank you, Mr Donovan. [25]

Page 124

- (The witness withdrew) [1]
- MR COX: My Lord, Mr Roger Sotherton, please. [2]
- MR ROGER GEOFFREY SOTHERTON (sworn) 131
- Examination-in-chief by MR COX [4]
- Q: Mr Sotherton, I think you should find I hope it is a Б
- [6] yellow bundle in the carousel to the right of you,
- [7] marked C1.
- A: Did you say yellow? 181
- Q: I hope it is yellow. [9]
- A: It looks like "G", but it says "C1", yes. [10]
- Q: If you turn to tab number 2 there, you should find the
- [12] frontispiece to a statement that purports to be yours.
- [13] If you turn to the end, there is a photocopy and it
- [14] bears a signature which I want to ask you if you
- [15] recognise as yours.
- A: It is mine.
- [17] Q: Is this the statement that you made for the purposes of
- [18] this case?
- A: It is. [19]
- Q: Mr Sotherton, the way it is done here is that I do not [20]
- get a chance to ask you questions about yourself. I am
- [22] simply going to ask you to confirm that, to the best of
- n your recollection and belief, the details in that
- statement true? .4]
- A: Yes. 25

Page 125

- Q: Thank you. Have you had a detailed breakdown of what [1]
- [2] has been going on in your absence?
- [3] A: No, I have not.
- Q: How detailed was it, if it was not detailed? [4]
- A: I saw part of a transcript of yesterday's proceedings. 151
- Q: Did you? [6]
- A: That is all I have seen. [7]
- Q: What was the part of the transcript of yesterday's [8]
- proceedings you looked at?
- A: Most of the latter part, for some of which I was present [10]
- [11] as it was happening.
- Q: Right. You will remember, I think, that the Shell Smart [12]
- Scheme rolled out, became public, in 1994?
- [14] A: If that is the date you say it was, yes, I accept that.
- [15] Q: Doyou remember the Shell Smart Scheme coming onto the
- [16]
- A: Not really, no. I had not taken much notice, I was
- advised that it had come onto the scene. [18]
- Q: Who advised you? 1191
- A: John Donovan. [20]
- Q: When did he advise you, can you recollect? [21]
- A: I cannot really, but I think it was in early what [22]
- [23] year did you say?
- Q: It is 1994. [24]
- A: 1994. I would have thought it would have been early-ish [25]

Page 127

- Q: There will be questions for you from Mr Hobbs. [1]
- Cross-examination by MR HOBBS [2]
- Q: Mr Sotherton, did you just take something into the
- [4] witness box with you? I saw you carrying something in.
- A: (Indicating) [5]
- Q: Is there anything in there? 167
- A: Yes, there is a copy of my statement, a couple of [7]
- 18] statements and things.
- Q: Nothing else beyond that? 4
- [10] A: No.
- Q: Right. Now, Mr Sotherton, you have been in court today,
- [12] I believe? If you do not say out loud "yes", it will
- [13] not come onto the tape.
- A: Yes. [14]
- Q: You have been in court today. Were you in court at all [15]
- [16] yesterday?
- [17] A: For a short period at the end.
- Q: Right. Have you been receiving reports as to what has [18]
- [19] been going on?
- [20] A: Yes, some.
- Q: Who has been communicating those reports to you, if you [21]
- [22] do not mind me asking?
- A: Mr Woodman. [23]
- Q: Sorry? [24]
- A: Mr Woodman.

[1] 1994.

- Q: Can you remember the occasion when he advised you about
- 131 the introduction of the scheme?
- A: Not really, no, other than that it was a casual I say
- [5] casual, obviously now important telephone call that
- [6] he had made.
- Q: Right. You, at that stage, were not, I think, still 171
- [8] connected with Don Marketing, were you?
- [9] A: No, far from it.
- Q: Right. You say "far from it"; were you at loggerheads [10]
- [11] with Don Marketing?
- A: No, not at all. I had gone into a completely different [12]
- [13] area of business.
- [14] Q: At what point in time, looking back, do you say that you
- [15] formed the idea in your mind that the Shell Smart Scheme
- [16] used concepts disclosed, as you would say, in 1992 to
- [17] Mr Lazenby?
- [18] A: After the point I had had the conversation with John who
- [19] had advised me, and he explained to me, the essence of
- [20] What is the Smart scheme, and it seemed obviously so
- [21] similar to what it is that we had proposed earlier. Q: This is the conversation you have just referred to -
- [23] A: Yes.

[22]

- Q: when John Donovan rang you? [24]
- [25] A: Yes.

Page 128

- [1] Q: That was in 1994 and he was talking to you about the
- [2] scheme that had just rolled out from Shell?
- [3] A: Yes
- μ] Q: So this was a new scheme he was talking to you about?
- [5] A: Yes.
- [6] Q: His position in conversation with you was, at that
- [7] stage, that this appeared to involve concepts which had
- [8] been disclosed to Lazenby before; is that correct?
- [9] A: Yes.
- [10] Q: Right. What happened after that? How did it go? That
- [11] is 1994 and here we are in 1999, and there are
- [12] five years in between.
- [13] A: Right, Well, very much left to John Donovan to pursue
- [14] the matter how he felt that he should and that I was
- [15] available if he wanted any information that I could
- [16] possibly help with along the way.
- [17] Q: Quite, so how did you leave it? You left it on the
- [18] basis that he would do some further investigations into
- [19] the scheme which had just rolled out from Shell?
- [20] A: Yes, and that we would just keep in touch as to how
- [21] things were going; was it indeed the Don Marketing
- [22] scheme, et cetera.
 - Q: Did he come back to you at all? When did he come back
- ,... to you? He must have come back to you, so when did he
- [25] come back to you? The same year, 1994?

Page 129

- [1] A: No.
- [2] Q: He was proposing, was he, to investigate with a view to
- p) bringing a further complaint against Shell; is that your
- [4] understanding of these discussions?
- A: That is what it turned out to be, yes, with the passage
- [6] of time.
- [7] Q: Yes. It was not a surprise to you that that is what it
- [8] turned out to be because that is how it started out:
- [8] he was going to look into the Shell scheme?
- [10] A: Absolutely, yes.
- [11] Q: Yes, he was going to get to the bottom of it?
- [12] A: Yes
- [13] Q: He was going to bring a claim against Shell -
- [14] A: Yes
- [15] Q: at a time that he saw fit?
- [16] A: Yes.
- [17] Q: You had conversations with him in 1994 and you have said
- [18] it could have been as many as 15 conversations?
- [19] A: Yes.
- [20] Q: It was quite a few. I should imagine, but you must help
- [21] me please, did this go on during 1995 as well? Were
- [22] there further conversations between you and him?
- [23] A: Yes, there must have been. I cannot recollect any, but
- [24] yes, there must have been.
 - Q: Right, there must have been. Were these face-to-face,

Page 131

- [1] A: Certainly, yes. We would have had conversations during
- [2] the course of the year. I would not like to put a time
- [3] span on it.
- μ] Q: Can you give us an indication of the number of
- [5] conversations there might have been: 5, 10, 15?
- [6] A: Could have been.
- [7] Q: Could have been what, 15?
- A: It could have been 10, it could have been 15. I think it would have been weekly, maybe the odd monthly.
- [10] I think probably as news arose, or there was a
- [11] development, then he would just make me aware of that.
- [12] Q: All right. You say he was making you aware of it. Can
- [13] you recall, please, for us now, what sort of points were
- [14] coming up in the discussions that he was having with you
- [15] and you were having with him?
- [16] A: Well, it was very much or it appeared to me to be
- [17] very much an "Oh, here we go again" situation, keeping
- [18] in mind the three previous cases that had been some
- [19] while before -
- [20] Q: Right.
- [21] A: and John was going to decide quite what he had done
- [22] about what appeared to be our idea being used. That was
- [23] very much left in John's court to deal with. I had no
- [24] interest in the matter at all.
- [25] Q: You had no interest in the matter?

- [1] or some of them face-to-face and some of them over the
- [2] telephone?
- [3] A: Probably a mixture of both.
- 4] Q: Right. When you did meet face-to-face you had some
- [5] face-to-face contact?
- 6] A: Yes.
- [7] Q: When you did have face-to-face contact, was that at the
- [8] offices of Mr Donovan, or was it at your home, or his
- [9] home? Where would you meet?
- [10] A: At his office at his home, or there were perhaps a
- [11] couple of other occasions where we were meeting friends
- [12] and we would meet together.
- [13] (2.45 pm)
- [14] Q: All right. Could you give us an indication of the
- [15] frequency with which you met to discuss the state of the
- [16] Shell Smart Scheme and Mr Donovan's position in relation
- [17] to it during 1995?
- [18] A: I think there was no planned frequency. There was -
- [19] casual updating probably is the best way to describe it.
- [20] Q: You think it could have been as many as 15 discussions,
- [21] or so, in 1994. Would it have been more or less during
- [22] 1995, or as many again?
- [23] A: Maybe as many again, but I am working that on the basis [24] that perhaps we talked once a month and maybe twice in
- [25] one month or something.

Page 132

- [1] Q: Right. I should imagine that you were aware that,
- [2] during 1995, Mr Donovan was in dispute with Shell?
- [3] A: Yes.
- 4] Q: Right. Not to put too fine a point on it, there came a
- point in time where you had a disagreement with him, did
- [6] you not?
- 77 A: Yes.
- [8] Q: Would you like to just tell us please, from your own
- [9] recollection, what the nature of that dispute was and
- [10] how it resolved itself?
- [11] A: Yes. Earlier, some concepts had been presented to Shell
- [12] that had materialised in varying forms but certainly
- [13] appearing to be Don Marketing concepts. John took an
- [14] action against Shell for those, but my involvement was,
- [15] at the time those presentations, et cetera, were made,
- [16] I was working alongside John on a speculative basis, so
- [17] I was putting my time and my effort into developing my
- [18] aspect of the promotions, which was generally the
- [19] mechanical side and security aspects.
- [20] Q: Yes.
- [21] A: This was done with no payment from anywhere, purely
- [22] speculative. When it came to the ...
- य Q: Could I just interrupt for a moment? This was 1992, was
- it not?
- [25] A: Yes.

