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1
2 IN THE UNITED STATES DISTRICT COURT
3 DISTRICT OF NEW JERSEY
4 Civ. No. 04-3749 (JAP)
5 (Consolidated Cases)
6 Hon. Joel A. Pisano

7 -----x
8 IN RE ROYAL DUTCH/SHELL TRANSPORT
9 SECURITIES LITIGATION

10 -----x

11
12
13 January 11, 2007

14
15 10:02 a.m.

16
17 Videotaped deposition of SHEILA M.
18 GRAHAM, taken by the Lead Plaintiff and
19 the Class, at the offices of LeBoeuf,
20 Lamb, Greene & MacRae LLP, 1 Minster
21 Court, London, England, before Gail F.
22 Schorr, a Certified Shorthand Reporter,
23 Certified Realtime Reporter and Notary
24 Public within and for the State of New
25 York.

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2 A P P E A R A N C E S:
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Attorneys for the Lead Plaintiff and the

4 Class
10 East 40th Street
5 New York, New York 10016
6 BY: MARK T. MILLKEY, ESQ.
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23

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2 A P P E A R A N C E S (Continued):

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Attorneys for KPMG Accountants N.V.

4 875 Third Avenue

New York, New York 10022

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BY: NICHOLAS W. C. CORSON, ESQ.

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9 Milwaukee, Wisconsin 53202-5306

10 BY: NANCY J. SENNETT, ESQ.

11

12 MAYER, BROWN, ROWE & MAW, LLP

Attorneys for Sir Philip Watts

13 1909 K Street, Northwest

14

BY: AIMEE D. LATIMER, ESQ.

15

16 ALSO PRESENT:

17 CHRISTINE MARTINEZ, Legal Assistant
Bernstein Liebhard & Lifshitz, LLP

18

PHILLIP HILL, Video Operator

19 Action Legal Video, Inc.

20

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2 THE VIDEO OPERATOR: This is
3 the beginning of tape 1, volume 1. This
4 is the video operator speaking,
5 Mr. Phillip Hill of Merrill Corp. London.
6 Today is January 11, 2007, and the time
7 is 10:02 a.m. London time. We are at the
8 offices of LeBoeuf, Lamb, Greene & MacRae
9 in London to take the video deposition of
10 Sheila Graham. This is in re Royal
11 Dutch/Shell Transport Securities
12 Litigation. This is being heard in the
13 United States District Court, District of
14 New Jersey, case number Civ. 04-3749
15 (JAP).

16 Will counsels present please
17 introduce themselves for the record.

18 MR. MILLKEY: Mark Millkey,
19 Bernstein Liebhard & Lifshitz, for lead
20 plaintiff, Peter M. Wood and the class.

21 MS. ABATE: Amy Abate of
22 Bernstein Liebhard & Lifshitz, on
23 behalf of Peter M. Wood and the class.

24 MS. MARSHALL: Caroline
25 Marshall, Bernstein Liebhard &

0005

1 SHEILA M. GRAHAM
2 Lifshitz, on behalf of lead plaintiff,
3 Peter M. Wood and the class.
4 MR. GOLDSCHMID: Charlie
5 Goldschmid, Debevoise & Plimpton, on
6 behalf of the defendant Royal Dutch
7 Petroleum and Shell Transport & Trading
8 Company.
9 MR. WEED: Earl Weed,
10 in-house Shell.
11 MR. SMITH: Colby Smith,
12 Debevoise & Plimpton LLP, on behalf of
13 the corporate defendants Royal Dutch
14 Petroleum and Shell Transport &
15 Trading, and for the witness.
16 MR. CORSON: Nicholas
17 Corson, Hogan & Hartson, on behalf of
18 KPMG Accountants NV.
19 MS. LATIMER: Aimee Latimer,
20 Mayer Brown Rowe & Maw, on behalf of
21 defendant Sir Philip Watts.
22 MR. FOUKAS: Savvas Foukas,
23 Hughes Hubbard & Reed, on behalf of
24 PricewaterhouseCoopers LLP.
25 MR. SENNETT: Nancy Sennett

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1 SHEILA M. GRAHAM
2 of Foley & Lardner LLP, on behalf of
3 the defendant Judith Boynton.
4 THE VIDEO OPERATOR: Will
5 the court reporter, Gail Schorr of
6 Merrill Corp. New York, please swear in
7 the witness.
8 S H E I L A M. G R A H A M,
9 residing at 521 North Deeside Road,
10 Aberdeen, Scotland, having been first
11 duly sworn by the Notary Public (Gail
12 F. Schorr), was examined and testified
13 as follows:
14 MR. MILLKEY: Before we
15 begin, I'd just like to note for the
16 record that this voluntary deposition
17 is being conducted in London, the

18 United Kingdom, upon consent of all
19 parties, pursuant to Federal Rule of
20 Civil Procedure 29. Pursuant to that
21 agreement, the deposition shall be
22 conducted in accordance with the
23 Federal Rules of Civil Procedure and
24 all applicable rules and orders of the
25 United States District Court for the
0007

1 SHEILA M. GRAHAM

2 District of New Jersey.

3 EXAMINATION BY MR. MILLKEY:

4 Q. Good morning.

5 A. Good morning.

6 Q. I know you've had your
7 deposition taken at least once by the
8 SEC. Have you had any other depositions?

9 A. No.

10 Q. The groundrules today will
11 be the same as the groundrules during
12 the deposition with the SEC. I will
13 ask you questions that I hope will be
14 clear. If you don't understand them,
15 please ask me to rephrase them and I'm
16 happy to do that. Answer in words for
17 the benefit of the court reporter, and
18 we should both try not to talk over
19 each other.

20 If you need a break at any
21 time let me know and I will certainly
22 try to accommodate you.

23 Today when I refer to Shell
24 I'm going to be using that term in its
25 broadest possible sense to refer to
0008

1 SHEILA M. GRAHAM

2 Royal Dutch, Shell Transport and the
3 operating companies and service
4 companies in which they hold an
5 interest.

6 Could you just please state
7 your name and address.

8 A. Sheila Graham, 521 North

9 Deeside Road, Aberdeen, Scotland.

10 Q. Can you please describe your
11 educational background beginning with
12 university?

13 A. I have a Bachelor's degree in
14 electrical engineering from Edinburgh
15 University, and I joined Shell straight
16 from university.

17 Q. What year did you graduate?

18 A. 1989.

19 Q. Do you hold any professional
20 licenses?

21 A. No.

22 Q. Do you belong to any
23 professional organizations?

24 A. No.

25 Q. Are you currently employed?

0009

1 SHEILA M. GRAHAM

2 A. By Shell.

3 Q. What is your position?

4 A. I'm the commercial manager
5 for North Sea.

6 Q. Where are you located?

7 A. In Aberdeen.

8 Q. What do you do as commercial
9 manager for the North Sea?

10 A. I manage Shell's contracts
11 and their commercial operations for
12 their offshore installations in the
13 North Sea.

14 Q. In that position do you have
15 any responsibility for the reporting of
16 reserves?

17 A. No.

18 Q. If you could briefly go over
19 your employment history beginning in
20 1989 after you graduated.

21 A. I joined Shell in 1990 and I
22 initially worked as what's called a
23 well site petroleum engineer offshore.
24 I then moved from offshore into the
25 offices and worked as a petrophysicist.

0010

1 SHEILA M. GRAHAM

2 Q. Where was that?

3 A. In Gronigen, which is in the
4 north of Holland.

5 Q. And were both of those
6 positions at the same place?

7 A. Yes.

8 Q. And how long -- how long
9 were you in that position?

10 A. It would have been four
11 years, so till roughly the end of 1993.

12 Q. What does a petrophysicist
13 do?

14 A. It interprets wire line
15 logs. When you drill wells you take
16 wire line logs and you can interpret to
17 tell them the amount of hydrocarbons
18 which are in a reservoir.

19 Q. Had you had any training for
20 that position?

21 A. Yes.

22 Q. What was your training?

23 A. I initially had a three
24 month training period, residential
25 period, training period in The Hague,

0011

1 SHEILA M. GRAHAM

2 and then subsequent to that probably
3 every year I had two or three weeks of
4 training as well as on-the-job
5 training.

6 Q. Did you change positions at
7 the end of 1993?

8 A. Yes. I moved to The Hague.

9 Q. What was your position then?

10 A. I worked as a consultant
11 petrophysicist working for Shell
12 operating units that were without
13 petrophysicist -- petrophysical
14 employees.

15 Q. And so you consulted with
16 various operating units?

17 A. Yes.

18 Q. And what operating units did
19 you consult with?

20 A. Shell Gabon, Shell China,
21 Shell the Philippines, and Shell Viet
22 Nam.

23 Q. In your work with any of
24 those operating units, did you have any
25 responsibility with respect to the

0012

1 SHEILA M. GRAHAM
2 calculation or reporting of proved
3 reserves?

4 A. No.

5 Q. How long were you in that
6 position?

7 A. I moved to Australia in 19
8 -- the beginning of 1998.

9 Q. Where were you located in
10 Australia?

11 A. Initially I was located in
12 Melbourne and then I moved to Perth.

13 Q. What was your initial
14 position there when you began?

15 A. My initial position was as a
16 petrophysicist.

17 Q. How long were you a
18 petrophysicist in Australia?

19 A. About a year and a half.

20 Q. During that year and a half
21 did you have any responsibility for the
22 calculation or reporting of proved
23 reserves?

24 A. No.

25 Q. So roughly at some point in

0013

1 SHEILA M. GRAHAM
2 1999 your job changed?

3 A. Yes.

4 Q. When in 1999?

5 A. I don't remember exactly
6 when, but it was probably about midyear
7 of 1999.

8 Q. And what was your position
9 at that time?

10 A. I moved into planning and
11 economics role with also responsibility
12 for ARPR reporting.

13 Q. How long did you hold those
14 roles?

15 A. The planning and economics
16 roles I held until I went on maternity
17 leave in 2000 -- the end of 2001, the
18 beginning of 2002. The reserves
19 reporting role I held until mid-2001.

20 Q. After you left those
21 positions, after your maternity leave,
22 did you join Shell in the position you
23 have now or was there something in
24 between?

25 A. I joined gas and power. So
0014

1 SHEILA M. GRAHAM

2 it's a different position.

3 Q. Just so I get the full range
4 of your employment history, what were
5 you doing at that time?

6 A. I was working in LNG,
7 liquefied natural gas trading.

8 Q. When you became -- is it
9 fair to say you are an economist and a
10 reserves coordinator for --

11 A. Yes.

12 Q. What's the name of the
13 operating unit you were working for in
14 Australia?

15 A. Shell Development Australia.

16 Q. I may refer to them today as
17 SDA. When you took on those new roles,
18 was that roughly at the same time you
19 moved to Perth?

20 A. About three or four months
21 after I moved to Perth.

22 Q. So economist and reserves
23 coordinator, is that two jobs or one?

24 A. It's two jobs.

25
0015

Q. What were your

1 SHEILA M. GRAHAM
2 responsibilities as an economist?

3 A. My responsibilities were to
4 basically undertake the economic
5 analysis of the projects that Shell
6 were undertaking to see their
7 feasibility, commercial feasibility.

8 Q. Had you had any training to
9 undertake those responsibilities?

10 A. No.

11 Q. Were you in effect learning
12 on the job?

13 A. Yes.

14 Q. Were you the only economist
15 that worked for SDA?

16 A. No, there were probably
17 about five economists.

18 Q. I take it you had different
19 responsibilities from the others?

20 A. Yes.

21 Q. What were your
22 responsibilities in particular?

23 A. Initially my
24 responsibilities were for the Gorgon,
25 greater Gorgon area, and later on my

0016

1 SHEILA M. GRAHAM
2 responsibilities moved to Northwest
3 Shelf.

4 Q. When your responsibilities
5 moved to the Northwest Shelf, were you
6 also responsible for Gorgon or only the
7 Northwest Shelf?

8 A. No, only the Northwest
9 Shelf.

10 Q. And when did that change
11 occur?

12 A. I can't remember.

13 Q. What were your
14 responsibilities as reserves coordinator
15 for SDA?

16 A. The responsibilities as
17 reserves coordinator was to compile the
18 ARPR on an annual basis.

19 Q. Had you had any training for
20 that role?

21 A. No.

22 Q. So again you were learning
23 on the job?

24 A. Yes.

25 Q. Were you the only reserves

0017

1 SHEILA M. GRAHAM

2 coordinator employed by SDA at that
3 time?

4 A. Yes.

5 Q. Do you know whether reserves
6 coordinators at Shell are typically
7 economists as well?

8 A. Typically they are petroleum
9 engineers.

10 Q. Were your positions as
11 economist and reserves coordinator
12 related, would you say?

13 A. No.

14 Q. Do you know who preceded you
15 as reserves coordinator at SDA?

16 A. Helge Hammer.

17 Q. Do you know how long he held
18 that position?

19 A. No.

20 Q. Do you know what Mr. Hammer
21 did after he left the position of
22 reserves coordinator?

23 A. He moved in to become a
24 reservoir engineer in Woodside.

25 Q. What is Woodside?

0018

1 SHEILA M. GRAHAM

2 A. Woodside is a listed oil and
3 gas company in Australia.

4 Q. So he was still located in
5 Australia after he left that --

6 A. Yes.

7 Q. -- the position of reserves
8 coordinator?

9 MR. SMITH: Let him finish
10 his questions before you answer.

11 THE WITNESS: Sorry.

12 Q. Do you know physically where
13 he was located in Australia after he
14 left that position, after he left
15 Shell?

16 A. He didn't leave Shell. He
17 was a Shell secondee into Woodside.

18 Q. Do you know where he was
19 located in Australia when he was with
20 Woodside?

21 A. In Perth.

22 Q. Were you physically located
23 in the same building?

24 A. No, in different -- in
25 separate buildings.

0019

1 SHEILA M. GRAHAM

2 Q. When you became the reserves
3 coordinator was there any transition
4 period in which you worked with Mr.
5 Hammer?

6 A. Not really. I went over the
7 electronic files of the worksheets, and
8 that's all that we did as a handover.

9 Q. Do you know who preceded Mr.
10 Hammer as reserves coordinator for SDA?

11 A. I believe it was Leigh
12 Yaxley.

13 Q. Did you report to different
14 people in your role as economist and
15 reserves coordinator?

16 A. Yes.

17 Q. Who did you report to in
18 your role as an economist?

19 A. Wim Maarse was my immediate
20 line manager.

21 Q. What was his name again?

22 A. Wim Maarse.

23 Q. Maarse. What was his title?

24 A. It would have been planning
25 manager.

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1 SHEILA M. GRAHAM

2 Q. Who was your -- who did you
3 report to as reserves coordinator?

4 A. Initially Robert Blaauw, and
5 then Jeroen Regtien.

6 Q. Did Mr. Regtien replace Mr.
7 Blaauw -- did Mr. Blaauw change jobs?

8 A. No, Jeroen came in between
9 myself and Robert Blaauw as an interim
10 manager.

11 Q. Do you know when Mr.
12 Regtien, when you began to report to
13 Mr. Regtien?

14 A. No.

15 Q. What was Mr. Regtien's
16 title, if you recall?

17 A. I don't recall.

18 Q. Do you recall Mr. Blaauw's
19 title?

20 A. No.

21 Q. Did anyone report to you?

22 A. No.

23 MR. SMITH: I'm sorry, just
24 so we're clear, in both positions or
25 just the reserve coordinator position

0021

1 SHEILA M. GRAHAM

2 for that question?

3 Q. In both positions?

4 A. In neither.

5 Q. When you arrived, do you
6 know approximately how many employees
7 Shell Development Australia had?

8 A. No.

9 Q. Who was the head of SDA in
10 1999?

11 A. A. Parsley, Alan Parsley.

12 Q. Parsley. Now, did SDA have
13 any technical personnel when you began
14 in 1999?

15 MR. SMITH: Objection to

16 form.

17 Q. For example -- well, did SDA
18 do any technical work as far as you're
19 aware, or did it rely on other entities
20 for technical work?

21 MR. SMITH: Objection to

22 form.

23 A. I don't understand the
24 question. Are you asking when I
25 started with SDA or when I started as

0022

1 SHEILA M. GRAHAM

2 reserves coordinator?

3 Q. When you started as reserves
4 coordinator.

5 A. When I started as reserves
6 coordinator there were no technical
7 staff in SDA.

8 Q. Had there previously been
9 technical staff?

10 A. Yes.

11 Q. I take it there had been
12 some sort of organizational change
13 within S -- well, strike that.

14 Do you know why there was no
15 longer any technical staff at SDA when
16 you began as reserves coordinator?

17 A. When the office moved from
18 Melbourne to Perth it was due to an
19 alliance with Woodside, and the
20 technical staff, the local technical
21 staff became Woodside employees and the
22 international technical staff became
23 Shell secondees into Woodside.

24 Q. Do you know if at or about
25 that time there had been a reduction in

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1 SHEILA M. GRAHAM

2 SDA's funding for exploration?

3 A. No, I don't know.

4 Q. You're familiar with the
5 term the center as used in Shell?

6 A. Yes.

7 Q. What is the center?

8 A. The center is considered the
9 -- either The Hague or London, depending
10 in which part of the company you're
11 working in, and it's the governance part
12 of Shell.

13 Q. In your role as an economist
14 at SDA, did you have occasion to work
15 with, on a regular basis with anyone
16 from the center?