- [1] a conclusion of his dispute with Shell -
- [2] A: Yes.
- [3] Q: and that that would bring some remuneration in his
- μ] direction?
- [6] A: Yes.
- [6] Q: And your position was that you were entitled, under the
- [7] agreement you had with him, to a percentage of it?
- [8] A: Yes.
- [9] Q: Right. I believe I am right in saying that he did not
- [10] share your view of that matter?
- [11] A: Well, he did, but I do not think he would have
- [12] welched on the deal, that is to say, but what did happen
- [13] was that suddenly I was faced with silence from
- [14] John Donovan.
- [15] Q: Right.
- [16] A: Something had gagged him and I could no longer get
- [17] information from him as to how the proceedings were
- [18] going, or what was happening indeed. I ended up taking
- [19] out a writ against John Donovan.
- [20] Q: A writ? It became that serious, did it?
- [21] A: Yes, it did.

Page 133

- [22] Q: Right. Would I be right in thinking this was 1995, or
- [23] would it be 1996?
- [24] A: I am unsure of the dates. I cannot recall.
- [25] Q: Shall we, at this juncture, just look at bundle X? One
 - Page 135

- [1] Q: Okay. Carry on please.
- [2] A: Well, I think it was 1992. I am terrible on dates,
- [3] 50 -
- μ] Q: I can help you in a moment or two. Carry on.
- A: It reached the point where John was taking the action
- [6] against Shell and I was obviously involved because I had
- [7] been involved on a promise of a share in the revenue
- (8) from the promotions as and when they rolled out, if and

 when they rolled out.
- [10] Q: What was the promise, tell us please?
- [11] A: It was commission-based on the amount of game pieces
- [12] that may be produced for any particular promotion.
- [13] Q: Was it a percentage, in fact?
- [14] A: Yes, it was.
- [15] Q: Am I right in thinking it was 17.65 per cent?
- [16] A: Correct.
- [17] Q: Have you read about my questions to Mr John Donovan in
- [18] the transcript yesterday on this point?
- [19] A: Not on that point, no.
- [20] Q: No, all right. Carry on. Let me help you carry on.
- [21] You had an arrangement with him which would give you,
- [22] shall I call it, a piece of the action, if you know what
- [23] I mean?
- [24] A: Yes.
- Q: Is this correct; you became aware that he was coming to Page 134

- [1] has been prepared and I am afraid it has not reached
- [2] your Lordship's bench. Could I hand it up to
- [3] your Lordship now? (Handed)
- [4] MR JUSTICE LADDIE: Certainly, Does it have some flags on
- F) it for all the documents we have already accumulated?
- [6] MR HOBBS: It does. There should be one in the witness box
- [7] on the carousel somewhere beside you. You still have
- [8] the clutter, I think, left over from before, have you?
- A: I have the clutter, yes.
- [10] MR JUSTICE LADDIE: Why not get one of your solicitors to go
- [11] up? Just find one on the carousel for him, otherwise it
- [12] wastes time.
- [13] MR HOBBS: Tab 4, please. If the system has gone well, this
- [14] should be page 16 and it should be a letter which
- [15] I think you will be familiar with.
- [16] A: Yes.
- [17] Q: Actually this is 1996, I notice?
- [18] A: Yes.
- [19] Q: Were those your solicitors, Gudgeons Prentice?
- [20] A: Yes.
- [21] Q: You had to go and issue a writ, I should imagine, at
- [22] some point just after this?
- [23] A: Yes.
- [24] Q: This is a letter of demand?
- [25] A: Yes.

[1] Q: All right.

[2] A: This was the first letter that was sent.

[3] Q: The first letter, was it?

[4] A: Yes.

MR JUSTICE LADDIE: Sorry, which tab are you in?

[6] MR HOBBS: Tab 4, my Lord.

[7] MR JUSTICE LADDIE: Sorry, yes.

[8] MR HOBBS: On that letter, please, Mr Sotherton, let us just

[9] have a look at the second blocked paragraph there,

[10] "We are instructed"; do you see that?

[11] A: Mmm.

[19]

[12] Q: "We are instructed that an independent witness was

[13] present when our client agreed terms with

[14] Mr John Donovan, a director of Don Marketing ..."

[15] Who was the independent witness?

[16] A: Mike Macrow.

[17] MR JUSTICE LADDIE: Sorry, who was that?

[18] A: Mike Macrow, M-A-C-R-O-W.

MR HOBBS: Okay:

[20] "... that our client would provide on a

[21] speculative basis, his time and expertise in the

[22] preparation and presentation of promotional proposals to

3 Shell. In return, our client would be entitled to an

4] agency commission of 17.65 per cent on any concept fee,

[25] commission and any other fees received by Don Marketing

[1] collection.

[2] Q: Is that because, therefore, your position in 1996 was

pl that those were the only presentations that had been

[4] made at those meetings?

A: No, it is just that they were the only ones that were in

[6] dispute.

[7] Q: But your agreement is in relation to all presentations

[8] made at those meetings, is it not?

[9] A: Well, yes, this is obviously written by someone in the

[10] legal profession to cover all points, but I had not

[11] realised it had covered all points, or had that

[12] potential.

[13] Q: So your position is that you do not, in fact, have an

[14] interest, via the agreement that we see written here, in

[15] relation to Mr Donovan's claim in the present case?

[16] A: Not at all. I abandoned all involvement with this after

[17] that case was resolved.

[18] MR JUSTICE LADDIE: That is a bit unfair on him because he

[19] may have found that his lawyers have given him a

[20] contractual right much greater than he had anticipated

[21] and his right may be determined by the contract that his

[22] lawyers entered into on his behalf. I think he can say

[23] what his expectations were, but I do not think it is

[24] right to say whether he is abandoning rights, or

[25] anything like that.

Page 137

Page 139

[1] from Shell arising from the presentations that

[2] John Donovan and our client might make to Shell's

[3] National Promotion Manager. Such presentations were

[4] made at Shell-Mex House in 1992 on 12th May, 4th June

[5] and 24th November."

[6] Do you see that?

[7] A: (Witness nods)

[8] **Q:** Right. The National Promotions Manager mentioned there

9] was Andrew Lazenby, was it not?

[10] A: Yes.

[11] Q: There were three presentations during that year: the

[12] 12th, the 4th and the 24th?

[13] A: Yes.

[14] Q: Correct. You had an involvement, did you, on a

[15] speculative basis in relation to those three meetings?

[16] A: Yes.

[17] Q: Let me just ask you this: is it your position and your

[18] perspective that, if Mr Donovan succeeds in this present

[19] action against Shell, this agreement will agree to the

[20] proceeds of this action too?

[21] A: No, I had not even realised that this was that tightly

[22] worded. As far as I was concerned, this was involving

[23] purely those three cases that were being dealt with -

[24] two cases, in fact, that were being dealt with earlier,

[25] which was the Nintendo game and the Hollywood

Page 138

[1] MR HOBBS: I am sorry.

[2] MR JUSTICE LADDIE: It may be that this will end up with yet

[3] another round of litigation.

[4] MR HOBBS: Perish the thought, my Lord, that any such thing

[5] should happen.

[6] MR JUSTICE LADDIE: Perish the thought, Mr Hobbs, quite.

[7] MR HOBBS: Perish the thought.

[8] MR JUSTICE LADDIE: You have the point that you wanted out

[9] of it. I just think that to go further and to get him

[10] to say that he is abandoning any claims -

[11] MR HOBBS: No, I am sorry.

[12] MR JUSTICE LADDIE: It is all right. Do not worry,

1131 Mr Sotherton.

[14] MR HOBBS: You are not deaf, you have heard the exchanges.

[15] We read what we read here.

[16] Anyway, you found yourself in a dispute with

[17] John Donovan, did you not?

[18] A: Yes.

[19] Q: It was resolved, and it was resolved on the basis that

[20] you got some compensation, did you not?

[21] A: Yes, I did. I was happy with the outcome at the end of

[22] the day, at the end of the final mediation.

[23] **Q:** On that note I need to ask you, please, to reach for [24] volume B.

In that volume, if you would not mind

- [1] Mr Sotherton, please turn behind tab 4.
- [2] MR JUSTICE LADDIE: Which is volume B?
- [3] MR HOBBS: The core bundle, my Lord.
- μ] MR JUSTICE LADDIE: Yes. Tab 4, did you say?
- [5] MR HOBBS: Tab 4, my Lord, yes, please.
- [6] MR JUSTICE LADDIE: Yes.
- [7] MR HOBBS: Mr Sotherton, there is a document and we can see
- [8] your name on it.
- [9] A: This is the letter of agreement. I have the right
- [10] document, have I?
- [14] Q: I do not want to show you mine because it has markings
- [12] all over it?
- [13] A: Is that the one. (Indicating)
- [14] Q: It looks like the one, yes. You have the heading. Look
- [15] down those names in the middle Don Marketing,
- [16] Shell UK and then you have a list of names and
- [17] you are the fifth man.
- [18] A: I am.
- [18] Q: Do you remember how you came to be a party to this? In
- [20] fact you signed it, look, on the next page.
- [21] A: Yes. This was the outcome of the mediation, was it
- [22] not?
- ্য Q: This is the outcome of the litigation.
- .] A: Yes
- Q: This is John Donovan's dispute coming well, one of

Page 141

- [1] you from time to time for help, or giving you an update
- [2] on his progress, was he not?
- [9] A: Yes.
- (4) Q: We lurch into 1997 and in 1997 are you aware that
- [5] Mr Donovan went forward with his claim against Shell, in
- [6] other words he put it into a letter? Were you aware
- [7] that that had happened?
- [8] A: Not as a specific thing, no.
- [9] Q: Right Do you still have bundle X anywhere near you?
- [10] A: X?
- [11] Q: Yes. That was the one we were looking at a moment or
- [12] two ago.
- [13] A: Yes.
- [14] Q: Behind tab 1 in that bundle is a letter which you will
- [15] see under the Don Marketing letterhead. It is dated
- [16] 27th March 1997. Do you have that?
- [17] A: Yes, I have it. Yes.
- [18] Q: Is this a letter you have seen before?
- [19] A: I probably have, but I do not actually recall it.
- [20] (3.00 pm)
- [21] Q: That leaves me in a little bit of a difficult position.
- [22] You probably have, but you do not recall it. Are you
- [23] saying that you probably did because you realise what
- [24] the nature of the letter is? Are you saying to me that [25] you knew that there came a time when John Donovan
 - Page 143

- [1] his disputes. I cannot remember what the sequence was,
- [2] but this is one that is coming to a conclusion. The
- [3] letter of agreement is undated but it turned into a
- [4] court order behind the next tab, tab 5,
- [6] in October 1996.
- [6] A: Right.
- [7] Q: You do not seem to have a recollection of how you came
- te) to be named on there or why you were signing it. Let me help you, if I can.
- [10] It was the case, was it not, that Shell required
- [11] any settlement to be comprehensive and that, since
- [12] you had an outstanding claim for some of the proceeds in
- [13] that dispute, it was suggested, and you acceded to the
- [14] suggestion, that you should become a party to the
- [15] settlement agreement?
- [16] A: Yes.
- [17] Q: That is more or less how you remember it, is it?
- [18] A: Yes.
- [19] Q: During this period, this period being 1996, and I am
- [20] speaking in terms of a calendar year, you were still in
- [21] communication with John Donovan, were you not, on the
- [22] subject of the Shell Smart Scheme?
- [23] A: Yes.
- [24] Q: So far as you were aware, he was continuing to build his
- [25] case against Shell during that period and he was asking
 - Page 142

- [1] unveiled his claim to Shell in writing and that you see
- [2] this letter and you assume, therefore, that this is a
- [3] letter you will have seen before? Is that your
- [4] position?
- A: Yes, that John has probably said to me, "Look, this is
- [8] the letter that I had to send to Shell".
- [7] **Q**: Right.
- [8] A: But I certainly would not have absorbed it.
- [9] Q: Before John Donovan wrote this letter to Shell, he would
- [10] have had discussions with you and he would, would he
- [11] not, have cleared the text of it with you to see whether
- [12] it tallied with your recollection?
- [13] A: Yes, probably. I do not recall if that was the case,
- [14] but yes, probably.
- [15] Q: Let us see how much of this -
- [16] A: Certainly if I am mentioned in the letter, that would be
- [17] SUITE.
- [18] Q: Well, you are mentioned in the letter.
- [19] A: Right.
- [20] Q: Has anybody told you that I was asking questions about
- [21] this letter yesterday?
- [22] A: No.
- [23] Q: Perhaps I had better ask you then specifically: which
- [24] portion of the transcript for yesterday was it that you
- [25] read? What was the subject matter you read about?

- [1] A: It was the latter part dealing with discussions that
- [2] I had with Paul King. In fact, it is a similar subject
- [3] that went on again this morning.
- 41 Q: So you read the evidence relating to the two letters,
- [5] both of which bear your name, I think.
- [6] MR COX: My Lord, there is no secret. I asked my solicitor
- [7] to speak to him about this issue -
- [8] MR HOBBS: I did not suggest there was a secret.
- [9] MR JUSTICE LADDIE: All right, Mr Hobbs, put your horns in.
- [10] The letter of 24th July.
- [11] MR HOBBS: Yes, and that was the portion of the transcript,
- [12] and you were here this morning to hear further
- [13] questioning on that?
- [14] A: Yes.
- [15] Q: Those were the documents which had your name or your
- [16] initials on them?
- [17] A: Yes.
- [18] Q: In terms of this letter, you may or may not have seen
- [19] this before? You think you probably did, but you cannot
- [20] be certain for the moment?
- [21] A: Yes, I would say that almost certainly I must have read
- [22] it at some point because it does involve me and, as you
- [73] quite rightly say, John may have said to me, "Where
- •] you are mentioned, does that fit in right with your
- [25] recollection of things?".

Page 145

- [1] he was putting his case together for this claim, there
- [2] was Paul King, was there not? You knew about that?
- [3] A: Yes
- 4] Q: Yes, and there were people from Senior King who were one
- Fi of Shell's agencies at one particular point in time, and
- [6] you knew about that, did you not?
- [7] A: I was aware of those, yes.
- [8] Q: Yes, and were there any other names mentioned in that
- [9] connection that John Donovan told you that he had been
- [10] approaching in connection with what we see here as
- [11] Project Hercules?
- [12] A: Not that I can recall.
- 13] Q: Right. The position was, as stated here, that the
- [14] information that he told you he had received from these
- [15] people was that project Smart was designed from the
- [16] outset to eventually become a consortium promotion, was
- [17] it not?
- [18] A: Mmm.
- [19] Q: You are saying -
- [20] A: Yes
- [21] Q: It will not come on the transcript if you do not say the
- [22] word "yes".
- [23] This, in fact, is the nature of the information
- [24] that he was telling you he was receiving from the people
- that he was communicating with over this period of years

Page 147

- [1] Q: Absolutely, Here we are in 1997. This claim has been
- [2] brewing for three years and during that period he has
- [3] been in frequent communication with you. It would be
- [4] strange and illogical, would it not, if he did not in
- [5] fact touch base with you closely on this letter at this
- [6] time?
- [7] A: Yes.
- (8) Q: Right. There are just a couple of points I would like
- 1 to draw your particular attention to. Look at the top
- [10] of page 2. This is Mr Donovan's letter to the Chairman
- [11] of Shell UK:
- [12] "We have contacted a number of potential witnesses
- [13] including Shell and senior agency staff involved in
- [14] 'Project Hercules' your code-name for the Smart
- [15] project. They confirm that Mr Lazenby headed up the
- [16] project team and that Smart was designed from the outset
- [17] to eventually become a consortium promotion. This is
- [18] further confirmed by a recent report in 'Marketing
- [19] Weck' ... "
- [20] Just concentrating on that top paragraph, those
- [21] are matters that John Donovan had made you aware of over
- [22] the years, had he not, that he had made enquiries of
- [23] potential witnesses?
- [24] A: Yes.
- [25] Q: Right.Amongst the witnesses that he had spoken to as Page 146

- [1] that he was investigating the Shell Smart Scheme;
- [2] correct?
- [3] A: Yes.
- [4] Q: There are a number of letters down here. I could take
- [5] up a lot of time going to the various bundles with you
- [6] in relation to these letters, but I just want to see
- [7] where we are getting to. Do you see that number 5 on
- [8] that page 2 is a letter to Sainsburys, dated 24th July?
- [9] A: Yes.
- [10] Q: I will just read you the text:
- "On 24th July 1990, we sent a further letter to
- [12] Sainsburys following discussions which Mr Sotherton and
- [13] I had with Mr Brian Horley, their Advertising and
- [14] Marketing Manager. We sent with the letter a copy of
- [15] Concept 4 from the October 1989 proposal plus the cover
- [16] page of the proposal."
- [17] Now, from that description there and from what
- [18] you have heard in court and from what you read in
- [18] yesterday's transcript, you know what that letter is -
- 20] A: Yes.
- [21] Q: what that letter reference is, do you not?
- [22] A: Yes.
- [23] Q: If you turn the page and flick, as it were, between
- [24] page 2 and page 3, you will notice that there is no
- [25] mention in this letter of the other letter of 24th July

Shell UK Ltd

- [1] 1990 that you heard so much about, which is the letter
- [2] to King at Shell. It is not mentioned here.
- 131 A: No.
- 41 Q: I will not beat about the bush with you on this. It is
- [5] a matter of considerable surprise to me, where I am
- [6] standing, that John Donovan should have unveiled his
- [7] claim in this letter in 1997 and yet not put in a
- [8] reference to that letter of 24th July 1990 to Mr King.
- 191 Are you surprised to see that it is not mentioned here?
- [10] A: I am not sure of its relevance, so I -
- [11] MR JUSTICE LADDIE: Mr Hobbs, this is an important issue.
- [12] I think you really ought to show him the letter so that
- [13] he has it fully in mind. He has been sitting in the
- [14] spectators' section. Why not let him see the document,
- [15] so he knows what it is, and then he can express views as
- [16] to whether he is surprised it is left out.
- [17] MR HOBBS: Right. For that purpose we need volume E1,
- [18] please.
- [18] MR JUSTICE LADDIE: E1/446.
- [20] A: It happens to be already open.
- [21] MR HOBBS: What do you say now?
- [22] A: It happens to be already open.
- (a) Q: Good. You are one jump ahead of me. E1/446 is a letter
- 4 to Paul King and it has your signature on the second
- [25] page?

Page 149

- 111 A: Yes.
- [2] Q: It is supposed to be recording the existence of an
- [3] option agreement concluded between Don Marketing and
- μ] Paul King on behalf of Shell UK, on 24th July 1990.
- [5] That is what it appears to be recording to me, all
- [6] right?
- [7] A: Yes.
- [8] Q: Right. Let me ask you, do you have any recollection,
- [9] independently of this letter, of any such option
- [10] arrangement having been made?
- [11] A: Yes, but very little.
- [12] Q: What little do you recollect?
- [13] A: Well, the fact that there was an option that was taken.
- [14] The exact timings I would not like to guess at.
- [15] Q: The exact timing of the option?
- [16] A: Yes
- [17] Q: You would not like to say for certain that it was at the
- [18] date of this letter, the apparent date of this letter
- [19] then?
- [20] A: Well, I would say that, as the letter refers to it at
- [21] that point, that yes, that would be -
- [22] Q: Right, okay, well you see -
- [23] A: I think there may have been some discussion beforehand,
- [24] you see.
- [25] Q: Yes. Look, the point that brought me to this letter

Page 151

- [1] A: Yes.
- [2] Q: This is a letter that you must be pretty familiar with?
- [3] A: Yes, reasonably so.
- [4] Q: Pardon?
- [5] A: Reasonably so.
- [6] Q: When did you last read it before you read it there?
- [7] A: Probably earlier in the year.
- [8] Q: I cannot hear you, I am sorry?
- η A: Probably earlier in the year.
- [10] Q: When did you last read it before that?
- [11] A: Probably when it was written.
- [12] Q: What, eight years ago then?
- [13] A: Yes.
- [14] Q: Right. You have read the letter recently, have you
- [16] not -
- [16] A: Yes, I have.
- [17] Q: before just sitting there now?
- [18] A: Yes.
- [19] Q: This letter seems to be recording a communication of a
- [20] conversation between yourself and Paul King?
- [21] A: Yes.
- [22] Q: One aspect of it on the second page, at 447, is an
- [23] option arrangement?
- [24] A: Yes.
- [25] Q: You see that option arrangement, do you not?