17 A. Yes, Rob Jager.

18 Q. What was Mr. Jager's title,
19 if you recall?

20 A. He was the regional business
21 advisor.

22 Q. Was there anyone else you
23 worked with on a regular basis as
24 economist?

25 A. From the center?

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1 SHEILA M. GRAHAM

2 Q. From the center, right.

3 A. There was the equivalent of
4 Rob Jager in gas and power.

5 Q. Do you recall that person's
6 name?

7 A. Paul den Reijer.

8 Q. Now, in your role as
9 coordinator, reserves coordinator, was
10 there anyone you worked with on a
11 regular basis from the center?

12 A. Not on a regular basis, but
13 from time to time I would call Remco
14 Aalbers.

15 Q. What was Mr. Aalbers'
16 position at Shell at that time?

17 A. I don't recall the actual
18 name of his title, but he was a
19 reserves coordinator of some
20 description.

21 Q. Was he the reserves
22 coordinator for the group?

23 A. Yes.

24 Q. Earlier you mentioned
25 something called the ARPR. What is

0025

1 SHEILA M. GRAHAM

2 that?

3 A. The annual review of
4 petroleum resources.

5 Q. And what is that?

6 A. That's Shell's annual
7 submission of the status of its
8 reserves.

9 Q. Why did Shell conduct the
10 ARPR, if you know?

11 A. I don't know.

12 Q. Did you under -- did the
13 ARPR process culminate in an external
14 reporting of reserves, if you know?

15 MR. SMITH: Objection to
16 form.

17 A. Are you asking was I
18 involved in external reporting?

19 Q. I'm asking if Shell reported
20 proved reserves numbers externally?

21 A. Yes, they did.

22 Q. Was that one of the reasons
23 the ARPR was conducted?

24 A. At the time I was involved
25 in it it -- my involvement was purely a

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1 SHEILA M. GRAHAM

2 submission to the center of Australia's
3 position. What the center did with
4 that I wasn't involved with.

5 Q. In 1999 did you have an
6 understanding of the term proved
7 reserves?

8 A. Yes.

9 Q. What was your understanding?

10 A. Reserves that are in place
11 or could be produced with reasonable
12 certainty.

13 Q. What was the basis for your

14 understanding of that term?

15 A. In the Shell guidelines, it
16 indicated that in a technical basis it
17 was reserves that had an 85 percent
18 chance of being there, and overlain on
19 that was both economic and commercial
20 rationale.

21 Q. So there was a technical
22 requirement and a commercial
23 requirement?

24 A. And an economic requirement.

25 Q. What was the difference

0027

1 SHEILA M. GRAHAM

2 between the economic requirement and
3 the commercial requirement?

4 A. The economic requirement
5 only took into account if the field was
6 -- would be economic, and assumed that
7 the gas or the oil had a market. So an
8 assumption was made on the market and
9 then the fields have to be profitable.

10 The commercial requirement
11 was that there was a market for the oil
12 or for the gas.

13 Q. You referred to guidelines.
14 What were those?

15 A. The Shell published annual
16 guidelines on -- on how to complete the
17 ARPR submission.

18 Q. Are you familiar with SEC
19 Rule 4-10? Have you ever heard of that
20 rule?

21 A. No.

22 Q. Are you aware of any rule
23 issued by the US Securities and
24 Exchange Commission relating to proved
25 reserves?

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1 SHEILA M. GRAHAM

2 A. I don't recall exact
3 details, but I believe in the Shell
4 reporting guidelines there was a list

5 of SEC wording and then there was an
6 explanation as to how to adhere to
7 these guidelines.

8 Q. Now, in the Shell
9 guidelines, was there a difference
10 between proved developed reserves and
11 proved undeveloped reserves?

12 A. Yes.

13 Q. What did you understand --
14 in 1999 what did you understand the
15 difference to be?

16 A. Proved developed reserves
17 are those that could be sold with the
18 existing infrastructure, whereas
19 undeveloped would require capital
20 expenditure in order to produce them.

21 Q. Now, did the Shell
22 guidelines in 1999 have different
23 requirements for the booking of proved
24 undeveloped oil reserves and proved
25 undeveloped gas reserves?

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1 SHEILA M. GRAHAM

2 A. I don't believe so. I
3 believe that they both had to have
4 reasonable certainty of a market.

5 Q. Were there any other written
6 sources that you consulted when you
7 were undertaking your work as part of
8 the ARPR process?

9 A. No.

10 Q. When was the first time you
11 read the Shell guidelines?

12 A. Probably autumn of 1999.

13 Q. Did Shell provide you with
14 any training in the guidelines?

15 A. No.

16 MR. MILLKEY: Can you mark
17 that as number 1.

18 (Graham Exhibit 1 for
19 identification, Bates stamped RJW
20 00121875 through RJW 00121906.)

21 Q. Ms. Graham, we're going to

22 be showing you certain documents today. 22324

23 This is the first one. It's Graham
24 Exhibit number 1. It's a rather large
25 document, and I'm going to ask you

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1 SHEILA M. GRAHAM
2 questions about particular passages in
3 it. At this time spend as much time as
4 you would like looking at it but all
5 I'm asking, would like you to do right
6 now is just to see if you can identify
7 the document and then I'll direct your
8 attention to particular pages.

9 Graham Exhibit number 1 has
10 the title "Petroleum Resource Volume
11 Guidelines 1999." Ms. Graham, so you
12 know, the document has numbers at the
13 bottom which have been added for
14 purposes of the litigation and I may
15 refer to those today as Bates numbers.
16 The Bates numbers on this document are
17 RJW 00121875 through RJW 00121906.

18 Do you recognize this
19 document?

20 A. Yes.

21 Q. And what is it?

22 A. It is the guidelines sent
23 out from the center for ARPR
24 submissions.

25 Q. Was this the document you

0031

1 SHEILA M. GRAHAM
2 used in conducting your ARPR work in
3 the latter part of 1999?

4 A. Yes.

5 MR. SMITH: Objection to
6 form.

7 Q. I'd just like to direct your
8 attention to, it's Page 5 of the
9 guidelines, the Bates range number is
10 121884.

11 A. Sorry, can you repeat that
12 again.

13 Q. If you're looking at the
14 page numbers at the top it's Page 5.
15 Do you see the chart about a quarter of
16 the way down the page?

17 A. Yes.

18 Q. It has the title "Cumulative
19 production." Can you just describe for
20 me what this chart represents?

21 A. The table?

22 Q. The table at the top, right.

23 A. Yes. It represents the
24 different classes of reserves.

25 Q. Now, the various classes

0032

1 SHEILA M. GRAHAM

2 that are listed here, are they listed
3 on a continuum with developed reserves
4 at one end of the spectrum and
5 discovered initial in place on the
6 other end of the spectrum, is that an
7 accurate statement or not?

8 A. They reflect the maturity of a
9 project ranging from initial discovery to
10 production.

11 Q. Now, within the third box
12 down on the chart which says discovered
13 scope for recovery there are three
14 items listed there. The first item is
15 commercial scope for recovery by proved
16 techniques. The second is commercial
17 scope for recovery by unproved
18 techniques. And the third is
19 noncommercial scope for recovery. Do
20 those three items reflect different
21 levels of maturity?

22 MR. SMITH: Objection to
23 form.

24 A. No. I can't remember what
25 commercial scope for recovery by

0033

1 SHEILA M. GRAHAM

2 unproved techniques represents.
3 Commercial scope for recovery by proved

4 techniques and noncommercial scope for
5 recovery, the only difference between
6 these two is one is economic and the
7 other is not.

8 Q. Noncommercial being
9 noneconomic?

10 A. Yes.

11 Q. In that sense is it less
12 mature than the first category, or is
13 that an inaccurate statement?

14 MR. SMITH: Objection to
15 form; asked and answered.

16 A. It depends on your
17 definition of mature, so I don't
18 understand what you mean by mature.

19 Q. Okay, that's fine. That's
20 fine. This is a document we may be
21 consulting from time to time today, but
22 that's enough for right now.

23 Does the ARPR process start
24 at a particular time of the year at
25 Shell?

0034

1 SHEILA M. GRAHAM

2 A. The actual submission has a
3 particular date in January, and it is
4 up to the individual coordinator when
5 they would wish to start preparing
6 their work for that submission.

7 Q. When did you start your work
8 for the submission -- when in 1999 did
9 you start your work for the January
10 2000 submission?

11 A. When I took over from Helge
12 Hammer I started -- I started then
13 reading up on the guidelines and
14 looking for basic data.

15 Q. If you could just describe
16 for me in general the work you
17 undertook in 1999 as part of the ARPR
18 process just so I get a general
19 understanding of the process.

20 A. I would collate the

21 technical data that was required, so
22 the actual reserves numbers. They
23 would be collated from SDA's operators
24 of the fields who would be Woodside and
25 WAPET. And once I had collected the
0035

1 SHEILA M. GRAHAM

2 data I would apply an economic and
3 commercial overlay and then prepare the
4 submission.

5 Q. Did the ARPR process
6 culminate in your suggestion -- your
7 submission of particular proved reserve
8 numbers, or recommendations?

9 A. The ARPR submission was a
10 spreadsheet, an Excel spreadsheet that
11 would have all the reserves numbers in
12 it.

13 Q. When you say all the
14 reserves numbers, did you have separate
15 numbers for separate fields?

16 A. No. They would have been
17 rolled up into one submission for
18 proved reserves or one submission for
19 exploration.

20 Q. For how many fields were you
21 doing this ARPR work?

22 A. All the fields in the SDA
23 portfolio.

24 Q. And approximately how many
25 fields would that be?

0036

1 SHEILA M. GRAHAM

2 A. I have no idea.

3 Q. To whom -- when you made the
4 ultimate ARPR submission, to whom did
5 you make that submission?

6 A. To Remco Aalbers.

7 Q. Do you know whether the ARPR
8 numbers that you submitted to Mr.
9 Aalbers were the same numbers that were
10 later incorporated in Shell's reporting
11 to the SEC?

12 A. No.

13 MR. SMITH: Objection to
14 form.

15 Q. You don't know?

16 A. I don't know.

17 Q. I take it you did the actual
18 calculation of the proved reserve
19 numbers for the ARPR submission?

20 A. The calculation of the
21 numbers for the ARPR submission came
22 from the operators of the fields. So
23 the technical numbers came from
24 Woodside and from WAPET.

25 Q. So you did no technical work

0037

1 SHEILA M. GRAHAM

2 with the numbers themselves?

3 A. No.

4 MR. SMITH: Objection to
5 form.

6 Q. Were you the individual with
7 the final say over the numbers that
8 were reported as part of the ARPR
9 submission, or were there others who
10 had to give their approval?

11 MR. SMITH: Within SDA?

12 Q. Within SDA.

13 A. The ARPR submission had to
14 be signed off by senior management and
15 Robert Blaauw had -- was the signatory.

16 Q. In your experience, did Mr.
17 Blaauw change the numbers that were
18 submitted in January of 2000 or did he
19 just sign off, if you know?

20 A. Robert signed.

21 Q. Okay. Now you mentioned
22 that the technical work was done by
23 WAPET and Woodside; is that correct?
24 What is WAPET?

25 A. WAPET was a company set up

0038

1 SHEILA M. GRAHAM

2 to manage the Gorgon field and the

3 exploration acreage surrounding that.

4 Q. Do you know if any Shell
5 entities within the United States ever
6 did any technical work for Shell
7 Development Australia?

8 A. No.

9 Q. Have you ever heard of Shell
10 Deepwater Services?

11 A. I've heard of Shell
12 Deepwater Services, yes.

13 Q. Do you know whether Shell
14 Deepwater Services ever rendered any
15 technical assistance to SDA?

16 A. I don't know.

17 Q. Have you ever heard of an
18 organization within Shell called
19 SEPTAR?

20 A. I believe so.

21 Q. Do you know whether SEPTAR
22 ever rendered any technical assistance
23 to Shell Development Australia?

24 A. I don't know.

25 Q. You look like you might have

0039

1 SHEILA M. GRAHAM

2 hesitated for a moment. Was there a
3 reason?

4 MR. SMITH: Objection to
5 form.

6 Q. I mean have you ever heard
7 that SEPTAR rendered services to SDA?

8 A. No. I don't actually know
9 what SEPTAR is, so that's why I
10 couldn't answer the question.

11 Q. All right. Okay. So I just
12 want to be sure I'm clear on one point.
13 When you submitted AR -- when you make
14 your ARPR submission, there were no
15 separate numbers listed for the
16 particular fields in SDA, there were
17 only sum -- sum totals --

18 MR. SMITH: Objection to
19 form.

20 Q. -- for approval?

21 A. Are you asking me if the
22 ARPR submission is rolled up?

23 Q. Is it only rolled up or does
24 it break down the proved reserve
25 numbers by field within SDA?

0040

1 SHEILA M. GRAHAM

2 A. It's only --

3 MR. SMITH: Objection to
4 form.

5 A. It's only rolled up.

6 MR. SMITH: May I make a
7 comment?

8 MR. MILLKEY: Pardon me?

9 MR. SMITH: May I make a
10 comment?

11 MR. MILLKEY: Yes.

12 MR. SMITH: I think you two
13 are using the word field in a different
14 way. It would just be nice if the
15 record were clear about that.

16 Q. How are you using the word
17 field?

18 A. I'm using the word field as
19 an individual accumulation of
20 hydrocarbons.

21 Q. Well, for example, we'll
22 take Gorgon as an example, in the ARPR
23 submission that was made in or about
24 January of 2000, were there distinct
25 proved reserve numbers listed for the

0041

1 SHEILA M. GRAHAM

2 Gorgon field, or for Gorgon?

3 A. No.

4 Q. What is Gorgon?

5 A. Gorgon is a gas field.

6 Q. Is it a single field or more
7 than one field?

8 A. As far as I know it's one
9 field.

10 Q. Have you heard of a field

11 called Spar?

12 A. Yes.

13 Q. But that's separate and
14 apart from Gorgon?

15 A. Yes.

16 Q. Do you know how,
17 approximately how large Gorgon was in
18 terms of natural gas that it had?

19 MR. SMITH: Objection to
20 form.

21 A. At the time I would have
22 known, but now I don't.

23 Q. Was Gorgon considered to be
24 a large field?

25 A. Yes, within the SDA

0042

1 SHEILA M. GRAHAM

2 portfolio it was a large field.

3 Q. Are you aware of any other
4 fields in the group portfolio that were
5 larger than Gorgon?

6 A. At the time I was only aware
7 of Gorgon in comparison with other
8 fields within Australia.

9 Q. Was Gorgon the largest field
10 in SDA's portfolio?

11 A. It was the largest field,
12 single field. However, the grouping of
13 the Northwest Shelf fields was larger.

14 Q. Where was Gorgon located?

15 A. Northwest offshore
16 Australia.

17 Q. That's in the Indian Ocean?

18 A. I presume so.

19 Q. Okay.

20 A. Geography not being my...

21 Q. Did Shell have an interest
22 in Gorgon in 1999?

23 A. Yes.

24 Q. Can you describe the
25 interest it had?

0043

1 SHEILA M. GRAHAM

2 A. In terms of equity

3 percentages.

4 Q. Well did Shell have any
5 partners or co-venturers in Gorgon?

6 A. I believe there were four
7 partners in the Gorgon field.

8 Q. Who were the partners?

9 A. Shell, Chevron, Texaco and I
10 believe the fourth one would have been
11 Exxon Mobil.

12 Q. Do you know the breakdown of
13 interests among the partners?

14 A. Not now.

15 Q. Do you know whether Shell
16 had the largest interest?

17 A. I can't remember.

18 Q. Who was the operator of
19 Gorgon?

20 A. WAPET was the operator of
21 Gorgon and that moved to Chevron.

22 Q. When you say that moved to
23 Chevron, what do you mean?

24 A. The company WAPET was
25 dissolved and Chevron took over the

0044

1 SHEILA M. GRAHAM

2 operatorship of greater Gordon.

3 Q. Do you know had WAPET been a
4 subsidiary of Chevron?

5 A. I don't believe so. I
6 believe it was a separate company set
7 up by the owners in the Gorgon field.

8 Q. Do you know if there was any
9 allocation of work responsibilities
10 among the partners?

11 MR. SMITH: Objection to
12 form.

13 Q. In Gorgon?

14 MR. SMITH: Objection to
15 form.

16 A. I don't fully understand the
17 question. Are you talking about time
18 frame or --

19 Q. In 1999. What was Shell's
20 responsibility as a partner with
21 respect to Gorgon? Was it purely
22 financial?

23 A. It was purely -- it was
24 purely as an equity owner. The actual
25 day-to-day running of Gorgon was

0045

1 SHEILA M. GRAHAM

2 undertaken by WAPET.

3 Q. Did you do any work with
4 respect to Gorgon as part of the ARPR
5 process that began in late 1999?

6 A. I received the technical
7 data from WAPET. There had to be --
8 there was a difference in how WAPET
9 reported their probabilistic
10 distributions. So there had to be --
11 these had to be altered to fit the
12 Shell guidelines. And then there was
13 discussions with the asset managers as
14 to the economics and to the
15 commerciality.

16 Q. Who did you have those
17 discussions with?

18 A. With -- in WAPET or within
19 Shell?

20 Q. Well let's start with WAPET.

21 A. In WAPET my counterpart in
22 WAPET was somebody called Erik van der
23 Steen.

24 Q. And what do you recall about
25 your conversations with Mr. van der

0046

1 SHEILA M. GRAHAM

2 Steen?

3 A. They were purely technical
4 so that I could gain an understanding
5 of the actual technical reserves.

6 Q. And who did you have
7 conversations with within SDA?

8 A. For the economic part of it,
9 I was actually undertaking the economic

10 analysis, so that was with my line
11 manager and with Mark Chittleborough.