- [1] was, do you remember, I was showing you the other letter
- [2] in the bundle X file?
- (3) A: Yes
- [4] Q: If you still have that, I was asking you to, as it were,
- [5] flick between pages 2 and 3 of that X file letter.
- [6] A: Yes.
- [7] Q: Flicking between pages 2 and 3 of the X file letter,
- [8] I was telling you, and I said I would not beat about the
- [9] bush on it, that I am very struck by the fact that there
- [10] is no mention in this letter, where John Donovan is [11] unveiling his claim, there is no mention of the letter
- [12] you have open in front of you in the other bundle.
- [13] A: Right.
- [14] Q: Do you find that odd?
- [15] A: In retrospect, I guess yes.
- [16] Q: I mean, it is -
- [17] A: It seems as though it ought to be there.
- [18] Q: Well, an option agreement -
- [19] A: Yes.
- 20] Q: over the very thing. For goodness sake, if there was
- [21] one place where it ought to be mentioned, you would
- [22] agree with me it is in this letter, is it not?
- [23] A: Yes.
- [24] Q: Absolutely.
- [25] A: Yes.

Page 152

- [1] Q: Are you able to offer my Lord any explanation as to why
- [2] it is not in this letter, this letter being the X file
- [3] letter? I know you did not write it. Are you able to
- [4] offer my Lord any explanation at all as to why it was
- [5] not in this letter?
- [6] A: No, I do not think I am. My recollection of all this is
- [7] fairly poor anyway.
- [8] Q: Is your recollection of events poor on the meetings back
- [9] in 1992 as well?
- [10] A: Yes, with a few highlights that I can remember.
- [11] Q: Right Anyway, I think we can agree, can we not, that
- [12] we are both mutually surprised by the absence of any
- [13] reference to that letter of 24th July that you have open
- [14] in the other bundle?
- [15] A: I should think, if it is that important, it ought to be
- [16] there, yes.
- [17] Q: Agreeing on that basis then, can I put it to you quite
- [18] formally and I think you know what I am about to say,
- [19] do you not?
- [20] A: (Witness nods)
- [21] Q: You are nodding in agreement. The reason it is not
- [22] mentioned in this letter is because it was not in
- [73] existence at the date of this letter; what do you say?
- 4) A: Certainly not the case.
- [25] Q: When you say "certainly not", when did it come into

Page 153

- [1] producing my statement, that any of this material has
- [2] actually come to light again.
- [3] Q: On the X file letter which we had open on page 2, item 5
- μ] is the letter at 449 in the other bundle to
- [5] Brian Horley.
- [6] A: Yes.
- [7] Q: So you will, will you not, have been aware of the
- [8] existence of the reference, at least, to that letter on
- [9] 27th March 1997 or some time shortly before? You will
- [10] have known, will you not?
- [11] A: Sorry, would you put the question to me again?
- [12] Q: Yes. You have a letter at 449 of the big bundle.
- [13] A: Yes.
- [14] Q: At 449 of the big bundle, it is a letter to Brian Horley
- [15] of Sainsburys?
- [16] A: Yes.
- [17] (3.15 pm)
- [18] Q: Okay. On item paragraph number 5, page 2 of the letter
- [19] of 27th March, that I have open in front of you in the X
- [20] file, item 5 is that letter?
- [21] A: Yes.
- [22] Q: All right? I thought we had reached a position where
- [23] this letter that is the letter of 27th March 1997 -
- [24] it is likely to have been discussed with you before it
- [25] was sent?

Page 155

- [1] existence?
- [2] A: At this point in time.
- [3] Q: Did it?
- μ] A: 24th July or thereabouts.
- [5] **Q**: Did it?
- [6] A: Certainly.
- [7] Q: Mr Sotherton, it is not too late to recognise the
- [8] position. Will you please now confront this issue? Was
- n the letter that we have open of 24th July 1990, was that
- [10] letter written long after 1990 and signed by you long
- [11] after that date?
- [12] A: Certainly not.
- [13] Q: I see. You are going to maintain in evidence, are you,
- [14] that the letter of 24th July 1990, in 446, that we have
- [15] open, and the letter that you have heard about this
- [16] morning on 449, that both of those letters were written
- [17] as they purport to be written?
- [18] A: Definitely.
- [19] Q: How certain are you?
- [20] A: I am very certain.
- [21] Q: What makes you so certain?
- [22] A: Because the letters would have been produced at the
- [23] time. I certainly never had sight of those letters for
- [24] any reason at all were filed by John Donovan
- [25] somewhere and it is not until more recently, in

- [1] A: Yes.
- [2] Q: Right. Now, assuming it to be quite likely that the
- [3] letter was discussed with you before it was sent, it is
- (4) equally likely, is it not, that you would have seen and
- [5] looked through the letters which he itemises in that
- [6] letter under paragraphs 1 to 14?
- [7] A: No, it is not. It is not necessarily likely that that
- [8] would have happened.
- [9] Q: It is not?
- [10] A: No.
- [11] Q: You see, he is mentioning your name in a number of
- [12] places?
- [13] A: I know he does and I certainly would take John at his
- [14] word. If he has included a reference to me in here,
- [15] I would not need to double-check it. If John has put in
- [16] here a comment relating to me, I would trust him, that
- [17] the comments that he made were accurate. I would not
- [18] have to go to files and double-check what he had
- [19] written. My interest in it was not that great.
- [20] Q: Tell me why your interest in it was not that great. He
- [21] had been speaking to you on and off over a period of
- [22] what, possibly three years by now?
- [23] A: Yes.
- [24] Q: But your interest was not that great?
- [25] A: Not really, no.

Page 156

- [1] Q: What was your attitude then? "Why is this man bothering
- [2] me?"
- [3] A: No, it was not. It was I was keen to see justice done
- μj for what appeared to be more taking of Don Marketing
- E concepts.
- [6] Q: How keen were you then; were you not keen enough to take
- [7] an interest in the contents of his letter of 27th March
- [8] 1997?
- [9] A: Certainly, but from the sidelines.
- [10] Q: Yes, but you must have been keen in knowing what he was
- [11] saying in support of the claim to put the record
- [12] straight, as you would say?
- [13] A: Yes, I suppose to a degree.
- [14] Q: Why do you need to suppose? Can you not remember?
- [15] A: I do not remember the occasion of reading the letter,
- [16] no. I do not attach great importance to it. I have not
- [17] had the interest in it to want to follow it.
- [18] Q: You have not?
- [19] A: No.
- [20] Q: So what was the purpose of him ringing you up on and off
- [21] over all those years?
- [22] A: Just to update me and let me know what was happening.
- η Q: Why an earth should he have thought you wanted to know
- ... if you did not have an interest in it?
- [25] A: Because I was involved in the previous history with it.

Page 157

- [1] Q: Absolutely. So you think it more likely than not you
- [2] would have gone through this checking to see whether
- p; anything had been left out?
- A: No, not whether anything had been left out. I said
- [5] whether it was spelling mistakes or words had been left
- [6] out, If it did not read right, grammar.
- [7] Q: Okay. So you think it is more likely than not you would
- [8] have gone through this with an editorial eye?
- [9] A: There is a very good chance of that, yes.
- [10] Q: Not only going through it with an editorial eye, but you
- [11] will have also surely at the same time have been reading
- [12] it with a view to the accuracy of its contents, would
- [13] you not?
- [14] A: Reasonably so, yes.
- (15) Q: You are not his proof reader, are you? You are going to
- [16] read this letter both for editorial accuracy and for
- [17] truth and accuracy of its contents. You must have done
- [18] that, must you not?
- [19] A: To a degree.
- [20] Q: To what degree?
- [21] A: To a very small degree.
- [22] Q: How small is small?
- [23] A: John would have given it to me to read, look through,
- [24] and say, "Does that sound right to you, does it look
- [25] right?" I would say, "Yes, it sounds okay to me".

Page 159

- [1] Q: Right, So you are telling my Lord that this letter,
- [2] I think you have agreed that you are more likely than
- [3] not to have been aware of the existence of this letter
- [4] in March 1997, You are therefore more likely than not
- [5] to have been aware that he was about to tackle Shell
- [6] again; yes?
- [7] A: Yes,
- [8] Q: You would have been aware that more likely than not it
- 4] concerned you, because it was a series of incidents in
- [10] which you were directly and personally involved?
- [11] A: Yes,
- [12] Q: He take steps, does he not, more likely than not to keep
- [13] you informed of what it is he is about to say to Shell?
- [14] A: Yes
- [15] Q: And he is putting your name in the frame in that
- [16] connection?
- [17] A: Yes, and he is keeping me updated on that basis, that
- [18] "You are involved with this, or you were there, here is
- [19] your update", Almost certainly, at the same time,
- [20] probably John would have asked me to check spellings,
- [21] Q: Why is that?
- [22] A: It is just something that we have always done over the
- [23] years, with letters, I would check spellings, The
- [24] computer does it now, more so, Had anything been left
- [25] out, was anything was misspelt?

- [1] Q: Mr Sotherton, you went through it with a fine toothcomb,
- [2] did you not?
- [3] A: I would not need to.
- μ] Q: You did, Mr Sotherton?
- A: I did not.
- [6] Q: You did?
- [7] A: I would remember it if I did.
- [8] Q: Mr Sotherton, in order to carry out the kind of
- [9] editorial exercise that you have described, checking for
- typos and grammar, you would inevitably at the same time
- [11] have gone through it with a fine toothcomb for its
- [12] content, would you not?
- [13] A: No, a fine toothcomb and absorbing some of the content
- [14] of it. I certainly would have absorbed the content of
- [15] it at the time. But as for checking what is or is not
- [16] in the letter, no, I certainly would not have done.
- [17] Q: You said you had absorbed some of its content. How does
- [18] this work? That you are editorially examining line by
- [19] line for accuracy of language and yet you are only
- [20] absorbing parts of the meaning and message of the text?
- [21] A: Correct.
- [22] Q: Only parts of it?
- [23] A: Yes. Especially when my name appears.
- [24] **Q:** Yes, of course. Especially when your name appears. So
- [25] I look at this, do I, as if it is a variegated leaf with

Page 160

[1] some dark patches where you have absorbed information

[2] from it and light patches where you have not. Is that

[3] how you are asking us to look at this document?

A: I am not asking you to look at the document. That is [4]

probably how I looked at the document.

Q: Okay. Doing the very best you can, which bits of it do

[7] you think you absorbed from the text of it? Give us the edited highlights?

A: Shall I look over it and give you an idea of what might

[10] have been the situation?

Q: Yes, please. [11]

A: Certainly the third paragraph, which opens, on page 1: [12]

[13] "We presented to Shell two alternative executions

[14] of our proposals."

Q: Thank you. 1161

A: I have absorbed a bit of that because I would have known [16]

[17] which the two alternatives were.

John probably would have told me on the first

[19] paragraph on page 2 that he had contacted potential

[20] witnesses.

Q: You would have noted it? 1211

A: He probably would have mentioned those to me and who [22]

they were at the time. 131

Q: Go on. .4]

A: I probably would not have put too much in store on the [25]

Page 161

[1] I would not have paid too much attention to.

[2] I certainly would have read the similarities page, which

is page 5.

[4] Q: Right. From what particular perspective would have read

[6] that page?

A: As the heading says, "The similarities between DM's

[7] proposals and the Smart Consortium". Just for personal

[8] information as to what are the differences.

Q: Look at item (e) on that page, by the way. Do you see:

"Uses a multipurpose Smartcard which can [10]

[11] accumulate points and capture customer data. DM

[12] discussed the technology for a Shell consortium

[13] Smartcard in 1990 with a security print plc who

[14] specialise in supplying loyalty cards. Mr Paul King was

present during one such discussion at the printers'

[16] factory."

Do you remember such an event in 1990? [17]

A: No, I do not. I do not think it involved me. [18]

Q: Do you have any knowledge or awareness of any initiative [19]

on the part of Don Marketing in 1990 with regard to 1201

Smartcards? [21]

A: Yes, there were various - we were continuing to look to [22]

new technology and take an interest in it from wherever 1231

[24] it was coming from.

[25] Q: Tell me more,

Page 163

[1] list of letters because they were past history.

Q: Except for the one in particular at 5 that has your name [2]

[3] on it?

A: Yes. But then again, that was past history. [4]

Q: So you think that because it is past history you might [5]

[6] not have put much weight on even that reference in that

[7] letter?

A: Yes. Not from a personal point of view, certainly not. [8]

Q: Giving it your best shot now, do you think you actually

[10] looked at a copy or asked to see a copy of that letter

[11] again at the time of this letter?

[12] A: I would not have asked to look at any copies of any of

[13] those letters.

Q: You would not? [14]

A: No. [15]

Q: But you had no recollection of the actual contents of [16]

[17] that letter independently of what he is writing here

[18] then?

A: No. [19]

[20] Q: You did not want to see a copy of it to check it out,

[21] refreshing your memory?

A: Not at all. It did not need to be put into my memory. [22]

[23] I was merely reading this letter.

Q: Carry on, please. This is a very useful exercise. [24]

A: All of the letters really that are contained in that, [25]

[2] with you. That is an area that probably John Donovan

A: I cannot really remember a lot about it, to be honest

[3] dealt with more than I did.

Q: You were not a very crowded office, were you? [4]

A: No. 15

Q: It was about six of you at times, yes? [6]

A: Probably, yes. [7]

Q: You really knew what was going on around you? [8]

A: Basically, yes. 191

Q: What I am really asking you is, is it your recollection 1101

[11] that in 1990 there was discussion about the

technological aspects of Smartcards within Don

[13] Marketing?

A: I cannot remember. [14]

Q: Okay. What do you think -[15]

A: Did you wish me to continue through the letter? [16]

[17] Q: Yes, please.

A: I probably would have taken interest in page 9. [18]

Q: Yes. [19]

A: Where we have a list of -[20]

Q: What was about to happen? [2t]

A: Yes.

Q: Did you, in fact, take a sufficient interest to know

[24] what did happen in the aftermath of this letter in

[26] 1997/1998?

Page 164

- [1] A: Do you mean did I follow it up?
- [2] Q: Yes.
- [3] A: No.
- [4] Q: Did you hear about it; did John Donovan keep in touch
- F with you?
- [6] A: He almost certainly would have updated me.
- [7] Q: So you knew about the campaigning, and so on and so
- [8] forth, that occurred in 1997 and 1998, did you?
- [9] A: I am sorry?
- [10] Q: Did you know about campaigning by John Donovan during
- [11] 1997 and 1998, in support of his claim?
- [12] A: Yes
- [13] Q: He kept you informed?
- [14] A: Yes, reasonably so.
- [15] Q: Do I get the picture correctly that he has kept you
- [16] informed of developments at every stage, every time
- [17] there was a development from 1994 onwards?
- [18] A: I would not say necessarily every stage but certainly [19] the majority of major events.
- [20] Q: Go back to page 7 of the letter you have open in front
- [21] of you. You would have -
- [22] MR JUSTICE LADDIE: Was that page 11?
- MR HOBBS: 7, the bottom two paragraphs there. These are
- _4] matters that you would have taken an interest in, would
- [25] you not? Look at the one that says:

Page 165

- Q: There came a time, did there not, in the course of this
- [2] present litigation leading up to the trial in which you
- [3] prepared a witness statement?
- [4] A: Yes.
- Q: Just describe, please, the exercise as you remember it
- [8] of preparing that statement. First of all, did you
- [7] write your own statement?
- [8] A: No, only some parts of it, handwritten. A very small
- [9] part of it.
- [15] Q: Did you sit down with John Donovan and discuss the
- [11] contents of your witness statement before you finalised
- [12] it?
- [13] A: Yes
- [14] Q: How frequently did you sit down with him for that
- [15] purpose?
- [16] A: Three or four times.
- [17] Q: Were these fairly long sessions; were these a couple of
- [18] hours at a time, more than a couple of hours at a time?
- [19] A: Probably a couple of hours, maybe more, on one or two
- [20] occasions.
- [21] Q: On those occasions, you were considering not only what
- [22] you would be saying in your statement but what he would

[1] so that you could look back at the documents you were

p were tabled and you looked at those as well, did you

[9] were, your respective - they accord, do they, with your

[14] it - in the volume you have open, the other volume you

[10] respective views as to what happened in times gone by in

Q: Right. I would like to show you - let me just find

Q: And documents that he was proposing to refer to; they

Q: So the statements that you both put in represent, as it

[23] be saying in his statement; correct?

[2] referring to in your statement?

A: Yes.

[11] these disputes?

A: Yes.

A: Yes.

A: I think so, yes.

[15] have open, which is E1?

141

[7]

[12]

[13]

1161

[17]

[19]

[6] not?

- [24] A: Yes.
- [25] Q: On those occasions documents were tabled, were they not,

Page 16.7

- "The Megamatch option for Shell-led promotion
- [2] consortium issuing and redeeming a common promotional
- [3] currency was also touched on in discussion with you in
- [4] May 1995."
- [5] That is surely something you would have taken
- [6] notice of because it was during this period that you had
- [7] a financial interest in the claim that he was making in
- [8] his then pending disputes against Shell?
- A: It would have interested me in May 1995 but may not have
- [10] interested me so much in March 1997.
- [11] Q: Right. Okay. I think you are saying to me that you did
- [12] not take much interest in what was said in that
- [13] paragraph in terms of content?
- [14] A: I do not think so, no.
- [15] Q: In the bottom paragraph, is there anything there on
- [16] page 7 that you would have taken much interest in in
- [17] this connection when reading this letter?
- [18] A: Only the last three lines would have interested me.
- [19] Q: Right. Because that is the stuff that involved the
- [20] earlier claims and part of those earlier claims was your
- [21] claim on the periphery?
- [22] A: Ycs.
- [23] Q: Anyway, can we take it that this letter is as proof-read
- [24] by you, even if not as fully digested by you?
- [25] A: Yes.

[20]

Page 166

[20] Q: Do you have that? That handwriting at the top, on the

Q: I would like to show you, please, page 450/A.

- [21] top right on that page, whose handwriting is that?
- [22] A: That is minc.
- [23] Q: Turn the page to 450/B.
- [24] A: Yes.

[18] (3.30 pm)

[25] Q: Whose handwriting is that?

[1]

[2]

[5]

[10]

[11]

A: Mmm.

[6] future reference.

A: Probably.

Q: No.

[15] best you can on this, please.

- [1] A: That is mine.
- [2] Q: Are the words, if we can read them together:
- [3] "Meeting with AL [Andrew Lazenby] 24/11/92.
- [4] Shell will negotiate royalty arrangement [something]
- [5] with us."
- [6] What is that word, "etc"?
- [7] A: I think it is, yes.
- [8] Q: " ... with us, if they progress scheme probably at
- [9] future date. Don could work with Shell International to
- [10] exploit overseas. Copy of this letter left with AL
- [11] [Andrew Lazenby]"?
- [12] A: Right.
- [13] Q: Right. When was that note written in your handwriting
- [14] on the document that carried it?
- (15) A: 24/11/92.
- [16] Q: Can you remember writing those words on that paper?
- [17] A: Not specifically.
- [18] Q: Or at all? You cannot remember at all, can you?
- [19] A: Well, the evidence of writing it is there in front of
- [20] me. I wrote it.
- [21] Q: Yes. Can you remember holding a pen in your hand and
- [22] writing those words on that paper?
- A: No, I do not think I can.
- .4] Q: You cannot?
- [25] A: No. But that is how they got there.