12 Q. And again, by your line
13 manager you're referring to?

14 A. Wim Maarse.

15 Q. And who is Mr.
16 Chittleborough?

17 A. He was the asset manager
18 within SDA for Gorgon.

19 Q. What do you recall about
20 your conversations with Mr.
21 Chittleborough?

22 MR. SMITH: In 1999?

23 MR. MILLKEY: In 1999.

24 A. It was concerning the
25 maturity of the gas market for Gorgon

0047

1 SHEILA M. GRAHAM
2 and how commercial discussions were
3 proceeding with potential buyers in the
4 Far East.

5 Q. What specifically do you
6 recall about those conversations?

7 A. Specifically it was the
8 maturity of a gas market.

9 Q. Did you have some concerns
10 about the maturity of the gas market
11 for Gorgon at that time?

12 MR. SMITH: Objection to
13 form.

14 A. In what -- in what respect
15 do you mean concerns?

16 Q. Did you understand -- I
17 think you testified earlier that
18 economic maturity was a requirement for
19 the booking of proved reserves?

20 A. Yes.

21 Q. Let me ask this. Do you
22 know whether there were any signed
23 contracts in place for the sale of
24 Gorgon gas at that time in 1999?

25 A. There were no signed

0048

1 SHEILA M. GRAHAM

2 contracts in place.

3 Q. Do you know whether there
4 ever had been signed contracts in place
5 for the sale of Gorgon gas?

6 A. I believe there had been
7 signed letters of intent in place
8 previously.

9 Q. Did you ever see any signed
10 letters of intent?

11 A. No, I didn't.

12 Q. Who did you understand the
13 signed letters of intent were with?

14 A. It was with Far East buyers.
15 Which country I can't remember, but it
16 wasn't Japan.

17 Q. What's the basis for your
18 understanding that there had been a
19 signed letter of intent?

20 A. Whenever I talked with
21 anybody in the asset these letters were
22 mentioned and the fact that the Asian
23 crisis had meant that the letters of
24 intent never became commercialized.

25 Q. But you had never seen any

0049

1 SHEILA M. GRAHAM

2 letters; is that correct?

3 A. That's correct.

4 Q. When you refer to the Asian
5 crisis, what are you talking about?

6 A. The Asian crisis is when a
7 lot of the economies in -- in the Far
8 East basically started to falter, to
9 fail and the demand for gas dropped
10 dramatically.

11 Q. Do you recall when the
12 crisis began?

13 A. Not exact dates, but -- not
14 exact dates, no.

15 Q. Do you recall approximately
16 what year?

17 A. Probably '96, '97, '98. Not

18 sure.

19 (Graham Exhibit 2 for
20 identification, Bates stamped V
21 00100166 and AU 000166.)

22 MR. MILLKEY: Graham Exhibit
23 number 2 is a one-page document. It
24 has a couple of Bates numbers. One of
25 them is V 00100166. The other is AU
0050

1 SHEILA M. GRAHAM

2 000166. The document appears to be an
3 email from Mr. Jager to Ms. Graham with
4 ccs to Robert Blaauw and to Mr. Jager
5 himself.

6 Q. Ms. Graham, do you recall
7 this email?

8 A. Yes.

9 Q. Mr. Jager refers to a change
10 you were suggesting in respect to
11 Gorgon reserves from proven to SFR
12 uncommercial. Is that a suggestion
13 that you in fact had made?

14 A. No. I don't believe that I
15 would have suggested a move from proven
16 to SFR uncommercial. I would have
17 suggested a move from proven to SFR
18 commercial.

19 Q. Do you recall why you made
20 that suggestion?

21 A. The move or the difference
22 between commercial or uncommercial?

23 Q. Pardon me. I'm not sure I
24 understand your question.

25 MR. SMITH: Swear him in.

0051

1 SHEILA M. GRAHAM

2 MR. MILLKEY: I'd like a
3 clarification.

4 A. I didn't know whether you're
5 asking me whether I'm challenging the
6 fact that I wouldn't have suggested SFR
7 uncommercial or if you're asking me why
8 I would have suggested moving it at all

9 from proved to something else.

10 Q. Why were you suggesting
11 moving it from proved to something
12 else?

13 A. Because there's a dual -- in
14 my mind there was a dual check for
15 proven reserves. One was economic and
16 Gorgon was definitely economic. And
17 the second one was the timing of the
18 ability to get the gas to market. And
19 in my view the gas could not be got to
20 market in the next four or five years.
21 It was probably in the next 10 years.
22 And therefore, in my view, it should be
23 moved from proven to scope for recovery
24 commercial.

25 Q. Now, Mr. Jager says

0052

1 SHEILA M. GRAHAM

2 regarding your suggestion that it at
3 least seemed logical to him. At this
4 point in time was Mr. Jager receptive
5 to your suggestion?

6 MR. SMITH: Objection to
7 form.

8 A. I can't remember the
9 details, but from this email it appears
10 that's the case.

11 Q. He refers to a conversation
12 you had had I guess the week before.
13 Do you recall that conversation?

14 A. No, I don't.

15 Q. He says "I am keen to check
16 with the relevant bodies here what the
17 possible fallout from such a change
18 could/would be (before it happens)."
19 Did you have an understanding of what
20 he meant by the relevant bodies?

21 A. I never questioned Rob as to
22 what he meant by relevant bodies, but
23 my assumption would have been that he
24 would be checking with Remco Aalbers.

25 Q. Did you have an

0053

1 SHEILA M. GRAHAM

2 understanding, or how did you
3 understand his reference to possible
4 fallout?

5 A. Again, I never questioned
6 him exactly what he meant. My
7 understanding of that would have been
8 the impact if reserves was on SDA's
9 scorecard.

10 Q. What is a scorecard?

11 A. The scorecard is the way in
12 which the center judges SDA's
13 performance.

14 Q. Were proved reserve goals
15 ever included within scorecards?

16 MR. SMITH: Objection to
17 form; lack of foundation. Do you mean
18 for SDA?

19 MR. MILLKEY: For SDA.

20 A. For SDA, initially when I
21 was in SDA it wasn't, and at some time
22 during my tenure it was. But I can't
23 remember the exact years that reserves
24 were on the scorecard.

25 Q. I just want to make sure I

0054

1 SHEILA M. GRAHAM

2 understand how scorecards work. Was
3 there a point during the year when
4 scorecard goals were written up for
5 later evaluation, is that the way it
6 worked?

7 A. The scorecard was on an
8 annual basis and there would be 10 or
9 15 items on the scorecard, each worth
10 about five or 10 percent. So reserves
11 would have been worth 5 percent of the
12 scorecard. And there were targets, and
13 there was meeting targets, below target
14 or above target, and based on that you
15 would get a percentage of the 5
16 percent, and the roll-up of all the

17 items on the scorecard would be the
18 performance of SDA, the corporate
19 performance of SDA over the year.

20 Q. Were there any consequences
21 for failing to meet your scorecard
22 goals, for SDA?

23 A. What do you mean by
24 consequences? I mean there was --

25 Q. Were there --

0055

1 SHEILA M. GRAHAM

2 A. There was the psychological
3 consequence of managers.

4 Q. Was there either -- was
5 there a funding consequence for SDA?

6 MR. SMITH: Objection to
7 form.

8 A. By --

9 Q. If SDA failed to meet its
10 scorecard goals, could that impact the
11 funding that SDA would receive from
12 Shell, for example?

13 A. No.

14 MR. SMITH: Objection to the
15 form.

16 Q. Were there consequences for
17 bonuses or compensation of individuals
18 who worked within SDA?

19 A. Yes. Your bonus was made up
20 of a combination of factors, your
21 individual performance being the one
22 that was the most important, but your
23 individual performance was multiplied
24 by a weighting factor and that
25 weighting factor came from the

0056

1 SHEILA M. GRAHAM

2 scorecard.

3 Q. Do you recall when proved
4 reserves were on SDA's scorecard for
5 the first time?

6 A. No, I don't.

7 Q. Do you know whether proved

8 reserves were on the scorecard that was
9 in effect for SDA in 1999?

10 A. No, I don't.

11 Q. Mr. Jager asked for
12 information on the size, both total and
13 relative, of this change and I guess
14 he's referring to your suggestion that
15 we discussed before. Do you recall if
16 -- do you recall whether you responded
17 to that request?

18 A. I can't remember. I -- I
19 presume I would have.

20 Q. Do you recall the size of
21 the proved reserve booking that SDA had
22 for Gorgon as of 1999?

23 A. Not the absolute number, but
24 relative I believe it was about 50
25 percent.

0057

1 SHEILA M. GRAHAM

2 Q. Of SDA's portfolio you mean?

3 A. Of SDA's proved reserves.

4 Q. Did you take any steps to
5 find out about what Mr. Jager refers to
6 as the possible fallout, or was that
7 something that he did?

8 A. I didn't do any steps.

9 Q. Now, you said he was the
10 regional business advisor. What do you
11 understand the role of a regional
12 business advisor to be? What does that
13 person do?

14 A. He facilitates the
15 conversation between the operating unit
16 and the center. So he would come from
17 The Hague and be the face of the center
18 to the operating unit, but conversely,
19 in any meetings in the center he would
20 be the face of SDA.

21 Q. So he's kind of a liaison?

22 A. Yes.

23 Q. Who's stationed in The
24 Hague?

25 A. Yes.

0058

1 SHEILA M. GRAHAM

2 Q. Do you recall at this
3 juncture whether Mr. Blaauw expressed
4 any opinion on the suggested change
5 from proved to unproved?

6 A. I don't recall.

7 MR. SMITH: If you're done
8 with this, we've been going about an
9 hour and 15, should we take a break?

10 MR. MILLKEY: That's fine.

11 THE VIDEO OPERATOR: Going
12 off the record, the time is 11:12.

13 (A recess was taken.)

14 THE VIDEO OPERATOR: Going
15 back on the record, the time is 11:33.

16 Q. Turning back to Graham
17 Exhibit number 2, we talked about the
18 text of this where Mr. Jager refers to
19 your suggestion to change Gorgon, the
20 categorization of Gorgon from proved --
21 proven to SFR uncommercial and you
22 suggested that you would not have
23 suggested that change, you would have
24 suggested SFR commercial. Can you just
25 explain why and what the difference is

0059

1 SHEILA M. GRAHAM

2 between SFR commercial and
3 uncommercial?

4 MR. SMITH: Objection to
5 form; asked and answered.

6 A. The Shell -- the Shell
7 guidelines commercial, SFR commercial
8 is the project screens economically,
9 and it is -- it is just nonmature in a
10 technical sense. Whereas scope for
11 recovery uncommercial it is nonmature
12 in a technical sense but also it
13 doesn't screen economically.

14 Q. Okay. Also in this email we
15 discussed the term relevant bodies. Do

16 you know whether the EP ExCom might -- 22342

17 was one of the relevant bodies to which

18 Mr. Jager was referring?

19 MR. SMITH: Objection to
20 form; asked and answered.

21 A. I never questioned Rob on
22 what he meant by relevant bodies.

23 Q. Do you know whether a
24 movement from a proven categorization
25 to an unproven categorization would

0060

1 SHEILA M. GRAHAM
2 require the approval of the EP ExCom?

3 A. I don't know.

4 (Graham Exhibit 3 for
5 identification, Bates stamped PER
6 00072308 through PER 00072310.)

7 Q. Ms. Graham, if you could
8 just let me know after you've had a
9 chance to review that.

10 MR. MILLKEY: Graham Exhibit
11 number 3 appears to be a fax cover
12 sheet with an attachment. The Bates
13 range is PER 00072308 through PER
14 00072310. The fax cover sheet is dated
15 May 8th, from Mark Chittleborough to
16 Paul Oen, that's O-e-n, Neil Theobald
17 and Alan Dunlop. The attachment
18 appears to be a two-page letter dated
19 August 21st, 1998, on the letterhead of
20 an entity called Kogas.

21 Q. Ms. Graham, I realize your
22 name does not appear anywhere on this
23 document, but I'm wondering if you've
24 ever seen it before.

25 A. No.

0061

1 SHEILA M. GRAHAM

2 Q. You had mentioned earlier
3 the possibility that there was a signed
4 letter of intent. Do you know whether
5 that letter of intent, if in fact there
6 was one, was with Kogas?

7 A. I don't know.

8 (Graham Exhibit 4 for
9 identification, Bates stamped PER
10 00012719 through 12720.)

11 MR. MILLKEY: Graham Exhibit
12 number 4 is an email string. The Bates
13 range is PER 00012719 through 12720.
14 The earliest email in the string
15 appears to be from Ms. Graham to Mr.
16 Aalbers with a cc to Jeroen Hoonhorst
17 dated December 23rd, 1999?

18 Q. Ms. Graham, do you recall
19 this email string?

20 A. Yes.

21 Q. Who is Mr. Hoonhorst?

22 A. I don't know.

23 Q. In that first email in the
24 string you write in the second
25 paragraph, "I've been looking back at

0062

1 SHEILA M. GRAHAM
2 our data and am unable to find when
3 Gorgon was booked as reserves (my data
4 goes back to '95) and the rationale,"
5 "rationale for the booking. Is that
6 information available in any central
7 archive?"

8 You say your data went back
9 to 1995. Did the data you have show
10 that Gorgon was booked as proved as
11 early as 1995?

12 A. I can't remember. I know it
13 was booked as proved the year before,
14 but I can't remember previously.

15 Q. And by the year before you
16 mean 1998, January 1st, 1998, or --

17 A. It was booked on 1/1/99, so
18 1/1/98 I don't know about.

19 Q. Why were you looking for
20 information about the original booking
21 of Gorgon?

22 A. Because I was new in the
23 position and I was trying to understand

24 the history for all the fields that I
25 was looking after.

0063

1 SHEILA M. GRAHAM

2 Q. Your email also says you
3 were looking for information about the
4 rationale for the booking. Was that
5 for the reason you just gave?

6 A. The reason I was new in the
7 job?

8 Q. Yes.

9 A. Yes.

10 Q. Now, on the first page of
11 the exhibit there's an email on the
12 bottom of the page from Mr. Aalbers to
13 you thanking you for the draft
14 submissions. Is he referring to the
15 draft submission of the ARPR?

16 A. Yes.

17 Q. Do you recall whether in the
18 draft submission you suggested
19 recategorizing Gorgon from proved to an
20 unproved category?

21 MR. SMITH: Objection to
22 form.

23 A. No, because the draft
24 submissions that I submitted were not
25 submissions for -- for Australia where

0064

1 SHEILA M. GRAHAM

2 Gorgon would fit in the submission for
3 Australia. They were submissions for
4 Cambodia, Mauritania and PNG and these
5 are separate submissions.

6 Q. So you had not yet made a
7 submission for SDA, is that -- I'm
8 sorry, for Gorgon?

9 A. No.

10 Q. At the top of the page, the
11 first page, 12719, there's an email
12 from Mr. Aalbers to you with a cc to
13 Bea Jespers dated January 5th, 2000.
14 Who is Ms. Jespers?

15 A. She was a secretary.

16 Q. In the second paragraph of
17 Mr. Aalbers' email he says, "As to your
18 question on Gorgon, we indeed do not
19 have that data easily available. When
20 was Gorgon discovered? I had a look
21 and it's not in my list (1986 through
22 1998). Maybe you could check with
23 Helge Hammer." Was Mr. Hammer the
24 reserves coordinator at the time that
25 Gorgon was first booked as proved?

0065

1 SHEILA M. GRAHAM

2 A. I never managed to find that
3 out.

4 Q. Did you take Mr. Aalbers'
5 suggestion and contact Mr. Hammer about
6 Gorgon?

7 A. I didn't because Helge was
8 actually on leave in Norway for two
9 months over that period.

10 Q. Did you ever speak with Mr.
11 Hammer about Gorgon after this time?

12 A. No.

13 (Graham Exhibit 5 for
14 identification, Bates stamped PER
15 00012729 through 12736.)

16 MR. MILLKEY: Graham Exhibit
17 number 5 is an email with an attachment
18 from Remco Aalbers to Ms. Graham, with
19 a cc to Bea Jespers. The subject line
20 is "Reserves report SDA." The Bates
21 range is PER 00012729 through 12736.

22 Q. Ms. Graham, do you recall
23 receiving this email?

24 A. Yes.

25 Q. The first line of the email

0066

1 SHEILA M. GRAHAM

2 to you says, "Proved reserves -
3 externally reported - were first booked
4 in 1997 (for 1.1.98) - see attached
5 files from Helge." Was this the first

6 time you learned when proved reserves
7 were first booked for Gorgon?

8 A. This was Remco telling me
9 that this was when he believed that
10 they were booked. However, this isn't
11 the ARPR submission.

12 Q. What do you recall this is?

13 A. These are Helge's work books
14 which feed -- these are his personal
15 work books which feed into the ARPR
16 submission.

17 Q. Right.

18 A. So basically you take the
19 roll-up from these data sheets and put
20 it into the ARPR submission. So when I
21 mentioned before the break that the
22 ARPR submission is a roll-up, this is
23 consistent with that. These are the
24 worksheets that would feed into the
25 ARPR submission. It's the background

0067

1 SHEILA M. GRAHAM
2 information.

3 Q. Is there a place on these
4 worksheets that indicates when Gorgon
5 was first booked as proved?

6 MR. SMITH: Objection to
7 form. I'd just note for the record
8 that I guess a couple of pages of this
9 are quite difficult to read.

10 MR. MILLKEY: That is
11 correct.

12 A. The first set is easy to
13 read and you can see that Gorgon is
14 booked as there is 9.83 as proved
15 reserves for Gorgon under undeveloped
16 reserves.

17 Q. Which page are you on?

18 A. Page 1.

19 Q. That's the first page of the
20 -- so that's 12731; is that correct?

21 A. Yes.

22 Q. And where exactly are you

23 looking?

24 A. The table that says dry gas
25 nonassociated.

0068

1 SHEILA M. GRAHAM

2 Q. Right.

3 A. There's two fields in there,
4 Bonga and Gorgon.

5 Q. Right.

6 A. Under the Gorgon line under
7 undeveloped reserves it says proved
8 9.83. So from that you can tell that
9 as of 1/1/98 Helge was holding Gorgon
10 as proved undeveloped reserves. To be
11 able to tell when it was booked you
12 need to find the 1997 one and compare
13 it against it. And I think this is the
14 1997 one, but it's pretty difficult to
15 read.

16 MR. SMITH: Just for the
17 record, you said "this," maybe you
18 could just mention the Bates number.

19 A. Sorry, PER 00012735.

20 Q. As best you can tell from
21 the pages you've just mentioned or the
22 page you just mentioned, was Gorgon
23 booked as of January 1, 1997?

24 A. It would appear -- it would
25 look as if it's saying zero improved

0069

1 SHEILA M. GRAHAM

2 and there's a number in expectation.

3 Q. Okay. Acknowledging that
4 this is very difficult to read.

5 Now, turning back to 12731,
6 just above the 9.83 number I think you
7 mentioned there's a P. That stands for
8 proved or proven?

9 A. Yes.

10 Q. The E stands for
11 expectation; is that correct?

12 THE REPORTER: I'm sorry.

13 Q. Next to that there's an H.

14 MR. SMITH: You need an
15 audible response.

16 A. Yes. Sorry.

17 Q. And next to the E there's an
18 H. What does that stand for?

19 A. High.

20 Q. High. And what does that
21 mean?

22 A. There is a 15 percent chance
23 that there are reserves of that
24 magnitude in place.

25 Q. When you submitted an ARPR
0070

1 SHEILA M. GRAHAM

2 the following year. Well, let's see.

3 As of January 1, would have been 2000?

4 Let's see, hold on.

5 MR. SMITH: '99.

6 A. '99.

7 Q. '99. Would you have
8 included worksheets -- worksheets like
9 this with your submission?

10 A. Most likely. I would have
11 definitely -- I had a spreadsheet
12 identical to this which I would have
13 developed, and most likely I would have
14 sent this as backup information with
15 the ARPR submission.

16 Q. In the email on the first
17 page of this exhibit it refers to Bea
18 Jaspers being back in the office and
19 Mr. Aalbers says he would ask her to
20 see if she can find the old field
21 reserves files. Do you recall
22 receiving any additional information
23 about the initial booking from Ms.
24 Jaspers or Mr. Aalbers?

25 A. No.

0071

1 SHEILA M. GRAHAM

2 (Graham Exhibit 6 for

3 identification, Bates stamped GC

4 00008108 through 8131.)

5 MR. MILLKEY: Graham Exhibit 22349

6 number 6 has the title "Annual review
7 of petroleum resources as at 1.1.1998
8 for Shell Development Australia." The
9 Bates range is GC 00008108 through
10 8131.

11 Q. Ms. Graham, have you ever
12 seen this document before?

13 A. The front cover I have and I
14 presume I probably have seen the bits
15 at the back before.

16 Q. What is this document?

17 A. The front cover is Helge's
18 note for management in SDA as to the --
19 it's a summary of the ARPR. And then
20 the back is a mixture of the ARPR
21 submission and Helge's working notes.

22 Q. Do you know whether -- now,
23 when you say the working notes, are
24 those the same notes that we just
25 looked at as Exhibit 5?

0072

1 SHEILA M. GRAHAM

2 A. Yes.

3 Q. Can you tell whether those
4 notes were submitted as part of Mr.
5 Hammer's ARPR submission?

6 A. They wouldn't be because the
7 ARPR submission is an automatic
8 document. So there's no way they could
9 have been submitted at the same time.
10 They might have been submitted an hour
11 later, but they couldn't have been
12 submitted at the same time.

13 Q. On the first page of the
14 Exhibit 6 the last full paragraph on
15 the page says, "A technical revision of
16 the Gorgon field (by RTS/SDA) has
17 resulted in an increase of the gas
18 reserves" -- I'm sorry, "an increase
19 of" yes, "of the gas reserves of 2.39
20 tcf. Based on new PVT analysis, a
21 higher condensate gas ratio has been

22 estimated, resulting in condensate
23 reserves increasing by 103 million
24 bbl." What is RTS? Do you know what
25 RTS refers to?

0073

1 SHEILA M. GRAHAM

2 A. Rijswijk, research and
3 technical services, so the research
4 center in Rijswijk.

5 Q. And when it says, refers to
6 2.39 tcf, what does tcf mean?

7 A. Trillion cubic feet.

8 Q. And PVT analysis, what does
9 PVT refer to?

10 A. Pressure volume temperature.

11 Q. Now, that paragraph refers
12 to a technical revision of the Gorgon
13 field. What do you understand the term
14 technical revision to mean?

15 MR. SMITH: Objection to
16 form.

17 A. I never -- I never talked to
18 Helge about this note. My
19 interpretation is a technical revision
20 is a technical review.

21 Q. Is what?

22 A. A technical review.

23 Q. What does that mean?

24 A. Technical experts within SDA
25 and Rijswijk would visit the operator

0074

1 SHEILA M. GRAHAM

2 and undertake to examine the technical
3 data.

4 Q. Do you know whether the
5 Gorgon reserves when they were first
6 booked were booked as a revision?

7 A. I don't know.

8 MR. SMITH: Objection to
9 form and lack of foundation.

10 Q. Have you ever heard that the
11 Gorgon booking was reported as a
12 revision to the SEC in 1998?

13 MR. SMITH: Objection to

14 form and lack of foundation.

15 A. I've never heard.

16 Q. When you are submitting the
17 ARPR, can you characterize a book
18 reserve -- a proved reserve booking as
19 a revision?

20 MR. SMITH: Objection to
21 form.

22 A. I can't remember. In the
23 main spreadsheet you account for the
24 total proved reserves, and there is a
25 part of the spreadsheet where you

0075

1 SHEILA M. GRAHAM

2 indicate if there's any changes to --
3 from the previous year and then you
4 indicate what these changes were due
5 to.

6 Q. If SDA were characterizing
7 reserves as proved for the first time
8 in its ARPR submission, would it be
9 unusual to characterize that initial
10 booking as a revision?

11 MR. SMITH: Objection to
12 form.

13 A. I don't -- I don't know. I
14 don't have enough experience.

15 MR. MILLKEY: Why don't we
16 go off the record for a moment. He
17 needs to change the tape.

18 THE VIDEO OPERATOR: This
19 marks the end of tape number 1, volume
20 1 of the video deposition of Sheila
21 Graham. Going off the record, the time
22 is 12:06.

23 (A recess was taken.)

24 THE VIDEO OPERATOR: Back on
25 the record. Here marks the beginning

0076

1 SHEILA M. GRAHAM

2 of tape number 2, volume 1 in the video
3 deposition of Sheila Graham. The time

4 is 12:13.

5 (Graham Exhibit 7 for
6 identification, Bates stamped PER
7 00012745 through 12747.)

8 Q. Ms. Graham, we're marking a
9 document to be Graham Exhibit 7, if you
10 could just spend a moment looking at
11 it.

12 MR. MILLKEY: Graham Exhibit
13 number 7 is an email string. The Bates
14 range is PER 00012745 through 12747.
15 The earliest email in the string is
16 from Mr. Jager to Ms. Graham dated
17 December 24th, 1999, and I believe that
18 email we discussed in connection with
19 an earlier exhibit. Just above that on
20 the second page of the exhibit there's
21 an email from Ms. Graham dated January
22 7th, 2000 to Mr. Jager with ccs to Mr.
23 Blaauw and Mr. Aalbers.

24 Q. In the second paragraph --
25 well, first of all, Ms. Graham, do you
0077

1 SHEILA M. GRAHAM
2 recall this email string?

3 A. Yes.

4 Q. The second paragraph of your
5 January 7th 3:04 a.m. email states,
6 "I've tried to find out when Gorgon was
7 initially booked as reserves or moved
8 from SFR, but our detailed records only
9 go back to 1995 where it was registered
10 as reserves." What does the term --
11 what does the phrase registered as
12 reserves mean?

13 A. In the work books, the
14 electronic work books that I would have
15 -- that I found there was a number
16 inserted against Gorgon for reserves.

17 Q. As what type of reserves?

18 A. I don't recall, but it would
19 -- could have been scope for recovery
20 or expectation.

21 Q. Now, in Exhibit 5 which we
22 discussed a few moments ago, Mr.
23 Aalbers told you that reserves were
24 first booked in 1997 for 1/1/98. That
25 email was also dated January 7th. I
0078

1 SHEILA M. GRAHAM

2 take it at some point that same day you
3 received Mr. Aalbers' email. Let me
4 just say that again.

5 In Exhibit 7 you're still
6 saying you don't know when it was first
7 booked. I take it after this email in
8 Exhibit 7 you learned from Mr. Aalbers
9 that it was booked as of January 1st,
10 1998; is that correct?

11 MR. SMITH: Objection to
12 form. That's not what Mr. Aalbers'
13 email says.

14 A. Mr. Aalbers' email is
15 talking about proved reserves whereas I
16 was interested in the complete chain of
17 events, when was it first booked to
18 scope for recovery, when would it move
19 from scope for recovery to expectation
20 reserves and when would it finally be
21 booked as proved reserves.

22 Q. So when you say "I tried to
23 find out" -- when you say in Exhibit 7,
24 "I've tried to find out when Gorgon was
25 initially booked as reserves" you were
0079

1 SHEILA M. GRAHAM

2 not talking about proved reserves --

3 A. No.

4 Q. -- is that correct?

5 In the next paragraph, in
6 Exhibit 7 you say "Gorgon was certified
7 by external reserves certifiers NSAI in
8 December -- in December '98. What is
9 NSAI?

10 A. I can't remember what it
11 stands for exactly. It's the name of

12 the reserves certification company.

13 Q. Do you know where that
14 company was located?

15 A. I don't.

16 Q. In the next paragraph you
17 write, "Based on the above, and also
18 the comment in the reserves guidelines
19 not to change categories without
20 considerable justification, SDA's
21 recommendation is to leave Gorgon in
22 reserves." By reserves, are you
23 referring to proved reserves there?

24 A. No, I'm referring to both
25 proved and expectation.

0080

1 SHEILA M. GRAHAM

2 Q. Was it your recommendation
3 -- was it SDA's recommendation at this
4 time that the Gorgon reserves which had
5 previously been booked as proved remain
6 booked as proved?

7 A. It was my recommendation.

8 Q. Now you say at the beginning
9 of that paragraph "Based on the above."
10 What specifically were you referring
11 to?

12 A. I don't know.

13 Q. Do you recall whether you
14 relied on the NSAI certification as a
15 basis for recommending that the Gorgon
16 proved reserves remain proved.

17 A. No, definitely not. The
18 recommendation is a technical, it
19 doesn't address the -- the
20 commerciality.

21 MR. SMITH: I'm sorry, in
22 your answer you said recommendation.
23 Did you mean the certification from
24 NSAI?

25 THE WITNESS: Yes.

0081

1 SHEILA M. GRAHAM

2 MR. SMITH: I just wanted to

3 be clear.

4 Q. How did you come to this
5 recommendation?

6 A. The recommendation to keep
7 it in proved reserves --

8 Q. Yes.

9 A. -- and then to address the
10 issue -- what was the timing it said?
11 In October. This was based on
12 discussions with the asset manager,
13 Mark Chittleborough, where -- and also
14 my own experience as the economist for
15 Gorgon on the status of discussions
16 with Northwest Shelf's partners and the
17 setting up of ALNG.

18 Q. The setting up of what, I'm
19 sorry?

20 A. Australian LNG.

21 Q. Describe for me, please,
22 your conversations with Mr.
23 Chittleborough on this subject?

24 A. It -- it was concerning the
25 probability of signed agreements being

0082

1 SHEILA M. GRAHAM

2 in place to either separately develop
3 Gorgon as a stand-alone development
4 with marketing to the Far East, or to
5 -- to go into a partnership with the
6 Northwest Shelf and then build five --
7 two more trains on the Northwest Shelf
8 which would be co-owned by the Gorgon
9 owners and the Northwest Shelf owners
10 and it was the maturity of these
11 discussions that we would be
12 discussing.

13 Q. If you could explain to me
14 further, how did the possibility of a
15 partnership with the Northwest Shelf
16 make a difference with respect to the
17 commerciality of Gorgon?

18 A. Because then you would have
19 a -- you would know with absolute

20 certainty that the Gorgon field would
21 be -- that the gas from the Gorgon
22 field would be used as backfill into
23 the existing trains and trains 5 and 6.
24 So you would have a signed agreement
25 that that gas would be used.

0083

1 SHEILA M. GRAHAM

2 Q. What does backfill mean?

3 A. Backfill means that when the
4 gas that's allocated for the existing
5 trains from the Northwest Shelf runs
6 out, Gorgon would then be used to -- to
7 run the trains.

8 Q. Was there a contract in
9 existence for the sale of the gas from
10 the Northwest Shelf?

11 A. Yes.

12 Q. At this time, January 2000,
13 was there a partnership between Gorgon
14 and the Northwest Shelf?

15 A. There were discussions
16 ongoing as to set up a partnership.

17 Q. Was that partnership ever
18 entered?

19 A. I believe not.

20 Q. Now, you described the
21 partnership as one possibility I
22 believe. Was there still a possibility
23 that Gorgon would be developed as a
24 stand-alone project?

25 A. Yes, that was being worked

0084

1 SHEILA M. GRAHAM

2 up separately the possibility that
3 Gorgon would separately go out and find
4 its own buyers for its gas and build
5 Gorgon as a green field development as
6 opposed to a brown field development
7 with Northwest Shelf.

8 Q. What's the difference
9 between -- strike that.

10 What does green field mean?

11 A. Green field means on a brand
12 new site with no existing structure.
13 Q. Had anything happened
14 between December of 1999 and this email
15 -- strike that.

16 Had a letter of intent with
17 respect to the Gorgon project been
18 signed either in December of -- in
19 December of 1999?

20 A. Either or --

21 Q. Let me strike that, I'm
22 sorry.

23 Was a letter of intent with
24 respect to the Gorgon project signed in
25 December of 1999?

0085

1 SHEILA M. GRAHAM

2 A. No.

3 Q. Was a letter of intent with
4 respect to the Gorgon project signed in
5 January of 2000?

6 A. No.

7 Q. With respect to the
8 possibility that Gorgon would develop
9 as a stand-alone project, did you in
10 January of 2000 believe there was
11 sufficient commerciality to justify the
12 continued booking of Gorgon as proved?

13 A. Yes. I believed that there
14 was sufficient value in cooperation
15 between the Northwest Shelf and Gorgon
16 that a deal would be reached during
17 that year.

18 Q. I guess my question though
19 is with respect to Gorgon as a stand-
20 alone project.

21 A. I don't understand the
22 significance of a stand-alone project.

23 Q. I understood you to say that
24 there were two possibilities.

25 A. Yes.

0086

1 SHEILA M. GRAHAM

2 Q. Gorgon would be developed as
3 a stand-alone project or there would be
4 a partnership with the Northwest Shelf?

5 A. Yes.

6 Q. Was your recommendation that
7 the Gorgon reserves remain booked as
8 proved based only on the possibility of
9 the partnership with the Northwest
10 Shelf?

11 A. No, it was a combination of
12 both. There was -- I felt there was a
13 higher chance that the partnership
14 would succeed than the green field, but
15 we were still all working very hard on
16 the green field as well.

17 Q. Setting aside the
18 possibility of the partnership, did you
19 believe there was sufficient
20 commerciality in Gorgon as a stand-
21 alone project to maintain it on the
22 books as proved?

23 MR. SMITH: Objection to
24 form.

25 A. I can't answer that question

0087

1 SHEILA M. GRAHAM
2 because I -- it was never considered in
3 that fact because I was examining the
4 totality of the deals that were
5 available to me in deciding whether
6 proved -- whether to keep it as proved
7 or not.

8 Q. Now, in December of 1999 you
9 had suggested changing the classification
10 of Gorgon from proved to, what was it,
11 commercial unproved; is that right?

12 A. SFR commercial.

13 Q. SFR commercial. Is the
14 possibility of this deal with the
15 Northwest Shelf the sole basis for your
16 change of recommendation in January of
17 2000?

18 MR. SMITH: Objection to

19 form.
20 A. It -- my -- my
21 recommendation to keep it as reserves
22 and -- and review the situation during
23 the forthcoming year was based on the
24 totality of evidence that was available
25 to me.

0088

1 SHEILA M. GRAHAM

2 Q. Am I correct -- strike that.

3 Other than the possibility
4 of the Northwest Shelf deal, were there
5 other possibilities that arose in
6 either December 1999 or January 2000
7 for the sale of Gorgon gas?

8 MR. SMITH: Objection to
9 form. That's been asked and answered.

10 A. I can't remember the
11 specific details. I know we were
12 working on a variety of options.

13 Q. But you don't recall a
14 specific opportunity for the sale of
15 Gorgon gas during that time period?

16 MR. SMITH: Objection to
17 form.

18 A. I know we were working on
19 specific deals. I just can't remember
20 the country. I know it wasn't Japan,
21 but I know that we were working on two
22 specific countries, but I can't
23 remember which countries they were, in
24 the Far East.

25 Q. Turning back to the text of

0089

1 SHEILA M. GRAHAM

2 Exhibit 7, you refer to the comment in
3 the reserves guidelines not to change
4 categories without considerable
5 justification. Was that comment in the
6 guidelines one of the reasons you were
7 recommending that the Gorgon proved
8 reserves remain as proved?