[18] I would not have completed the notes much after that.

Page 169

[19]

[20] A: In fact, I can even be more positive, on reflection. It

course of the meeting or on the return train journey.

Q: So even if he did not actually instruct you to write

A: That is right. They are for the record, to be filed for

Q: You would have brought them - the fact that you had

[3] them, you would have told him, "Here you are, I have

written these words on here - to his attention, when

[12] recollection, and concentrate as hard as you can, do you

[14] meeting with Lazenby or at some time afterwards? Do the

A: I would say, as I said a moment ago, either during the

[13] think you wrote these words during the course of the

Q: Right. Giving it the best shot you can, using your

written this note on here, it is for the record"?

191 you wrote them or soon after you wrote them?

- [21] has just occurred to me that at the time John Donovan
- [22] and I, on reaching our destination station, would have
- [23] gone in separate ways. I would not necessarily be
- [24] seeing John Donovan the following days, or days to
- [25] follow. It is likely that I would give him a

Page 171

- Q: You moved a pen and the words appeared on the paper.
- [2] Yes, I think we can agree on that. But you do not
- p) remember when you actually wrote those words on there?
- [4] A: I could have a pretty good guess. I would say that they
- B) were on 24/11/92 and they would have either been written
- [8] during the course of the meeting or, if not, certainly
- [7] afterwards on the return train journey home.
- (a) Q: You travelled to that meeting with John Donovan, did you n not?
- [10] A: Yes.
- [11] Q: And you travelled away from that meeting with John
- [12] Donovan?
- [13] A: Yes.
- [14] Q: So if you wrote them on your way home you would have
- [15] written them on the train, in his presence, and he would
- [16] have seen you write them, would he not?
- [17] A: Probably.
- [18] Q: Probably, yes?
- [19] A: Yes, probably, yes.
- [20] Q: Right.
- [21] A: It may have been him who told me to write them.
- [22] Q: Because there is always a good need to keep an accurate
- [23] record?
- [24] A: Exactly. These notes actually are for him.
- [25] Q: They are for him?

Page 170

- [1] bundle that he would take back to the office and file or
- [2] act on, or whatever.
- [3] Q: Right. The bundle, the copy you gave him would have had
- [4] your note on it?
- A: Mmm.
- [6] Q: The existence of that note on it, since it was for his
- [7] record, you would have made sure one way or another that
- [8] he knew that the note was on there when you gave him the
- [9] documents to take away with him?
- [10] A: Probably. He would know, if there was anything
- [11] important, that I had made a note on the document.
- [12] Q: Absolutely. That is the whole point of making the note,
- [13] to bring it to John Donovan's attention, is it not?
- [14] A: Yes.
- [15] Q: And give him a good and accurate record of the point
- [16] that you are noting for him?
- [17] A: Of course, yes.
- [18] Q: Right. How clearly do you remember this meeting on 24th
- [19] November 1992, since we have this open in front of us?
- [20] A: That was our third meeting.
- [21] Q: Yes. Third meeting that year.
 - A: I think we proposed the Hollywood Collection.
- [23] Q: Do you have a clear recollection of the meeting, or do
- [24] you have any recollection of the meeting?
 - A: Yes, I have a very loose recollection of the meeting.

Page 172

[22]

- [1] Q: Taking it by stages, so that you can help us with your
- [2] recollection as it currently is, first of all, where did
- [3] the meeting take place; do you recollect?
- μ] A: Always at Shell House.
- [5] Q: The parties present were, as I understand it, yourself
- [6] and John Donovan, Andrew Lazenby and nobody else?
- [7] A: Correct,
- [8] Q: How long did the meeting last?
- [9] A: Meetings usually lasted about an hour, unless there was
- [10] any particular points that needed further discussion.
- [11] It could go on for an hour and a half.
- [12] Q: Do you remember going to that meeting and taking
- [13] anything with you for the purposes of the meeting?
- [14] A: Certainly we would have taken proposals and
- [15] what-have-you, anything else that had been requested.
- [16] Q: You say anything else that would have been requested.
- [17] Can you identify anything else that you think may have
- [18] been requested?
- [19] A: Not off the top of my head.
- [20] Q: Do you have a recollection of taking anything more to
- [21] that meeting than a proposal?
- [22] A: Not certainly. This letter would have gone.
- Q: Can you remember that letter being tabled at that energy meeting?
- [25] A: No, I cannot clearly.

Page 173

- [1] content.
- [2] MR JUSTICE LADDIE: Mr Sotherton, you said "probably would
- [3] have" and kept on phrasing your answers "probably would
- 41 have" and then you have been asked to say how long you
- [6] spent on this and you have given us a guess.
- [6] A: Yes.
- [7] Q: I just want to note, do you actually recall discussing
- [8] this letter at the meeting or are you trying to
- [9] reconstruct it now? Do you actually recall -
- A: I do not clearly recall discussing the letter but it is
- [11] apparent that we did discuss the letter because I have
- [12] made notes to that effect on the letter.
- [13] MR HOBBS: Right. Now, discussion of the matters discussed
- [14] in this letter would have involved discussion of what is
- [15] called there, on 450/A, the multibrand loyalty
- [16] programme?
- [17] A: Yes.
- [18] Q: Is that something you, as opposed to John Donovan, would
- [19] have discussed with Mr Lazenby or is that something that
- [20] John Donovan would have discussed with Mr Lazenby?
- [21] A: We could both have discussed it, and probably would both
- [22] have discussed it.
- [23] Q: You do not claim, do you, to have been the person who
- [24] devised the multibrand loyalty programme as summarised
- [25] in this letter that we have open in front of us?

Page 1.75

- [1] Q: Can you remember it being the subject of any discussion [2] at that meeting?
- [3] A: We certainly had discussion that involved the letter.
- [4] Q: Tell me what you recollect of those discussions.
- A: It was with regard to the acceptability of Sainsbury's
- [6] becoming involved in promotional games/involvement in a
- [7] consortium promotion or scheme.
- (a) Q: All right. So your recollection is that there was some (d) discussion of those matters?
- [10] A: Mmm.
- [11] Q: In a meeting lasting about an hour, give or take a bit.
- [12] How much time do you think was spent on discussing those
- [13] matters you have just mentioned?
- [14] A: The majority of time would have been spent presenting
- [15] the contents of the proposals that we would have taken.
- [16] Q: Right,
- [17] A: We probably would have covered an item like that towards
- [18] the end of the meeting. It could last anything from
- [19] five minutes to maybe twenty minutes if it was that
- [20] interesting.
- [21] Q: What is your best recollection as to how long it took?
- [22] A: Well, it would be purely a guess. The letter written,
- [23] read, being discussed, a two-page letter, maybe 15
- [24] minutes, 10 minutes. I cannot recall whether there was
- too much in the way of expansion in the letter or its

- [1] A: No, I do not,
- [2] Q: And John Donovan is the person who does claim to have
- [3] been the devisor of it?
- [4] A: Certainly,
- [5] Q: Therefore, would I be right in thinking that as between
- [6] the two of you he is the person who is going to discuss
- [7] it, rather than you?
- [8] A: Yes
- [9] Q: Right, Do you have any recollection of Mr Lazenby's
- [10] contributions to the discussion on this matter, these
- [11] matters in this letter?
- [12] A: Only that that are noted,
- [13] Q: Only
- [14] A: Those that are noted,
- [15] Q: Right, What you are saying here in this note is that
- [16] Andrew Lazenby made some commitment or other that "Shell
- [17] will negotiate royalty arrangements, et cetera, with us
- [18] if they progress the scheme at a future date"?
- [19] A: Yes,
- [20] Q: Is it your evidence that Mr Lazenby did commit Shell,
- [21] then, to make payments in respect of what ultimately
- [22] became the Shell Smart Scheme?
- [23] A: No, it is said that Shell would negotiate,
- 4] Q: All right, In principle, he agreed that there would be
- [25] remuneration to be discussed [

Page 176

- [1] A: If they used our scheme.
- [2] Q: And you are saying that that was a matter which was
- [3] discussed between your side and Andrew Lazenby on 24th
- [4] November, are you?
- [5] A: Yes.
- [6] Q: Right. Could you just look at it from his perspective
- [7] for a moment? Here he is in 1992. Do you know, from
- [8] any discovery documents, what was going on in Shell in
- [9] 1992?
- [10] A: No, I have not read them.
- [11] Q: Right. Do you know about Project Hercules?
- [12] A: No
- [13] Q: No?
- [14] A: I am aware of it.
- [15] Q: Right.
- [16] A: The name.
- [17] Q: You see, in 1993, Project Hercules was developed and
- [18] progressed within Shell and it matured into the Shell
- [19] Smart Scheme. Does that tally with what you may have
- [20] heard from John Donovan?
- [21] A: Yes.
- [22] **Q:** Right. During 1992 work was going on in an earlier phase in relation to that project. This is happening in
 - 4 1992; all right? Are you following me?
- [25] A: Yes, I am with you.

- [1] A: Yes.
- 2 Q: Do you, in fact, then remember carrying anything with
- [3] you to that meeting? Do you actually remember carrying
- μ] this letter to the meeting?
- [5] A: I do not remember specifically carrying the letter to
- [6] the meeting but I know I would have had a bundle of
- [7] documents to be taken to the meeting. This obviously
- [8] would have been one of them.
- [9] Q: You will have had discussions with John Donovan on the
- [10] train on the way down as to how you would play the
- [11] meeting and what you were going to discuss at the
- [12] meeting, would you not?
- [13] A: Yes.
- [14] Q: That is normal common sense planning, is it not?
- [15] A: Yes.
- [16] Q: Right. Concentrate now. In those discussions on the
- [17] train on the way down, do you have any recollection of
- [18] John Donovan saying to you, "He has been in touch with
- [19] me and he wants to have a copy of the Sainsbury's
- [20] letter"?