9 A. Yes.

10 Q. I'd ask you to take a look
11 again at Exhibit 1 which we've marked
12 earlier, and in particular, if you
13 could turn to Page 9, that's 9 at the
14 top of the page, the Bates number is
15 RJW 000121888.

16 A. Sorry, I've got the wrong
17 exhibit out. My apologies.

18 Q. That's okay, take your time.

19 A. Sorry, if you could repeat
20 that.

21 Q. If you could turn to Page 9
22 of the guidelines there's a heading
23 "Cumulative production" at the very top
24 of the page. If you look about halfway
25 down the page there's a sentence

0090

1 SHEILA M. GRAHAM
2 beginning "To minimize fluctuations
3 over time." Do you see that?

4 A. Yes.

5 Q. If you could just read that
6 paragraph and then tell me if this is
7 the language in the guidelines to which
8 you were referring?

9 MR. SMITH: And if you need
10 to review other parts of the document
11 to answer that question, please do so.

12 Q. Take your time. Whatever
13 you need to review is fine.

14 A. Okay, now, sorry, the
15 question was again.

16 Q. Is that the language that
17 you were referring to in the paragraph
18 we just discussed from Exhibit 7?

19 A. Yes.

20 Q. Could you also read the
21 following paragraph beginning "Existing
22 volumes." At this time in January of
23 2000, did you consider Gorgon
24 commercially mature?

25 A. I felt that it had the

0091

1 SHEILA M. GRAHAM

2 ability to be commercially mature
3 within the next few quarters.

4 Q. But in January of 2000 it
5 was not commercially mature?

6 MR. SMITH: Objection to
7 form.

8 A. I felt it would be more
9 commercially mature in the next -- in
10 the coming quarters.

11 Q. Now, just looking to the
12 paragraph in Exhibit 1 beginning
13 "Existing volumes," I'll just read it.
14 "Existing volumes classified as
15 reserves but which are no longer
16 commercially mature, may be retained as
17 reserves only in cases when there is an
18 overriding strategic interest, or where
19 a current small operating loss is
20 expected to be reversed in the short
21 term. In both cases support from
22 shareholders must be obtained," and
23 that last sentence is underscored.

24 At any time during this time
25 period, December of 1999 to January of
0092

1 SHEILA M. GRAHAM

2 2000, did anyone suggest to you that
3 there was an overriding strategic
4 interest in keeping the Gorgon proved
5 reserves booked as proved?

6 A. No.

7 Q. In the last sentence of that
8 paragraph where it says "In both cases
9 support from shareholders must be
10 obtained" what do you understand the
11 term shareholders to mean?

12 A. Rob Jager.

13 Q. The business advisor?

14 A. The business advisor that
15 was -- they were always called the
16 shareholders when we had discussions
17 with them.

18 Q. Do you know whether the SEC
19 rule governing the reporting of proved
20 reserves includes an exception from its
21 requirements, its proved reserve
22 requirements for companies that wished
23 to minimize fluctuations in their
24 proved reserve bookings?

25 MR. SMITH: Objection to

0093

1 SHEILA M. GRAHAM

2 form. I just want to note for the
3 record that the portion of this
4 document you're reading from talks
5 about reserves, not proved reserves.
6 There is a section of this document
7 that talks about proved reserves, it's
8 not this one.

9 Q. Ms. Graham, in Exhibit 7 you
10 refer to the comment in the reserve
11 guidelines not to change categories
12 without considerable justification. Is
13 there another portion of the guidelines
14 to which you were referring by that
15 comment?

16 A. I haven't had time here to
17 read all of these guidelines to see if
18 -- if there is anywhere else. To
19 minimize the fluctuations over time
20 seems applicable, but I can't remember
21 if that's the exact paragraph I would
22 have been meaning without reading the
23 rest of the document.

24 Q. Again referring to Exhibit 7
25 where you refer to SDA's recommendation

0094

1 SHEILA M. GRAHAM

2 is to leave Gorgon in reserves, was
3 that your decision?

4 A. Yes.

5 Q. In reaching that decision
6 did you consult with anyone else?

7 A. No.

8 Q. If you could just turn to

9 the first page of paragraph -- of
10 Exhibit 7. There's an email from Mr.
11 Aalbers to you dated January 7th at
12 8:31 a.m. In the second paragraph he
13 refers to a telecom of this morning.
14 Do you recall having -- do you know
15 whether you were a participant in that
16 telecom?

17 A. Well the reading of it
18 indicates that I was involved in the
19 telecom with Remco. I wasn't in the
20 discussions with Rob Jager and Roelof
21 Platenkamp.

22 Q. Do you remember that
23 particular teleconference?

24 A. No.

25 Q. Have you ever had any

0095

1 SHEILA M. GRAHAM

2 conversations with Mr. Platenkamp about
3 proved reserves at Gorgon?

4 A. No.

5 Q. Do you know who Mr.
6 Platenkamp was at the time?

7 A. Yes, he was the planning
8 head of the central planning group.

9 Q. Now, in the next paragraph
10 there's a reference to 20 percent
11 increases versus volumes. Can you
12 explain what that means?

13 A. That the technical work has
14 indicated that there's 20 percent more
15 volume in the fields than previously
16 thought.

17 Q. At this juncture was there
18 any discussion about booking that 20
19 percent increase as proved?

20 A. Yes. There was a discussion
21 about whether to increase the proved
22 reserves in line with the new technical
23 recommendations or to keep them con- --
24 the same as the previous year's ARPR.

25 Q. Who do you recall

0096

1 SHEILA M. GRAHAM

2 participating in those conversations?

3 A. I don't recall specifically.

4 I know there was a discussion with

5 Remco. And I'm not sure if anybody

6 else was involved.

7 Q. Did you have a view at that

8 time about whether the 20 percent

9 increase should be booked as proved or

10 not?

11 A. I think I felt that we

12 should keep everything the same as the

13 previous year's. So not de-book

14 anything and not add anything. Because

15 I felt that the next six months were

16 going to be decisive for Gorgon and I

17 didn't want to look stupid by either

18 de-booking or adding volumes and that

19 all subsequently changed the next six

20 months.

21 Q. Do you recall whether Mr.

22 Aalbers expressed a view about whether

23 the 20 percent increase should be

24 booked as proved?

25 A. I believe he -- he concurred

0097

1 SHEILA M. GRAHAM

2 and agreed that we should keep the

3 booking as per the previous year.

4 Q. Did his view on that

5 question change at any time prior to

6 the submission of the ARPR for 1999?

7 A. Before the submission?

8 Q. Right.

9 A. No.

10 Q. Again in paragraph 7 -- I'm

11 sorry, Exhibit 7, about halfway down

12 the page where the paragraph beginning

13 "As indicated." Do you see that?

14 A. Yes.

15 Q. It reads, "As indicated

16 proved gas reserves in Australia have

17 been an item of discussion with our
18 external auditors for the last two
19 years with reference to the Asian
20 crisis. It would be difficult to
21 defend a further increase in proved gas
22 reserves which have no signed market."
23 Do you know who Mr. Aalbers was
24 referring to when he wrote "External
25 auditors"?

0098

1 SHEILA M. GRAHAM

2 A. No.

3 Q. In the course of your work
4 as reserves coordinator for SDA, did
5 you ever have occasion to work with
6 PricewaterhouseCoopers?

7 A. Not in relation to my role
8 as reserves coordinator.

9 Q. In what role did you work
10 with them?

11 A. I was part of the team
12 involved with the reverse takeover of
13 Woodside.

14 Q. In connection with your
15 responsibilities as reserves
16 coordinator for SDA, did you ever have
17 occasion to work with personnel from
18 KPMG?

19 A. No.

20 Q. In that same paragraph Mr.
21 Aalbers refers to a signed market. Do
22 you have an understanding of what he
23 intended by that? Or how did you
24 understand that?

25 A. I never questioned him about

0099

1 SHEILA M. GRAHAM

2 that. A signed market would be a
3 signed contract.

4 Q. Mr. Aalbers wrote, "It would
5 be difficult to defend a further
6 increase in proved gas reserves which
7 have no signed market." Did you agree

8 with that statement?
9 A. I can't remember.
10 Q. But again, you weren't in
11 favor of increasing the proved reserve
12 booking; is that correct?

13 MR. SMITH: Objection to
14 form; asked and answered.

15 MR. MILLKEY: Strike that.
16 You want to take lunch?

17 MR. SMITH: That would be
18 great, yes. Thank you.

19 THE VIDEO OPERATOR: Going
20 off the record, the time is 12:51.

21 (Lunch recess: 12:51 p.m.)
22
23
24
25

0100

1 SHEILA M. GRAHAM
2 A F T E R N O O N S E S S I O N
3 1:47 p.m.

4 THE VIDEO OPERATOR: Back on
5 the record, the time is 13:47.

6 S H E I L A M. G R A H A M,
7 resumed, having been previously duly
8 sworn, was examined and testified
9 further as follows:

10 CONTINUED EXAMINATION
11 BY MR. MILLKEY:

12 Q. Good afternoon.
13 (Graham Exhibit 8 for
14 identification, Bates stamped GC
15 00008167 through 8169.)

16 MR. MILLKEY: Graham Exhibit 8
17 is entitled "1.1.2000 Shell Development
18 Australia: Review of petroleum
19 resources." The Bates numbers are GC
20 00008167 through 8169.

21 Q. Ms. Graham, do you recognize
22 this document?

23 A. Yes.

24 Q. Did you draft this document?

25 A. Yes.

0101

1 SHEILA M. GRAHAM

2 Q. And what is it?

3 A. It's my memorandum to manage
4 -- SDA management on our summary of the
5 1/1/2000 ARPR.

6 Q. Was this document part of
7 the ARPR submission?

8 A. No.

9 Q. To whom was this document
10 sent?

11 A. I don't remember who it was
12 sent to. It was intended for -- well,
13 Robert Blaauw was my immediate line
14 manager.

15 Q. Do you know if it was sent
16 to anyone at the center?

17 A. I don't know. I can't
18 remember.

19 Q. If you could look at the
20 paragraph about halfway down the first
21 page discussing Gorgon, in that
22 paragraph it says, "Proved 'technical'
23 reserves have increased accordingly,
24 but due to the lack of a gas market for
25 Gorgon, the proved reserves having been

0102

1 SHEILA M. GRAHAM

2 kept at their 1.1.99 level. This has
3 been agreed prior to the submission
4 with both Remco Aalbers and Robert
5 Jager." And in the previous sentence
6 you had discussed the fact that
7 expectation reserves had increased by
8 23 mrd sm³. What does mrd sm³ mean?

9 A. Milliard standard cubic
10 meters.

11 Q. And you mentioned the
12 agreement with Mr. Aalbers. Had there
13 been any discussions with Mr. Aalbers
14 prior to this date about the
15 possibility of de-booking the Gorgon

16 proved reserves?
17 A. This -- this note would have
18 been drafted towards the end of
19 January, and so the -- the discussions
20 that we covered this morning would have
21 taken place prior to this note being
22 drafted.

23 Q. So maybe you did answer this
24 question earlier today, I just don't
25 recall. Did you specifically discuss

0103

1 SHEILA M. GRAHAM
2 the possibility of de-booking the
3 proved reserves with Mr. Aalbers?

4 A. I can't -- can't recall.

5 Q. Did you discuss that subject
6 with him at some other point?

7 A. Definitely during the course
8 of 2000 it was discussed with Remco.

9 Q. Now, in the quoted text
10 which we read you say "But due to the
11 lack of gas" -- "the lack of a gas
12 market for Gorgon the proved reserves
13 have been kept at their 1.1.99 level."
14 So it was specifically because of the
15 lack of a gas market that you did not
16 recommend booking the additional 23
17 percent, or 23 mrd sm³ as proved?

18 A. Yes. In conjunction with
19 the -- the discussion this morning,
20 that I didn't want to appear stupid by
21 increasing the reserves and then over
22 the course of the next couple of
23 quarters the commercialization of
24 Gorgon did not succeed and I would then
25 subsequently de-book the whole amount

0104

1 SHEILA M. GRAHAM
2 in next year's submission.

3 Q. Now, this morning you talked
4 about using Gorgon gas as backfill for
5 the Northwest Shelf. I take it that
6 would have occurred at some point in

7 the future when the Northwest Shelf gas
8 had been dissipated; is that correct?

9 A. I said that there was a
10 discussion about trains 5 and 6.

11 Q. Right.

12 A. Which would be combined
13 Northwest Shelf and Gorgon and then the
14 existing trains 1 to 4 would be
15 backfilled with Gorgon gas. So two
16 distinct opportunities.

17 Q. At what point in the future
18 was the Gorgon gas projected to be
19 necessary for those projects?

20 A. The backfill for trains 1 to
21 4 was around 2015-ish, and for trains 5
22 and 6 I can't remember the specific
23 date.

24 Q. Would it have been before
25 that 2015?

0105

1 SHEILA M. GRAHAM

2 A. It would be before 2015.

3 Q. Would it be before 2010, do
4 you know?

5 A. I can't remember.

6 Q. Do you know in January of
7 2000 whether there was a development
8 plan in place for Gorgon?

9 A. By a development plan do you
10 mean -- what exactly did you mean?

11 Q. A plan for the development
12 and production of gas at Gorgon?

13 A. Yes. More than one
14 development plan.

15 Q. How many development plans
16 were in place?

17 A. At least three that I was
18 aware of.

19 Q. Can you just describe
20 briefly what those three plans were?

21 A. One was a pipeline to the
22 existing Burrup Peninsula where
23 Northwest Shelf is and the other two

24 were regarding development of Gorgon. 22370

25 One was for a green field on Thevenard

0106

1 SHEILA M. GRAHAM

2 Island and the other one was for a
3 combined -- a combined domestic gas or
4 methanol usage from -- using the gas
5 for production of methanol -- well,
6 methanex.

7 Q. Now Gorgon was in the Indian
8 Ocean or at least out in a body of
9 water that may have been in the Indian
10 Ocean. Do you know the depth it was
11 at?

12 A. I don't.

13 Q. Did Gorgon require a subsea
14 gathering system to collect the gas?

15 A. I don't remember the
16 specific technical details.

17 Q. Do you know if the
18 infrastructure that was necessary for
19 the collection of gas at Gorgon was in
20 place in January of 2000?

21 A. No, there was no
22 infrastructure in place.

23 Q. Is the lack of that
24 infrastructure a relevant consideration
25 in determining whether the Gorgon

0107

1 SHEILA M. GRAHAM

2 reserves could be booked as proved?

3 A. No. It's just instrumental
4 in deciding whether they're developed
5 or undeveloped.

6 Q. Do you know whether a gas
7 processing facility was in place at
8 that time?

9 A. The processing facility for
10 trains 1 to 3 on the Northwest Shelf
11 was in place, but nothing else was in
12 place at that time.

13 Q. Was there a plan for the
14 construction of a gas processing

15 facility on Barrow Island?

16 A. Yes, I believe there may
17 have been. At what stage I'm not sure.

18 Q. Do you know if it was
19 intended that that facility would be
20 used for the gas produced from Gorgon?

21 A. As far as I'm aware, the
22 plans for Barrow Island and for
23 Thevenard Island were for Gorgon gas.

24 Q. Do you know whether Shell
25 and its joint venture partners had to

0108

1 SHEILA M. GRAHAM

2 secure certain permissions from the
3 Commonwealth of Australia before they
4 could construct the infrastructure
5 necessary for collecting gas from
6 Gorgon?

7 MR. SMITH: Objection to
8 form.

9 A. At the time I wasn't aware.
10 Sub- -- I am aware now.

11 Q. What is your current
12 awareness?

13 A. That environmental approval
14 is required from the government.

15 Q. Environmental approval for
16 what in particular?

17 A. For constructing on -- on
18 Barrow Island.

19 Q. Is Barrow Island a nature
20 preserve in Australia?

21 A. It's --

22 MR. SMITH: Objection to
23 form and lack of foundation.

24 Q. Do you know whether Barrow
25 Island has a nature preserve on it?

0109

1 SHEILA M. GRAHAM

2 A. Barrow Island is both -- has
3 both existing oil infrastructure on it
4 and is also an environmental
5 conservation area.

6 Q. Now, I believe you testified
7 that you were unaware at the time that
8 environmental permissions were
9 necessary for construction of a gas
10 processing facility on Barrow Island;
11 is that correct?

12 A. I testified that I wasn't
13 aware at the time I was in Australia.

14 Q. Right.

15 A. I became aware of it in the
16 last year whilst it's been in the
17 media.

18 Q. Would the need for a certain
19 -- for certain environmental
20 permissions be a relevant factor in
21 determining whether the Gorgon reserves
22 could be booked as proved?

23 MR. SMITH: Objection to
24 form. It's a hypothetical question.

25 A. I wasn't aware at the time

0110

1 SHEILA M. GRAHAM
2 that environmental issues would be
3 considered for booking reserves.

4 Q. Had you been made aware at
5 the time would that have been a factor
6 you would have considered in
7 determining whether the Gorgon reserves
8 could be booked as proved?

9 MR. SMITH: Objection to
10 form and lack of foundation.

11 A. As I wasn't aware of it, I
12 didn't consider it at the time.

13 Q. Why don't we take a look at
14 Exhibit 1 again. I'll just direct your
15 attention to Page 13, which is also
16 numbered RJW 00121892. Do you have the
17 page?

18 A. Yes.

19 Q. This section appears in a
20 larger heading beginning on the
21 previous page called "Resource volume
22 classification for external reporting,"

23 and again on Page 13, the second
24 paragraph, in the margin there's what I
25 guess can be described as a heading
0111

1 SHEILA M. GRAHAM

2 that says "Proved undeveloped
3 reserves." The second sentence reads,
4 "Reasonable certainty is met by using
5 the P85 value or low side estimate of
6 undeveloped reserves and taking into
7 account undefined fluid contacts,
8 untested recovery mechanisms, license
9 periods, government restrictions, and
10 market limitations as discussed above."

11 Does the need to get
12 environmental permissions from the
13 Commonwealth of Australia, or the state
14 of Western Australia, fall into the
15 category of government restriction?

16 MR. SMITH: Objection to
17 form and lack of foundation.

18 A. I never -- I never
19 considered it because as we discussed
20 this morning, there was numerous
21 options available for Gorgon and the
22 major one, but only one of them, was
23 the direct route straight to the brown
24 field development which went nowhere
25 near Thevenard Island and Barrow

0112

1 SHEILA M. GRAHAM

2 Island, and therefore, these -- this
3 restriction would not apply to the
4 existing brown field site.

5 Q. Do you know whether
6 independent of the environmental
7 permissions we've been discussing
8 additional permissions were needed from
9 the Commonwealth of Australia to put in
10 the infrastructure necessary for
11 recovering gas at Gorgon?

12 MR. SMITH: At this time?

13 Q. At this time.

14 A. As far as I know, there were
15 no requirements.

16 Q. Let me just ask you one more
17 question on this subject. Independent
18 of Gorgon, but just to the best of your
19 understanding of the guidelines, does
20 the need for an environmental
21 permission fall into the category of
22 government restriction in the paragraph
23 we just read from Exhibit 1?

24 A. Are you asking my opinion
25 now as I'm sitting here?

0113

1 SHEILA M. GRAHAM

2 Q. Well, we'll start with that,
3 yes.

4 A. My opinion would be that a
5 permit would fall under governmental
6 restrictions.

7 Q. Did you have a different
8 opinion in January of 2000?

9 A. I had no opinion in January
10 2000 because I hadn't considered it.

11 (Graham Exhibit 9 for
12 identification, Bates stamped V
13 00100190 through V 00100193 and AU
14 000192 through 195.)

15 MR. MILLKEY: Graham Exhibit
16 9 is a series of emails. The Bates
17 range is V 00100190 through V 00100193.
18 There's a second Bates range, AU 000192
19 through 195.

20 Q. Ms. Graham, do you recall
21 seeing this correspondence before?

22 A. Yes.

23 Q. If you could turn your
24 attention to Page V 00100191, which has
25 a small number 2 at the bottom, there's

0114

1 SHEILA M. GRAHAM

2 an email from Mr. Aalbers to you with a
3 number of ccs dated February 1st, 2000.
4 The first paragraph reads, "Following

5 the ExCom on Monday (31/1) I would like
6 urgently," and the word urgently is in
7 all caps, "to find out if SDA know what
8 the other Gorgon partners and WAPET
9 (Chevron?) are going to do for proved
10 reserve booking 1.1.2000." Do you
11 recall hearing -- well, following the
12 ExCom, does that refer to a meeting of
13 the EP ExCom, if you know?

14 MR. SMITH: Objection to
15 form.

16 Q. Do you know what was
17 intended by ExCom on Monday, 31/1?

18 MR. SMITH: Objection to
19 form and lack of foundation.

20 A. I know that ExCom means the
21 executive committee. I am -- I have no
22 idea what they were meeting about at
23 that time.

24 Q. So you never heard any
25 reports of that meeting?

0115

1 SHEILA M. GRAHAM

2 A. Other than these emails.

3 Q. And further in the email it
4 says "ExCom seemed concern that the
5 group is more conservative" it says
6 "that competition." I think it
7 probably means than competition. Did
8 you take any steps to find out what
9 Shell's partners in Gorgon were doing
10 in terms of booking proved reserves?

11 A. Yes, I was -- I didn't have
12 contact at the correct level in our
13 partner organization so I asked Mark
14 Chittleborough if he could find that
15 out for me.

16 Q. And what was he able to --
17 was he able to find out anything?

18 A. Yes, I believe the email at
19 the back of this, so AU 000194, the
20 bottom of that email refers to Texaco's
21 response to Mark's questions.

22 Q. And the response was?

23 A. And Texaco do not carry it
24 as proved reserves.

25 Q. Did you ever find out if

0116

1 SHEILA M. GRAHAM

2 Shell's other partners carried Gorgon
3 as proved reserves at that time?

4 A. I believe that prior to this
5 I had already found out that Chevron
6 were not carrying it, and I can't
7 remember about Exxon Mobil.

8 Q. Did the fact that at least
9 some of Shell's partners were not
10 carrying the Gorgon reserves as proved
11 affect your opinion about whether Shell
12 should carry those reserves as proved?

13 A. I felt that this was
14 additional information that by -- for
15 next year's ARPR would be taken in
16 conjunction with the developments on
17 securing a market.

18 Q. Would this additional
19 information weigh one way or the other
20 in terms of future bookings by Shell?

21 A. It would weigh in the favor
22 of de-booking.

23 Q. Did anyone ever tell you why
24 ExCom was taking an interest in this
25 subject?

0117

1 SHEILA M. GRAHAM

2 MR. SMITH: You mean other
3 than in this -- what's reflected in
4 this email chain?

5 Q. Other than what's reflected
6 in this email. Well let me put it
7 another way.

8 What was your understanding,
9 if any, of ExCom's interest in this
10 subject?

11 A. My understanding was that
12 the additional 20 percent that we

13 booked as expectation but didn't book
14 as proved, they were wondering if our
15 partners had booked the additional 20
16 percent as proved.

17 Q. Do you know what a reserves
18 replacement ratio is?

19 A. Yes.

20 Q. What is a reserve
21 replacement ratio?

22 A. It is the -- as your
23 reserves are decreasing due to
24 production, it's the amount by which
25 your -- your incremental reserves are

0118

1 SHEILA M. GRAHAM

2 replacing production.

3 Q. Did you have any
4 understanding at that time about what
5 the group's reserves replacement ratios
6 were?

7 A. It wasn't as high as it
8 would -- we would have liked it to have
9 been.

10 Q. Do you know whether the
11 reserve replacement ratio for gas, the
12 group RRR for gas was more than 50
13 percent?

14 A. I can't remember.

15 MR. SMITH: As of the
16 beginning of 2000?

17 MR. MILLKEY: Yes, as of the
18 beginning of 2000.

19 A. I can't remember.

20 Q. Had you heard that ExCom was
21 interested in booking that additional
22 20 percent in an effort to raise the
23 group's RRR?

24 A. No. I had only heard that
25 they were concerned that we were

0119

1 SHEILA M. GRAHAM

2 perhaps more conservative than our
3 partners.

4 (Graham Exhibit 10 for
5 identification, Bates stamped PER
6 00020076 through 20079.)

7 MR. MILLKEY: Graham Exhibit
8 10 is a document Bates stamped PER
9 00020076 through 20079.

10 Q. I guess this is a memorandum
11 and not an email with an attachment.
12 It's from Jeroen Regtien, dated March
13 17th, 2000, to Wim Maarse with a cc to
14 Ms. Graham. The subject is "ASR
15 reserves contribution final," and it
16 attaches the appraisal of 1999 strategy
17 review. Do you recognize this
18 document?

19 MR. SMITH: Objection to
20 form.

21 MR. MILLKEY: What did I --
22 did I mischaracterize it?

23 MR. SMITH: You just
24 misstated the title. I think it's SSA
25 appraisal of 1999 and strategy review,
0120

1 SHEILA M. GRAHAM
2 not of strategy review.

3 Q. Have you seen this document
4 before?

5 A. Yes.

6 Q. What is an ASR?

7 A. Annual strategy strategic,
8 one or the other, review strategy.

9 Q. And what is an annual --
10 what is the ASR? What occurs during
11 the ASR?

12 A. Once a year senior advisors
13 from The Hague would come out to an
14 operating unit and we would do an
15 appraisal of the previous year and then
16 there would be a look forward to the
17 coming year.

18 Q. Did you participate in the
19 ASR that occurred in 2000?

20 A. Yes.

21 Q. Who from The Hague attended 22379
22 the ASR?

23 A. I can't remember everybody.
24 There would have been Paul den Reijer
25 and Rob Jager, but their line managers

0121

1 SHEILA M. GRAHAM

2 would also have been there.

3 Q. Was the ASR a one-day
4 meeting?

5 A. No, it was usually a week's.

6 Q. A week. What do you recall
7 occurring during the ASR?

8 A. In respect of the reserves?

9 Q. Gorgon, particularly Gorgon
10 and reserves at Gorgon.

11 A. I don't remember the
12 specifics of the meetings. I know that
13 in -- because I was the economist for
14 Gorgon I sat in the asset discussions
15 on Gorgon. So they would be discussing
16 the plans, the development plans for
17 Gorgon for the next year. And for the
18 reserves part, I don't remember the
19 discussions.

20 Q. The attachment to this
21 memorandum, did you draft any of it?

22 A. I drafted it in conjunction
23 with Jeroen.

24 Q. Turn to the next to last
25 page of the exhibit, 20078, the fourth

0122

1 SHEILA M. GRAHAM

2 paragraph down. At the end of the
3 paragraph it says "The situation will
4 be reviewed against next year following
5 the planned asset alignment with
6 Woodside and possible advances of ALNG
7 with marketing of Gorgon gas." Can you
8 tell me what is meant by planned asset
9 alignment with Woodside?

10 A. I can't remember what it
11 was, what that was all about. I think

12 this was pre the takeover.

13 Q. At some point was there a
14 decision to freeze Gorgon's proved
15 reserves bookings?

16 A. No.

17 MR. SMITH: Objection to
18 form.

19 A. No.

20 Q. No. On the page before,
21 which is 20077, did you prepare the
22 diagram at the top of the page?

23 A. I believe Jeroen prepared it
24 and then we had discussions as to how
25 we could simplify it because it was too

0123

1 SHEILA M. GRAHAM

2 busy.

3 Q. It still is.

4 A. It was worse.

5 MR. SMITH: Objection to
6 form.

7 Q. In the upper right in that
8 diagram there's a rectangle that says
9 "Reserves replacement ratio" and then
10 the numbers 22, 134 and 580. What do
11 those numbers mean?

12 A. No idea.

13 Q. Were you at this juncture
14 having any conversations with Mr.
15 Regtien about the upcoming ARPR?

16 A. I believe at this --

17 Q. With regard -- with respect
18 to Gorgon?

19 A. I believe it was around
20 about this time that Jeroen moved into
21 -- into SDA, and I was -- he then
22 became my line manager for ARPR
23 reporting. And so I would have
24 discussed with him what had previously
25 happened and proposals for moving

0124

1 SHEILA M. GRAHAM

2 forward for what would happen at the

3 end of 2000.

4 Q. Do you recall what you and
5 he discussed for proposals for the
6 coming ARPR?

7 A. We were discussing that if
8 the market didn't improve then it was
9 our recommendation that Gorgon would be
10 de-booked at the end of this year.

11 Q. At any time during your
12 tenure as reserves coordinator at SDA,
13 did the market improve for Gorgon gas?

14 A. No.

15 (Graham Exhibit 11 for
16 identification, Bates stamped PER
17 00020190 through 20192.)

18 MR. MILLKEY: Graham Exhibit
19 number 11 is Bates range PER 00020190
20 through 20192. It appears to be an
21 email from Mr. Regtien sent on
22 September 4th, 2000, to Ms. Graham and
23 others, with a cc to Anton Barendregt
24 and others. The subject is "Final
25 agenda reserves audit 9-13 October"

0125

1 SHEILA M. GRAHAM
2 with an attachment entitled "Agenda SDA
3 reserves audit 9-13 October 2000."

4 Q. Do you recognize this
5 document?

6 A. Yes.

7 Q. What is it?

8 A. It is basically the agenda
9 for Anton Barendregt's audit of the
10 ARPR.

11 Q. How often did such audits
12 occur, if you know?

13 A. I believe they were once
14 every four years.

15 Q. This was a regularly
16 scheduled audit as opposed to a special
17 audit?

18 A. It was a regularly -- it was
19 -- yes.

20 Q. Who was Mr. Barendregt?

21 A. Mr. Barendregt was the
22 external auditor, reserves auditor.

23 Q. Do you know who he was
24 employed by?

25 A. He was employed -- you mean

0126

1 SHEILA M. GRAHAM

2 previous to his becoming an auditor, or

3 --

4 Q. Do you know if he had a
5 current employer as of this time?

6 A. No, I didn't know.

7 Q. Had you ever met Mr.
8 Barendregt before this time?

9 A. Yes.

10 Q. In what context did you meet
11 him?

12 A. I worked in the same team as
13 him when I worked in The Hague.

14 Q. When was that?

15 A. 1994 to about 1997.

16 Q. What was the team?

17 A. The team was Shell's
18 corporate petroleum engineering
19 division.

20 Q. Did you work directly with
21 Mr. Barendregt as part of that team?

22 A. He was the -- he was a
23 reservoir engineer in that team. I was
24 a petrophysicist, but we never actually
25 worked on the same projects together.

0127

1 SHEILA M. GRAHAM

2 Q. Did SDA take any steps to
3 prepare itself for the reserves audit
4 conducted by Mr. Barendregt?

5 A. Yes, ensuring that all the
6 correct documentation was available,
7 ensuring that the correct people were
8 available, and also to the extent of
9 ensuring that the timing was such that
10 the correct people would be available.

11 Q. And by correct people who do
12 you mean?

13 A. The reserves coordinator in
14 -- in Woodside and the asset managers
15 of the relevant assets.

16 Q. Do you know if Mr. Aalbers
17 participated in the reserves audit?

18 A. No, he didn't.

19 Q. Turning to the agenda
20 itself, which begins on 20191, there's
21 a list of what appear to be
22 presentations that were to be made as
23 part of the audit. I see you're listed
24 with Mr. Chittleborough and Mr. Regtien
25 on -- as giving presentations on

0128

1 SHEILA M. GRAHAM

2 October the 11th. Did you in fact give
3 a presentation?

4 A. I can't remember, but if
5 it's listed here that I was going to
6 then I would have.

7 Q. And it says "Chevron
8 methodology." Do you know what that
9 refers to?

10 A. Yes, it's basically the
11 mathematics that I undertook in
12 converting P 10 data to P 15 data.

13 Q. I also see a little higher
14 up on that same page it refers to a
15 planned visit by Harry Roels? Is that
16 how you pronounce his name? Do you
17 know who he is?

18 A. He was senior in Shell, and
19 he was a member of the CMD. I'm not
20 sure if he was at that particular point
21 in time on the CMD or not.

22 Q. Do you know whether he in
23 fact visited SDA?

24 A. No.

25 Q. Do you know whether he

0129

1 SHEILA M. GRAHAM

2 participated in the reserves audit?

3 A. No, he didn't.

4 Q. Do you have any recollection
5 of specific meetings you attended
6 during the audit?

7 A. No, I don't.

8 Q. Did you have any
9 conversations with Mr. Barendregt about
10 the possibility of de-booking reserves,
11 proved reserves at Gorgon?

12 A. Yes.

13 Q. What do you recall about
14 those discussions?

15 A. I recall that we were -- we
16 presented the, basically the current
17 commercial opportunities that were
18 available for Gorgon, the lack of a
19 signed contract in the next short -- in
20 the short term, as well as the
21 technical basis for the figure -- the
22 reserves figures for Gorgon.

23 Q. Now when you say the
24 technical basis for the figure, are you
25 suggesting that there was a technical

0130

1 SHEILA M. GRAHAM

2 basis for de-booking Gorgon?

3 A. No. I'm -- I'm saying that
4 we would have discussed -- we discussed
5 the complete overview of Gorgon, so
6 what the technical reserves actually
7 were, and then whether the reserves,
8 the technical reserves would -- should
9 be booked as proved or should be
10 de-booked to scope for recovery.

11 Q. Did you express an opinion
12 to Mr. Barendregt about whether the
13 Gorgon approved reserves should be
14 de-booked?

15 MR. SMITH: Objection to the
16 form; asked and answered.

17 THE WITNESS: Pardon, I
18 didn't -- sorry, I didn't hear you.

19 MR. SMITH: You can go ahead

20 and answer the question.

21 A. I can't remember the exact
22 conversations with Anton. However, I'm
23 pretty sure that I would have expressed
24 a preference.

25 Q. Do you recall what Mr.

0131

1 SHEILA M. GRAHAM

2 Barendregt's response was? Did he have
3 a response?

4 A. I believe that Anton didn't
5 give us a direct response at the time.
6 However, there was a written -- a
7 written writeup of his views of the
8 audit.

9 Q. Did you have an expectation
10 of what Mr. Barendregt's conclusion
11 would be with respect to the Gorgon
12 reserves?

13 MR. SMITH: Objection to
14 form. Before she talked to him or
15 after she talked to him?

16 MR. MILLKEY: Before she
17 talked to him.

18 Q. Did you have -- did you have
19 an expectation about the outcome of the
20 audit with respect to the Gorgon proved
21 reserves?

22 A. Before I talked to Anton I
23 assumed that he would concur with SDA's
24 recommendation with de-booking.

25 Q. Do you have a recollection

0132

1 SHEILA M. GRAHAM

2 of what Mr. Barendregt's conclusion was
3 in his report?

4 A. He recommended continuing
5 with Gorgon as proved undeveloped
6 reserves.

7 Q. Do you recall what the basis
8 of -- the reason for that recommendation
9 was?

10 A. Yes. The difference in
11 opinion between us was on timing, that
12 in Anton's view the fact that Gorgon
13 would be developed in a later time
14 frame and would not impact on its
15 ability to be booked as proved
16 developed reserves. There was no
17 disagreement about it being economic,
18 it was just a disagreement about
19 timing.