Page 1.7.7

- [21] A: No, I do not recall that.
- 22] Q: It was not in fact you then that carried the letter down
- [23] to the meeting at all, was it?
- A: I may well have done, if I had been given a bundle for
- [25] the presentation. We would each probably carry

Page 179

- [1] Q: Looking at this meeting from Andrew Lazenby's
- [2] perspective, he, Andrew Lazenby, is involved in
- [3] preparatory work which is going in due course to mature
- [4] into the Shell Smart Scheme and yet, according to your
- [5] note, he is committing Shell to an agreement in
- [6] principle to pay money to your company for the use of
- [7] that concept?
- A: If that is the definition of it if that is ultimately
- 1 the legal definition of it, then yes, that is the case.
- [10] I do not attach such importance to it as that.
- [11] Q: Tell me why you do not?
- [12] A: Because I think the discussions were much looser than
- [13] that.
- [14] Q: How loose is loose?
- [15] A: It may or may not happen, therefore no importance is
- [16] attached to it, but if indeed we are interested in
- [17] taking this one to its ultimate end, then obviously,
- [18] when the time is right, negotiations will take place in
- [19] terms of payment and overall distribution, perhaps.
- [20] **Q:** Do you remember your journey down on the train to this [21] meeting?
- [22] A: No, I certainly do not.
- [23] Q: You are very adamant that you do not remember the
- [24] journey down and yet you remember some aspects of the
- [25] meeting?

Page 178

- [1] duplicates. That would be normal for all
- [2] presentations. We would have copies of all documents
- [3] for all those persons at the meeting, including
- [4] ourselves.
- [5] Q: If I have the picture correct, you are indicating that
- [6] it was intended that you would go to a meeting, that
- [7] there would be tabled at that meeting a copy of this
- [8] letter, that this letter would be read through at that
- [9] meeting and that there would then be a discussion
- [10] between those present at the meeting about the contents
- [11] of it?
- [12] A: Yes.
- [13] Q: That must have been, if it happened, the subject of
- [14] discussion between yourself and John Donovan beforehand,
- [15] must it not?
- [16] A: At some point beforehand, certainly.
- [17] Q: At what point beforehand, if not on the train journey on
- [18] the way down?
- [19] A: I am not sure, when it was put together.
- [20] Q: When what was put together?
- [21] A: The presentation, the documents for the presentation and
- [22] the need for documents for the presentation.
- [23] Q: Right. So there must have been some discussion of what
- [24] you were going to do with this letter at that meeting.
- [25] There must have been?

[1] A: Probably, if I look at it logically, I probably would

[2] not have had contact with John the day or days before

[3] that. I would probably be making a special journey to

41 go into Shell with this and I believe probably what

[5] happened is that John would hand me my bundle of copies

[6] for the meeting.

[7] Q: All right. You will, of course, have read that bundle

[8] because there is no point in going to any meeting

[9] without reading the papers in advance?

[10] A: I probably would have done that in the train on the way

[11] down.

[12] Q: You would have said to him, "Hey, John, what is this

[13] letter to Sainsbury's doing in this file I am reading"?

[14] A: Probably.

[15] Q: You would be bound to, would you not?

[16] A: If I was not aware of what it was doing there, yes.

[17] Q: How else are you going to be aware it was there? It is

[18] not being put there by you at your request. It is being

[19] put there by John Donovan at his request, is it not?

[20] A: Yes.

[21] Q: Since are you are going to go to a meeting and you will

[22] want to be properly briefed in relation to it, you are

going to say to him, "John, what is this letter doing in

4 this file?"

[25] A: Yes.

Page 181

[1] document was not tabled at that meeting and that there

[2] were no discussions of these financial arrangements;

[3] what do you say?

[4] A: I say, as far as I am concerned it definitely happened.

[5] Q: I put it to you that it was not. You are not able to

[6] say for certain that it was, are you?

[7] A: Yes, because I have this as evidence of the date that

[8] this was - that the notes was made and the letter was

[9] presented.

[10] Q: What you are saying is that your only basis for saying

[11] that it was put forward is your own note in the bottom

[12] right-hand corner?

[13] A: Yes.

[14] Q: And you do not have an actual recollection of putting

[15] pen to paper to make that note, do you?

116] A: No

[17] Q: Therefore, you cannot say with any certainty when the

[18] document was put before Mr Lazenby, if it ever was?

[19] A: Yes, on 24th November, which is why I made the note on

(20) it.

[21] Q: You understand that I take a different position on

[22] behalf of Shell. My position to you is that this letter

[23] was not produced at this meeting. You understand that?

[24] A: I understand that, yes.

[25] Q: Insofar as what was discussed at the meeting, do you

Page 183

- [1] Q: What explanation did you get?
- [2] A: I do not recall. He may have said, "I am going to
- [3] present that to Andrew for X,Y, Z reason". I have no
- [4] recollection at this time.
- [5] Q: It must follow from that does it not seem logical to
- [6] you then, if in fact you had no recollection of it, it
- [7] is because you were not going to have a speaking part in
- 18] relation to that letter at that meeting?
 - A: Probably.
- [10] Q: The likelihood is, on the evidence that you are giving,
- [11] that you did not have a speaking part in relation to
- [12] this letter and that John Donovan did?
- [13] A: Very possibly, yes.
- [14] Q: So as between the two of you, he would have been the
- [15] person primarily concerned with this aspect of that
- [16] meeting; is that correct?
- [17] A: Yes.
- [18] Q: Are you aware that Mr Lazenby has no recollection of
- [19] this document being produced to him at that meeting?
- [20] A: I understand that, yes.
- [21] Q: Are you aware that he has no recollection of any royalty
- [22] arrangements of the kind noted in this document on
- [23] page 450/B?
- [24] A: I am aware that he said that.
- [25] Q: I am going to put it to you now that in fact this

Page 182

- [1] have any recollection of what other matters were
- [2] discussed at the meeting?
- [3] A: No, very little at all.
- [4] Q: You say "very little" and you have said "very little"
- [5] quite a few times. What little do you remember?
- [8] A: That we presented the Hollywood Collection.
- [7] Q: Yes.
- [8] A: That we presented a second promotion; that we had some
- [9] general discussion about promotions in general of
- [10] different types, updating on the previous meeting.
- [11] Q: The previous meeting being which?
- [12] A: The one that was held in there were three meetings.
- [13] The second meeting that we had.
- [14] Q: You had an updating on the June meeting?
- [15] A: Yes.
- [16] Q: Right. Now, do you remember the May meeting?
- [17] A: Yes.

[20]

- [18] Q: How clearly do you remember the May meeting?
- [19] A: Not very, but there are a few highlights that I recall.
 - Q: Give us the highlights.
- [21] A: Opening the meeting and tabling a handful of promotional
- [22] game cards to Andrew Lazenby.
- [23] Q: Yes.
- A: Him playing the game cards, as they are irresistible,
- [25] some time going on, bringing the meeting back to order

- [1] so that we got back into the purpose of coming and then
- [2] making the presentations that we had for that day.
- [3] Q: Yes?
- [4] A: I would need to remind myself of what those were.
- [5] Q: Do you have any recollection of what those were?
- [6] A: That probably was the Nintendo. No, the first meeting
- [7] was the promotions National Promotions and it was,
- [8] from what I recall, a raft of a few promotions,
- [9] promotional ideas, and was being put in as a "test the
- [10] water".
- [11] Q: This was the first occasion on which you had ever met
- [12] Andrew Lazenby, was it not?
- [13] A: Correct, yes.
- [14] Q: He was the new man, he was the National Promotions
- [15] Manager and you wanted to make a presentation that you
- [18] hoped would be effective to him?
- [17] A: Yes.
- [18] Q: That is right, is it not? In making that presentation,
- [19] was there any discussion of any earlier matters that you
- [20] claimed to have discussed with Paul King?
- [21] A: I have a very, very loose recollection that we covered a
- [22] lot of old ground, if you like. That was our history -
- n explaining to Mr Lazenby our history with Shell, of the
- 4) work that we carried out for Shell and what was
- [25] available.

Page 185

- [1] affirmatively.
- [2] For the moment, I would like you to take volume E2
- [3] and turn to page 973, please. (Pause). Do you have
- [4] 973?
- [5] A: Sorry, I thought you said 972. Yes, I have that.
- [6] Q: It says:
- [7] "Strictly confidential, proposal for National
- [8] Promotion activity."
- [9] And in the bottom left-hand corner it says:
- [10] "12th May 1992."
- [11] A: Yes.
- [12] Q: We have the same document. Good. When was the last
- [13] time you saw this document?
- [14] A: When I produced a witness statement.
- [15] Q: Right. Turning into it, the handwriting at the top of
- [16] 975 and the bottom of 975, is that yours?
- [17] A: Yes.
- [18] Q: Look through it and tell me whether there is any
- [19] handwriting in there that is not yours. I think it is
- [20] all yours, but you can tell me otherwise.
- [21] A: Through the entire proposal?
- [22] Q: Pardon? I cannot hear you.
- [23] A: Are you suggesting through the entire proposal or just
- [24] that page?
- [25] Q: I will do it with you. On page 975, that is your

Page 187

- Q: But, as far as I can tell, you did not discuss, did you,
- [2] any communications you may have had, in particular, with
- [3] Paul King on any particular proposals? You were going
- 4] there to present the ones for which you had a written
- 5 brief?
- [6] A: Yes.
- [7] Q: That is right. Now, let us see if I can trace for you
- 18] the written brief. If you take volume E2.
- A MR JUSTICE LADDIE: Just before we do that, have you
- [10] finished with 450/A?
- [11] MR HOBBS: Yes, I have.
- [12] MR JUSTICE LADDIE: Just before you do so, it seems to me
- [13] that there are a number of possibilities. You have put
- [14] to Mr Donovan a certain position that your clients take
- [15] in relation to that letter -
- [16] MR HOBBS: Yes.
- MR JUSTICE LADDIE: as to its proper date and as to how
- [18] it came to be written. You have cross-examined this
- [19] witness as to his recollection of whether or not it was
- [20] presented at the meeting. There is a certain lack of
- [21] consistency, it seems to me, between the points that you
- [22] are putting to the two witnesses on a critical issue.
- [23] MR HOBBS: I have not finished, because 450/A is a different
- [24] version of the letter which precedes it, and I am going
- [25] back to that. That is why I answered your Lordship
- Page 186

[1] handwriting?