20 Q. Was it his view -- did he
21 express the view to you that as long as
22 the gas could be marketed at some point
23 in the future that was sufficient to
24 justify booking?

25 A. Yes.

0133

1 SHEILA M. GRAHAM
2 (Graham Exhibit 12 for
3 identification, Bates stamped PER
4 00170686 through 70696.)

5 MR. MILLKEY: Graham Exhibit
6 12 is a note dated December 5th, 2000
7 from Anton Barendregt to Lorin Brass
8 and Alan Parsley with a number of
9 copies. The title is "SEC proved
10 reserves audit, Shell Development
11 Australia, 9 through 13 October 2000."
12 The Bates range is PER 00170686 through
13 70696.

14 Q. Have you seen this document
15 before?

16 A. Yes.

17 Q. And what is it?

18 A. It's the closeout audit
19 report.

20 Q. In the paragraph maybe
21 two-thirds of the way down the page it
22 starts "The audit commended the high
23 quality." A little further down it
24 says "Maintaining the preliminarily
25 booked volume of Gorgon gas reserves

0134

1 SHEILA M. GRAHAM
2 (first done at 1.1.1999) was supported
3 on the ground that a gas market was
4 highly likely to be established in due
5 course and that it must be considered
6 likely that an extension of the current
7 five year retention lease will be
8 granted in 2002." He seems to indicate
9 that the Gorgon reserves were first
10 booked as of 1/1/1999. Do you believe
11 that to be a mistake?

12 MR. SMITH: Objection to
13 form and lack of foundation.

14 A. I believe it was booked
15 earlier.

16 Q. On the following page at
17 point 3 about halfway down the first
18 paragraph it begins "An important
19 challenge." Do you see that?

20 A. No, sorry.

21 Q. Oh, it's point 3, about
22 halfway down the paragraph, "An
23 important challenge."

24 A. Oh, yes, yes.

25 Q. "An important challenge is

0135

1 SHEILA M. GRAHAM
2 finding a buyer in a market that is
3 fully supplied until 2005 and in which
4 there is still significant competition
5 thereafter. In the long term, however,
6 there can be little doubt that a market
7 will be found for this gas in the East
8 or South Asian rim. Hence, the group
9 reserves reporting guidelines do in
10 principle allow this gas to be reported
11 as reserves."

12 I guess this is really more
13 a question for Mr. Barendregt than for
14 you, but apparently Mr. Barendregt was
15 contemplating that, at a minimum, it
16 would be four years before there would
17 be a buyer for the gas since he said

18 the market was fully booked until 2005.

19 In the next paragraph

20 there's a reference to a retention

21 lease. Were you aware of that lease at

22 any point?

23 A. Yes.

24 Q. And he notes that there was

25 no formal right to an extension of the

0136

1 SHEILA M. GRAHAM

2 lease which was to expire in 2002. Was

3 the lack of a formal right to an

4 extension a factor you considered in

5 determining whether the proved reserves

6 should continue to be booked in the

7 previous ARPR that we discussed earlier

8 today?

9 MR. SMITH: Objection to

10 form and lack of foundation.

11 Q. Were you -- were you aware

12 of the lack of a formal right to an

13 extension of the lease during the

14 previous ARPR?

15 A. Yes.

16 Q. Was that -- did you consider

17 that to be a relevant factor in your

18 thinking?

19 A. It was relevant, but with

20 reasonable certainty we knew that the

21 government would renew the license.

22 MR. MILLKEY: He needs to

23 change the tape, so why don't we go off

24 the record.

25 THE VIDEO OPERATOR: This

0137

1 SHEILA M. GRAHAM

2 marks the end of tape number 2, volume

3 1 in the video deposition of Sheila

4 Graham. Going off the record, the time

5 is 14:51.

6 (A recess was taken.)

7 THE VIDEO OPERATOR: Back on

8 the record. Here marks the beginning

9 of tape 3, volume 1 in the deposition
10 of Sheila Graham. The time is 15:09.

11 (Graham Exhibit 13 for
12 identification, Bates stamped PER
13 00020246 through 20248.)

14 Q. Have you had an opportunity
15 to look at Graham Exhibit 13?

16 A. Yes.

17 MR. MILLKEY: Graham Exhibit
18 13 is an email string, Bates range PER
19 00020246 through 20248.

20 Q. Do you recognize this email
21 string?

22 A. Yes.

23 Q. The earliest email in this
24 string appears to be from Remco Aalbers
25 dated September 16th, 2000, to you and

0138

1 SHEILA M. GRAHAM

2 Wim Maarse with ccs to Mr. Jager, Mr.
3 McKay, and Mr. Branson. And he says,
4 "Wim, Sheila, I picked up the following
5 comments on Gorgon reserves versus SFR
6 in your BP'00 dollar indications." Do
7 you know what BP'00 refers to?

8 A. 2000 business plan.

9 Q. Below that he quotes what I
10 take to be a section from the BP -- the
11 2000 business plan. That block
12 quotation at the bottom of the page, do
13 you know who wrote that?

14 A. Wim sent it and I think I
15 wrote it. It's not actually part of
16 the BP'00. The Hague would send us
17 questions on points they wished
18 clarified on the BP 2000, on the
19 business plan, and this is our answer
20 to their question.

21 Q. The first line of the
22 quotation, the question, it says "Q SFR
23 maturation zero?" And then the first
24 sentence says "We are acutely aware of
25 our reserves replacement and SFR

0139

1 SHEILA M. GRAHAM

2 maturation KPIs." What does KPI stand
3 for?

4 A. Key performance indicators.

5 Q. Why did you write that --
6 well, does the we refer to SDA?

7 A. Yes.

8 Q. Why did you write that SDA
9 was acutely aware of reserves
10 replacement and SFR maturation KPIs?

11 A. I was being sarcastic in my
12 response back to them.

13 Q. Why were you being
14 sarcastic?

15 A. Because to mature scope for
16 recovery to reserves for oil
17 discoveries, you need money, and for
18 gas you need a market, and in the
19 capital allocation we got no money to
20 develop the oil reserves, therefore, it
21 was impossible to move from scope for
22 recovery to reserves. And for gas
23 there was no gas market so we couldn't
24 move that either, and yet we were being
25 asked why we weren't moving our scope

0140

1 SHEILA M. GRAHAM

2 for recovery to reserves. It was
3 blindingly obvious why.

4 Q. In the quotation, in that
5 block quotation there's the abbreviation
6 CA. What does that stand for?

7 A. Capital allocation.

8 Q. Did you have any
9 understanding why Mr. Aalbers wrote
10 that "this is a very important and
11 sensitive point from both a principle
12 point as well as in light of the
13 group's proved reserves" -- "RRR
14 target"?

15 A. Principle point, I don't
16 know what he was meaning. The RRR

17 target was that we would not be
18 contributing anything towards the RRR
19 target.

20 Q. Do you know if there was a
21 specific target, like a target number
22 or a target percentage?

23 A. I don't know.

24 Q. Mr. Aalbers goes on to say
25 "The discussion should be with both Rob

0141

1 SHEILA M. GRAHAM
2 and myself, not with Anton Barendregt."
3 Do you know why Mr. Aalbers didn't want
4 you to have the conversation with Mr.
5 Barendregt?

6 MR. SMITH: Objection to
7 form and lack of foundation.

8 A. No, I don't.

9 Q. On the previous page, which
10 is the first page of the exhibit,
11 towards the bottom of the page there's
12 an email from Mr. Regtien to you in
13 which he says "My view is that we come
14 to our own understanding first within
15 the current guidelines," and then he
16 suggests checking with Mr. Barendregt.
17 Did you have any conversations with Mr.
18 Regtien about whether Mr. Barendregt
19 should be consulted?

20 A. Yes.

21 Q. As part of this
22 conversation. And what do you recall
23 about that conversation?

24 A. We decided to ignore Remco
25 and we would just discuss with Anton.

0142

1 SHEILA M. GRAHAM
2 Q. And he goes on to say "My
3 proposal to treat the Gorgon reserves
4 is based on the following," and he
5 lists four bulleted points." And then
6 he says "I therefore recommend and am
7 prepared to defend downgrading Gorgon

8 from the proved undeveloped reserves
9 category to SFR (commercial/proved
10 techniques)." Was it Mr. Regtien's
11 opinion at this juncture that the
12 Gorgon proved reserves should be
13 de-booked as proved?

14 A. Yes.

15 Q. At this time did you share
16 that opinion with him?

17 A. Yes.

18 Q. The next sentence says, "I
19 realize that this may carry some
20 sensitivity in SIEP, but it was
21 extensively discussed at the ASR and
22 SDA was actioned to develop a plan" and
23 I think it should say "to downgrade
24 Gorgon reserves, it says "the downgrade
25 Gorgon reserves." What is SIEP?

0143

1 SHEILA M. GRAHAM

2 A. Shell International
3 Exploration and Production, the center.

4 Q. When it says "SDA was
5 actioned to develop a plan" what does
6 that mean, actioned? Did someone
7 direct them to do that?

8 A. I don't remember being
9 actioned to develop a plan. I remember
10 the discussions centered around if the
11 -- if there were no commercial
12 developments then -- then the
13 discussions would have to be made to
14 de-book Gorgon.

15 Q. At the top of the first page
16 of the exhibit there's an email to Mr.
17 Regtien from Mr. Blaauw dated September
18 19th of 2000. Do you know whether Mr.
19 Blaauw at this time advocated de-booking
20 the Gorgon reserves as proved?

21 A. I can't remember.

22 Q. Do you remember if at any
23 later time he formed an opinion one way
24 or the other?

25 A. No.

0144

1 SHEILA M. GRAHAM

2 (Graham Exhibit 14 for
3 identification, Bates stamped PER
4 00020250 through 20251.)

5 MR. MILLKEY: Graham Exhibit
6 14 is numbered PER 00020250 through
7 20251. It's another email string. The
8 most recent email in the string is from
9 Remco Aalbers dated September 21st, 2000
10 to Ms. Graham, with ccs to Mr. Jager, Mr.
11 Regtien and Mr. Chittleborough. The
12 subject line is "Gorgon reserves versus
13 SFR."

14 Q. Ms. Graham, do you recall
15 receiving this email?

16 A. Yes.

17 Q. About five or six lines into
18 the email there's a sentence that
19 begins, "When Anton is down under." Do
20 you see that?

21 A. Sorry?

22 Q. It's about maybe six lines
23 down.

24 A. Yes.

25 Q. And Mr. Aalbers rights,

0145

1 SHEILA M. GRAHAM

2 "When Anton is down under in October,
3 SDA should justify why they had Gorgon
4 proved reserves on the book 1.1.2000
5 and that there is (still despite the
6 set-back from the Asian crisis) a
7 reasonable expectation of future market
8 to justify those volumes. Also they
9 need to support the fact that no add
10 volumes were booked - despite WAPET
11 reevaluation." Am I correct that when
12 he refers to Anton being down under in
13 October he's referring to the proved
14 reserves review we discussed a few
15 minutes ago?

16 MR. SMITH: Objection to
17 form.

18 Q. Or the annual -- it wasn't
19 annual. The audit that he conducted
20 that we discussed earlier?

21 A. Yes.

22 Q. When you read the language
23 that I just read, did you have any
24 reaction to it?

25 A. Yes, I wasn't going to

0146

1 SHEILA M. GRAHAM

2 follow his recommendation, was not
3 going to follow his recommendation.

4 Q. And why is that?

5 A. Because the reserves auditor
6 -- the reserves auditor was an
7 independent auditor and it shouldn't be
8 dictated by the center what you can
9 discuss with an independent auditor.

10 Q. The next sentence he wrote
11 was "This is not the point to start
12 discussing on de-booking to SFR." Did
13 you have any reaction when you read
14 that?

15 A. I didn't agree with that.

16 Q. Did you have a sense in
17 reading this email that Mr. Aalbers was
18 telling you what to do?

19 A. Yes.

20 Q. A little further down he
21 writes, "Any discussion on this issue
22 should be treated very carefully. It
23 would have a very negative impact on
24 the group's reserve replacement ratio."
25 Did you ever have the suspicion that

0147

1 SHEILA M. GRAHAM

2 Mr. Aalbers was receiving pressure from
3 someone else regarding the company's
4 RRR?

5 MR. SMITH: Objection to
6 form, lack of foundation.

7 A. I didn't know anything about
8 why he wrote this email.

9 Q. Did you feel any resentment
10 when you read this email?

11 MR. SMITH: Objection to
12 form.

13 A. No, I didn't feel
14 resentment. I just felt that Jeroen
15 and I would proceed with the audit how
16 we wanted to.

17 Q. Were you still the reserves
18 coordinator when the January 1, 2001
19 ARPR was submitted for SDA?

20 A. No.

21 Q. Who was at that point?

22 A. Sarah Bell.

23 Q. Did you participate in any
24 of the discussions leading up to that
25 ARPR about whether the proved Gorgon

0148

1 SHEILA M. GRAHAM
2 reserves should be de-booked?

3 MR. SMITH: Sorry, can we
4 just be clear here about the date
5 you're asking about.

6 MR. MILLKEY: I'm talking
7 about the following ARPR --

8 MR. SMITH: January 1, 2001
9 or January 1, 2002?

10 MR. MILLKEY: 2001.

11 MR. SMITH: So four months
12 after Exhibit 14?

13 MR. MILLKEY: Right.

14 A. Okay. So yes, I was -- yes,
15 I was the reserves auditor at that
16 stage.

17 Q. Okay. Do you recall whether
18 as of that ARPR -- strike that.

19 Do you recall whether in
20 that ARPR there was a recommendation to
21 de-book any Gorgon reserves?

22 A. No. Once we got Anton
23 Barendregt's audit closeout report that

24 we've reviewed in this deposition,
25 there was no further discussion.

0149

1 SHEILA M. GRAHAM

2 Q. Because?

3 A. Because it was felt that
4 Anton was a technical, technical
5 authority and that his views carried a
6 lot of weight within SDA.

7 Q. Did your own personal view
8 change as to whether the reserve should
9 be de-booked?

10 A. No.

11 Q. So it was a matter of
12 deferring to the independent auditor?

13 A. Yes.

14 (Graham Exhibit 15 for
15 identification, Bates stamped PER
16 00020559 to 20560.)

17 MR. MILLKEY: Graham Exhibit
18 15 is an email string, it's a two-page
19 document, PER 00020559 to 20560. The
20 more recent email in the string is from
21 Christiaan Stouthamer dated June 5th,
22 2001, to Ms. Graham and to Mr. Regtien.
23 The subject says "Reserves in CA
24 submission - urgent."

25 Q. Did I pronounce his name

0150

1 SHEILA M. GRAHAM

2 correctly, is it Stouthamer?

3 A. Yes.

4 Q. And who is he?

5 A. He replaced Wim Maarse.

6 Q. He says "More stuff from Mr.
7 Yaxley" and the word Mr. is capitalized.
8 Did you understand there to be any
9 significance to that?

10 A. No, just a typo.

11 Q. Now I believe you testified
12 earlier that Mr. Yaxley preceded Mr.
13 Hammer as reserves coordinator for SDA;
14 is that correct?

15 A. I think I testified that it
16 was my belief that Leigh was before
17 him.

18 Q. I'm sorry. What was Mr.
19 Yaxley's position at this time?

20 A. He took over from Remco
21 Aalbers I believe.

22 Q. So he was the group reserves
23 coordinator?

24 A. Yes.

25 Q. I can't remember if I asked

0151

1 SHEILA M. GRAHAM
2 this before and if I did I apologize.
3 Do you know whether Mr. Yaxley had any
4 involvement in the initial booking of
5 Gorgon?

6 MR. SMITH: Objection to
7 form. Booking as what?

8 MR. MILLKEY: Pardon me?

9 MR. SMITH: Booking as what?

10 MR. MILLKEY: As proved, I'm
11 sorry.

12 Q. The answer was -- I'm sorry.

13 A. I don't know. I believe
14 that Leigh had something to do with the
15 booking of Gorgon reserves, but I don't
16 believe it was proved reserves.

17 Q. In Mr. Yaxley's email to Mr.
18 Stouthamer on that same page he says he
19 will address the resource volume
20 reconciliation. Do you understand what
21 that means? It's at the bottom of that
22 first page.

23 A. Yes. The -- sum of all the
24 reserves in the sheets, the sum of the
25 expectation reserves in the sheets

0152

1 SHEILA M. GRAHAM
2 needs to match the ARPR expectation
3 reserves submission.

4 Q. And the second bulleted
5 point of Mr. Yaxley's email, which is

6 on the next page begins with the words
7 "Another reason for misalignment." Do
8 you see that?

9 A. Yes.

10 Q. "Another reason for
11 misalignment might be that the reserves
12 in the submission sheet are risked."
13 Did you understand what he meant by
14 that?

15 A. He being?

16 Q. Mr. Yaxley?

17 A. Mr. Yaxley didn't actually
18 make that comment. To actually
19 understand this email you actually have
20 to see it in color because Leigh has
21 actually inserted his comments at the
22 back of Chris's initial response. So
23 it's actually a very difficult email to
24 interpret.

25 Q. I understand.

0153

1 SHEILA M. GRAHAM

2 A. So it's Chris Stouthamer's
3 comment that another reason for
4 misalignment might be that the reserves
5 in the submission sheets are risked.