A: Correct.

- [3] Q: The first proposal in the text there is Megamatch; do
- [4] you see that?

[2]

- [5] A: Yes, on page 975.
- [6] Q: That is it. Then there is a graphic on 976, and that is
- [7] a Megamatch graphic. We can see that.
- [8] A: Yes.
- [9] Q: Then the second of the two proposals discussed at that
- [10] meeting is on 977 and that is the Shell Treble Chance
- [11] proposal. Do you remember that one?
- [12] A: Yes.
- [13] Q: There is a graphic for that on 978.
- [14] A: Yes.
- [15] Q: It looks to me as though, on 979, the Pools coupon prize
- [16] is all part of the graphic game we have seen on the
- [17] previous page.
- [18] A: Yes.
- [19] Q: Look at the bottom:
- [20] "AL says soccer theme produced poor results in
- [21] research."
- [22] So he is showing negative inclinations in relation
- [23] to that proposal?
- [24] A: Yes.
- [25] Q: Then, on page 980, you have a conclusion paragraph and

[1] you have: A: No, I think not. [1] "RGS mentioned multicard ...", what is that? Q: You think not. Right. Turning, therefore, to page 981 [2] [3] for a moment - are you with me? 981. A: "Multibrand". Q: "...loyalty card scheme presented to Paul King. A: Yes. [4] [5] Andrew Lazenby said Shell could be interested, but at a Q: This is a -[5] [6] later date. Will ask Paul for proposal to make sure it A: Oh. I am not sure. [6] [7] is retained for long-term"? Q: What are you not sure about? 7 A: Yes. A: What is 981? Okay, I have found it. [8] Q: It should be headed "Don Marketing Promotional Games". Q: Is that your handwriting? [8] [9] [10] It is a Don letter, signed by John Donovan, 14th May? A: Yes. [10] Q: Will you have written that note at that meeting? [11] [11] Q: This follows on from that meeting in May? A: Yes, or on the train on the way home. [12] [12] Q: Will you have brought that note to the attention of A: Yes. [13] [13] Q: "Dear Andrew, Roger Sotherton and I would like to thank [14] John Donovan at or shortly after the time you wrote it? [14] A: I think he would have been aware of it at the time and, [15] you for the time you gave to our presentation. With [16] your authority, I will now be contacting the various [16] therefore, probably I would not have made a special note [17] to bring it to his attention. [17] potential partners we discussed in relation to the Q: What, you think he would have seen you write the [18] multibrand proposal. I will supply them with outline [18] [19] manuscript note on there? [19] proposals, plus invitations to attend exploratory [20] discussions at Shell-Mex House in June as per A: Possibly. [20] [21] instructions." Q: Right. Now, this refers to the multibrand loyalty card [21] A: Yes. [22] scheme presented to Paul King? [22] Q: Do you remember what that is about? A: Yes. [23] Q: No mention there of Sainsbury's proposals or anything of [24] A: Yes. [25] that kind, is there? [25] Q: Tell me. Page 189 Page 191 A: Not within the notes that I have written. A: That follows on from a note I have made here on [1] [1] [2] page 975. Q: No. There was not in fact any discussion about the [2] [3] Sainsbury's communications or correspondence at this [3] [4] meeting at all, was there? A: "JAD to contact Woolworth, Safeway, Little Chef, Sun." [4] A: Not that I have noted. Q: If you care to just keep a finger in 981 and go to the 151 [5] Q: No. If there had been, you would have noted it, would preceding page, 980/C -**[6]** [7] you not? [7]A: Probably, if there was any significance in it, yes. Q: - that is Andrew Lazenby's note, that is his 181 [8] Q: You see, you did not go to this meeting with any [9] handwriting? [10] Sainsbury's letters or anything of that kind A: Yes. [10] [11] supplementing the written proposal, did you? Q: His second bullet point at the bottom: [11] A: It seems not. "They to develop Megamatch to named partners." Q: No. If there had been a requirement to follow the [13] All right? "They" meaning your side, Don: [14] meeting up with any Sainsbury's material, that is "They to develop Megamatch to named partners". [14] [15] something that would have been noted down on this A: I have it. [15] [16] document, would it not? Q: There are three bullet points at the bottom. [16] A: Not necessarily, but probably. A: I cannot read the second but last word. [17] [17] Q: You would have -Q: The first is "Reconvened week commencing 1st June". The (18) [18] A: Sometimes I had separate notes. Action notes were kept [19] second one is "They to develop Megamatch to named [19] [20] to one side and notes for file would be written into [20] partners". [21] something like this. [21] A: It was the word "named" that I could not read. Q: At this meeting, the May meeting that we are discussing, Q: Okay. The third is "AJ Lazenby to appro" -[23] where these proposals were put, can we agree that there [23] approve - "competitions". Looking then on page 981

25] Don Marketing and Sainsbury's?

[24] was no discussion of Sainsbury's communications between

Page 192

[24] again, the first paragraph accords with your

[25] recollection as to what the outcome of the meeting was

- [1] which was that you were going to go on and develop the
- [2] Megamatch proposal to a number of named retailers?
- 131 A: Yes.
- μ] Q: And you were going to reconvene in June, as per
- [5] instructions. There are going to be exploratory
- [6] discussions in June. That is noted in the letter of
- [7] 14th May. Now, I will take you on. On page 981, there
- [8] is the paragraph which says:
- [9] "We also noted your interest in the related
- [10] multibrand loyalty card proposal to Paul King, dated
- [11] 23rd October 1989 and I enclose a copy of the proposal
- [12] for your further information. Please read Concept
- [13] Four, I am glad you agree that the idea has sufficient
- [14] merit to be retained on file for Shell's further
- [15] consideration at an appropriate time in the future."
- [16] A: Mmm
- [17] Q: If I say Concept Four, do you know what I am talking
- [18] about?
- [19] A: Yes.
- [20] Q: You sound hesitant. Therefore, I must make it clear to
- [21] you what Concept Four is. Leave that bundle open where
- [22] it is and take volume E1. Are you with me?
- A: I have that.
- [4] Q: In E1 I would like you to turn to the page which carries
- [25] the number 345. You see the heading at the top on 345

Page 193

- [1] A: Not at this point, no.
- [2] Q: It is so revolutionary you cannot remember it?
- [3] A: No, I do not know what Concept Four refers to. If I saw
- [4] the content of it -
- [5] Q: Have a look then at the text on page 345 and see whether
- [6] it comes back to you.
- [7] A: I now know clearly what it refers to.
- [8] Q: What was your difficulty of recollection just now?
- [9] A: Just the fact it was entitled "Concept Four".
- [10] Q: Now that I have refreshed your memory as to what Concept
- [11] Four is, you should have still open in the other bundle
- [12] page 981?
- [13] A: Yes.
- [14] Q: I will read to you again that paragraph:
- "We also noted your interest in the related
- [16] multibrand loyalty card proposal to Paul King dated
- [17] 23rd October 1989 and I enclose a copy of the proposal
- [18] for your further information. Please read Concept
- [19] Four. I am glad you agree that the idea has sufficient
- [20] merit to be retained on file for Shell's further
- [21] consideration at an appropriate time in the future."
- [22] Do you remember any discussion of Concept Four at
- [23] the meeting on 12th May?
- [24] A: At this time, no, I do not recall.
- [25] Q: At all events, what is being sent under cover of this

Page 195

- [1] "Concept Four; A Multibrand Loyalty Programme"?
- [2] A: Yes.
- [3] Q: This is occurring in a longer document, and the longer
- (4) document begins on page 331. So if you want to turn
- [5] back and see the front sheet.
- [6] A: Yes.
- [7] Q: All right? From where I am standing it is looking as
- 18] though this is not a document you are very familiar
- A with Are you familiar with this document?
- 110] A: Not very familiar, no. I do remember it.
- [11] Q: How well do you remember it?
- [12] A: Quite well.
- [13] Q: Quite well?
- [14] A: Yes. I was involved in the game mechanics that were
- [15] produced for the Disneytime game, certainly the
- [16] Monte Carlo game.
- [17] Q: Okay. You remember it quite well and Concept Four,
- [18] which is on page 345?
- [19] A: Yes.
- [20] Q: First of all, without looking at the text, what is your
- [21] recollection of what Concept Four was?
- [22] A: I would need to read this -
- [23] Q: Is that because you have no recollection of what -
- [24] A: No.
- [25] Q: You cannot remember what Concept Four was?

- [1] letter of 14th May 1992 is that document, Concept Four,
- [2] which we have open in the other file. What I want to
- [3] just be sure that you and I agree on is this: there was
- [4] no discussion at the May meeting in 1992 of
- [5] communications with Sainsbury's or the contents of
- [6] communications with Sainsbury's which may have taken
- [7] place earlier. There was no discussion of that, was
- [8] there?
- [9] A: No, I do not think so.
- [10] Q: Right. The question I want to ask you is: do you
- [11] remember anything about Concept Four being discussed by
- [12] John Donovan at the meeting on 12th May?
- [13] A: No, I do not.
- [14] Q: Are you able to recollect that, if there was discussion,
- [15] it was not you who was discussing it? -
- [16] A: Yes, I would say so.
- [17] Q: Because, you see, if you had gone to the presentation
- [18] together and you were going to be the person who
- [19] discussed it, it is the kind of thing you would remember
- [20] about the meeting, is it not?
- [21] A: Maybe.
- 22] Q: You certainly have no recollection of suddenly, during
- [23] the course of the meeting, raising the subject of what
- [24] we have just seen as Concept Four?
- [25] A: No, I do not recall.

Page 196