6 Q. Do you know whether at some
7 point in that bulleted point Mr. Yaxley
8 comments upon Mr. Stouthamer's words?

9 A. Yes. Chris is -- I'm sorry,
10 Leigh -- I've forgotten his name --
11 Leigh Yaxley's comments are "If you're
12 carrying a POS to FID of 54 percent for
13 Gorgon then the project is commercially
14 immature and you should not have the
15 volumes on the books as proved
16 undeveloped reserves."

17 Q. Now, where did that 54
18 percent number come from?

19 A. For the capital allocation
20 project -- for the capital allocation
21 process you choose one of your
22 development scenarios to submit for

23 capital allocation. So, for example,
24 Gorgon would have had three, would have
25 been carrying three scenarios for
0154

1 SHEILA M. GRAHAM

2 Gorgon and the sum of these three
3 scenarios would have added up to a
4 hundred percent. One of these
5 scenarios was the scenario that was
6 submitted and the POS it had been
7 carrying was 54 percent.

8 Q. POS is possibility of
9 success?

10 A. That's right.

11 Q. Probability of success?

12 A. Yes.

13 Q. And then following the words
14 that you just read there's bracketed
15 italicized words that say "I suspect
16 you may have heard this or similar
17 remarks from my predecessor and the
18 issue of Gorgon proved undeveloped
19 reserves is something we will need to
20 address during the next ARPR." When he
21 refers to his predecessor is he
22 referring to Mr. Aalbers?

23 A. Yes.

24 Q. What was your reaction when
25 you read the language that you read and
0155

1 SHEILA M. GRAHAM

2 that I just read?

3 MR. SMITH: Objection to
4 form.

5 Q. You can answer.

6 MR. SMITH: And lack of
7 foundation.

8 A. Sorry, repeat, could you
9 please repeat the question.

10 Q. Did you have any reaction to
11 those words when you read them?

12 A. My reaction was that -- that
13 Leigh can't have had a comprehensive

14 handover from Remco.

15 Q. Did you understand this to
16 be inconsistent with the messages you
17 had received from Mr. Aalbers about
18 proved reserves at Gorgon?

19 A. Yes.

20 Q. Did you ever have an
21 occasion to speak with Mr. Yaxley about
22 this?

23 A. I don't remember.

24 Q. At some point did Shell make
25 an effort to acquire an interest in

0156

1 SHEILA M. GRAHAM

2 Woodside?

3 A. Yes.

4 Q. Do you recall when that was?

5 A. Not the exact timing of it.

6 Q. Do you know whether the
7 booking of Gorgon as proved had any
8 bearing on that attempt by Shell?

9 A. No, no bearing.

10 Q. Did at some point Shell
11 actually de-book the Gorgon reserves?

12 A. Yes.

13 Q. When did that occur?

14 A. The beginning of 2004.

15 Q. Was that part of the larger
16 recategorization that Shell announced
17 in January of 2004?

18 A. I'm not privy to the
19 details.

20 Q. Did you have any reaction
21 when you learned that Shell was
22 de-booking the Gorgon reserves, proved
23 reserves?

24 A. My reaction was that -- that
25 somebody in the center must have

0157

1 SHEILA M. GRAHAM

2 eventually concurred with the ideas in
3 SDA at the time.

4 Q. At any time in 2004 did you

5 become aware of public statements that
6 representatives of Shell made about the
7 Gorgon booking of proved reserves?

8 A. Yes.

9 Q. What do you recall?

10 A. I recall that it was
11 indicated that it was Shell Australia
12 decision only on reserves.

13 Q. Did you believe that to be
14 an accurate statement?

15 MR. SMITH: Objection to
16 form and lack of foundation.

17 A. I didn't know the time frame
18 that they were referring to in the
19 statement that they made.

20 Q. Do you recall who made the
21 statement you're thinking of?

22 A. No.

23 Q. And you mentioned the time
24 frame. Why was that relevant?

25 A. Because all I can remember

0158

1 SHEILA M. GRAHAM
2 from the reports is that the comment
3 was that it was SDA management
4 decision, but that could have been SDA
5 management decision after I had left
6 SDA.

7 Q. I'm probably being dense,
8 but I don't -- could you explain that
9 again. I don't fully understand what
10 you mean.

11 MR. SMITH: Objection to
12 form; asked and answered.

13 Q. I still don't -- I'm sorry,
14 I just don't understand the timing
15 point.

16 A. The timing point was that
17 there could have been the -- the
18 reports that I read could have been
19 indicating that it was SDA's decisions
20 in the time frame 2002 to 2004.

21 Q. I see.

22 A. And I obviously wasn't in
23 SDA in 2002 to 2004.
24 MR. MILLKEY: Why don't we
25 take a break.

0159

1 SHEILA M. GRAHAM
2 MR. SMITH: Sure.
3 THE VIDEO OPERATOR: Going
4 off the record, the time is 15:47.
5 (A recess was taken.)
6 THE VIDEO OPERATOR: Going
7 back on the record, the time is 15:53.
8 MR. MILLKEY: Ms. Graham, I
9 have no further questions.
10 MR. SMITH: We don't have
11 anything.
12 MR. MILLKEY: Thank you very
13 much.

14

15

16

17 (Continued on following page.)

18

19

20

21

22

23

24

25

0160

1 THE WITNESS: Thank you.
2 THE VIDEO OPERATOR: Here
3 marks the end of videotape number 3,
4 volume 1 in the video deposition of
5 Sheila Graham. Going off the record,
6 the time is 15:54.
7 (Time noted: 3:54 p.m.)

8

9

10

11 _____
12 SHEILA M. GRAHAM

12

13
14 Subscribed and sworn to before me
15 this ____ day of _____, 2007.

16
17 _____
18 Notary Public

19
20
21
22
23
24
25
0161

1
2 STATE OF NEW YORK) Pg__of__Pgs

3 ss:
4 COUNTY OF NEW YORK)

5 I wish to make the following changes,
6 for the following reasons:

- 7 PAGE LINE
- 8 ____ CHANGE: _____
- 9 REASON: _____
- 10 ____ CHANGE: _____
- 11 REASON: _____
- 12 ____ CHANGE: _____
- 13 REASON: _____
- 14 ____ CHANGE: _____
- 15 REASON: _____
- 16 ____ CHANGE: _____
- 17 REASON: _____
- 18 ____ CHANGE: _____
- 19 REASON: _____
- 20 ____ CHANGE: _____
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1 C E R T I F I C A T E
2 STATE OF NEW YORK)
3 : ss.

4 COUNTY OF NEW YORK)

5 I, GAIL F. SCHORR, a Certified
6 Shorthand Reporter, Certified Realtime
7 Reporter and Notary Public within and for
8 the State of New York, do hereby certify:

9 That SHEILA M. GRAHAM, the
10 witness whose deposition is hereinbefore set
11 forth, was duly sworn by me and that such
12 deposition is a true record of the testimony
13 given by the witness.

14 I further certify that I am not
15 related to any of the parties to this action
16 by blood or marriage, and that I am in no
17 way interested in the outcome of this
18 matter.

19 IN WITNESS WHEREOF, I have
20 hereunto set my hand this ____ day of
21 _____, 2007.

22
23
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25 _____
GAIL F. SCHORR, C.S.R., C.R.R.

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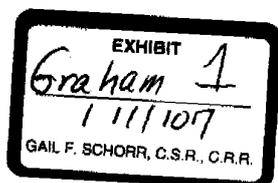
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Petroleum Resource Volume Guidelines

PETROLEUM RESOURCE VOLUME GUIDELINES

1999



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**Petroleum Resource Volume Guidelines
Resource Classification and Value Realisation**

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1. INTRODUCTION

Petroleum resources represent a significant part of the company's upstream assets and are the foundation of most of its current and future upstream activities. To aid in understanding, planning, and decision making about these petroleum resources, resource volumes are classified according to the maturity or status of its associated development project. The current status and changes in petroleum resources, and specifically the commercially recoverable portion (reserves), are a significant concern to management. The future of the company depends on our effectiveness in maturing resources to the point where maximum economic value is realised.

For the Shell Group as a whole, petroleum resources are reported annually to senior management and are essential information for the strategic planning process of the upstream sector. The current status and changes to the proved and proved developed reserves are also reported annually to the Securities and Exchange Commission (SEC).

Therefore the importance of these figures cannot be overemphasised. Reliability, uniformity, consistency, transparency and auditability are essential elements in the collation of petroleum resource reports by Operating Units (OUs) and New Venture Operations (NVOs). In 1998, the guidelines have been re-written, building on the foundation established by previous versions (References 1 to 5). These guidelines serve as a reference for OUs and NVOs and as the standard against which audits will be conducted.

The recommendations of the Hydrocarbon Resource Volume Value Creation Team have been incorporated in this update of the guidelines. The primary changes are increased attention to realise maximum value from volumes and the modification of the definition for proved developed reserves to be more consistent with industry practice. The value realisation theme is reflected in emphasising a) that reserves are project based and b) the importance of maturing resource volumes to developed reserves and hence sales. No major changes in the classification scheme are introduced.

This document contains only guidelines. The information on internal and external submission requirements and quantification methods that was contained in previous versions of this document will be included in other communications. Submission requirements will be communicated annually in a letter from EP Planning. Methods will be developed through the Hydrocarbon Resource Volume Common Interest Network (Reference 7).

The present, 1999 version contains a small number of corrections/modifications and clarifications compared to the 1998 edition, which are indicated by a line in the margin.

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2. PETROLEUM RESOURCES

2.1 Definition

A petroleum resource is any accumulation of hydrocarbons that is known or anticipated to exist in a sub-surface rock formation, located in the company's current exploration and production acreage. If the petroleum resource extends beyond the company's licence area the resource volumes must be divided according to the granted licence boundaries, to take proper account of Group share.

Resource volumes are reported as the quantities of sales product for crude oil, natural gas and natural gas liquids. The corresponding quantities of field recovery should be maintained by the OU (See Appendix 6). The reporting of petroleum resource volumes should further indicate the petroleum type, the reporting units and conditions, and the Group share.

Resource volumes are tied to the project that develops them and are generally reported by field. The term reserves is used for resource volumes associated with a project that is technically and commercially mature. Resource volumes that do not meet these criteria are called scope for recovery (SFR). Proved reserves are the portion of reserves that is reasonably certain to be produced. These distinctions will be discussed in Sections 3 and 4.

2.2 Group Share

Only the Group share of resource volumes is reported. The Group share is determined by agreements with the resource holders. Resource volumes can be distinguished according to three different types of agreement, which are discussed below.

Equity Equity resources are the Group share of resources in Concessions. Concession agreements lay down the general terms and conditions of operation. These agreements with governments define the applicable tax rules, the Group share of resources in Concessions and the duration of the production licence.

Entitlement Entitlement resources are the Group share of production in acreage governed by a Production Sharing Contract (PSC). The Group share of production is the Group interest in the sum of cost oil plus excess cost oil plus profit oil, in accordance with the PSC terms.

Innovative Production Contracts In recent years, a number of resource holding countries have introduced innovative production contracts in order to attract investment by foreign oil companies while preserving the principle of national resource ownership. These agreements typically provide for the contractor to recover costs and profits from hydrocarbon revenues while holding no title to, or entitlement to receive petroleum resources.

US Financial Accounting Standards Board (FASB) regulations have lagged behind these developments and provide little explicit guidance on reserves disclosure when the risks and rewards of ownership are carried without legal title to mineral rights.

However, volumes covered by such innovative contracts should be included in external reports in an informative way to be consistent with the spirit of the SEC regulations. The volumes from which economic benefit is derived should be reported if all three of the following conditions are met:

1. The OU participates in the production operations as either operator or in partnership with the operator, and so bears a share of the costs and risks of the production operations.
2. The OU derives future economic value that is directly related to the volume of hydrocarbons produced. For example, a fee expressed as a fixed or indexed amount per barrel of production would constitute a derivation of value from the produced hydrocarbons, but an operating fee that is largely independent of production would not. The actual source of revenues used to pay the OU is not crucial to this point. For example, if the remuneration is determined by a produced gas volume but paid from oil revenues, the economic value to the OU is in effect derived from the produced gas, and this volume should be reported.

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3. The OU is exposed to the normal risks and rewards associated with ownership of mineral rights, including the downside and upside from changes in the value of future production volumes. These include the risk that costs may not be recovered, due to either uncertainty as to the presence or magnitude of hydrocarbon volumes or to movements in petroleum prices.

OUs and NVOs working under such contracts should complete the standard resource volume submission for the Group/Company interest in these volumes, noting the nature of the interest. Reported volumes should be in line with the reporting of traditional reserves with regard to royalties and should therefore reflect the volumes from which pre-tax cash flow is derived. As elsewhere, cash royalties are regarded as a production cost.

If an OU has interests in several licence areas subject to different contract types (e.g. reward generating and PSC), a separate submission must be made with respect to the interest in the reward generating contract area.

When an OU is participating in a venture which grants neither title to, nor an entitlement to receive petroleum, and which does not satisfy the three criteria above the OU should not report reserves or production volumes. For example this might occur if the recovery of costs is guaranteed against adverse price movements or a shortfall in recovered volumes

*Licence or
Contract
Extensions*

For internal reporting purposes, Group share of the expectation estimate of reserves and scope for recovery are recorded for the total producing life, i.e. including the period beyond the relinquishment date, but not covered by a right to extend or by a letter of assurance (see below). The currently existing licence terms or other anticipated terms should be assumed for this extrapolation. In addition to full life cycle volumes, resource volumes limited to the current licence only are recorded for total expectation reserves, developed expectation reserves and total commercial scope for recovery.

For external reporting, Group share of reserves (proved, proved developed) is limited to production within the existing licence or contract period. However, production beyond the licence or contract period can be included if there is a legal right to extend a production licence or PSC, or if the government has formally indicated that it will favour substantiated requests for extensions in the future (letter of assurance). Then volumes recoverable during the extension period are included in the Group share, assuming currently existing or other anticipated terms. Such considerations should be documented in the annual submission.

In some countries, the issue or duration of production licences for gas fields is effectively coupled to the conclusion of gas sales contracts. In other areas, a realistic target date for initiation must be set for projects that are not yet firmly planned so that the production forecast and other screening assumptions can be used to estimate the volume produced before licence or contract expiry.

*Long Term
Supply
Agreements*

FASB regulations (69 par. 13) require that quantities of oil or gas subject to purchase under long term supply, purchase or similar agreements should be reported separately, if the OU participates in the operation of the properties in which the oil or gas is located or otherwise serves as the "producer" of those reserves, as opposed, for example, to being an independent purchaser, broker, dealer, or importer.

The "supply" agreement should be a consequence of the OU acting as producer. This would not be the case if, for example, others had similar agreements but did not participate in the production operations.

These net quantities, as well as the net quantities received under the agreement during the year, should be included in the end year estimate of reserve volumes for external disclosure form.

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- Royalty** Royalty is a payment made to the host government for the production of mineral resources. It is usually calculated as a percentage of revenues (payable in cash) or production (payable in kind).
- Where in practice royalty obligations are met in kind (i.e. by delivering oil instead of cash), the Group share of production and reserves should be reported excluding these volumes.
- Where royalty is payable in cash or is in principle payable in kind but the government has formally elected to receive, or customarily receives, payment in cash, Group share of production and reserves should be reported without deduction of equivalent royalty volumes.
- Fees in kind** Third Parties may in some cases pay Fees in Kind or Tariff in Kind (TIK) for the use of infrastructure (e.g. pipeline tariff, processing fee). Such volumes received by the company do not constitute a Group share in resources and should not be included in reported volumes. Condensate volumes recovered from a pipeline system related to transportation of Third Party gas volumes and sold by the company are equivalent to fees in kind received. All fees in kind received should be included as a purchased volume in the company accounts.
- Where a company pays fees in kind (from its own fields/resources) to a Third Party, these do constitute a Group share in resources and should be included in the reported volumes. Annual volumes produced and used as fees in kind should be included in sales volumes, with associated revenues (at an agreed or fair market value) equivalent to booking of the incurred operating cost.
- Open Acreage** Group share of volumes is non-existent in open acreage and acreage for possible acquisition or farm-in.
- Under/Over Lift** Group share should also allow for any historic under or over lift by partners or government.
- Committed Gas Reserves** Total volumes of expectation gas reserves within licence, which have been sold (committed) under long and short term contractual agreements. In countries with a mature/deregulated gas market all gas reserves, which have a near certainty of market take-up can be classified as 'committed'.
- Committable Gas Reserves** Volumes of gas reserves, which have not been sold, but could be sold (committable) under contractual agreements. The sum of committed and committable gas reserves should equal expectation gas reserves within licence. Gas resource volumes, which are classified as scope for recovery due to lack market availability, should not be included.
- Gas Re-injection** Gas volumes re-injected in a reservoir, for pressure maintenance, gas conservation, underground storage (incl. cushion gas), or other reasons, remain part of a company's resource base and should be accounted for as such. These gas volumes should be classified and reported as reserves or SFR, conform any other gas resource based on project assumptions for re-development (taking into account expected re-saturation losses).
- Gas volumes re-injected in an Under Ground Storage (UGS) project on behalf of a Third Party (including any gas volumes previously sold by the company to this party) do not constitute a Group share in resources and should not be included in reported volumes.
- Oil Sands** Reporting of petroleum volumes (heavy oil, bitumen, syncrude, gas etc) recovered from "oil sands" (tar sand, oil shales, coals etc.) as part of hydrocarbon resources (reserves or SFR) is principally governed by the method of recovery of such volumes. Volumes produced through wells, generally from thermal methods are reported as part of the hydrocarbon resource base. Volumes recovered through mining and subsequently recovered from the mined product are not part of the hydrocarbon resource base and should be reported separately (see also Appendix 3 C4).

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3. RESOURCE VOLUME CLASSIFICATION FOR INTERNAL REPORTING

3.1 Classification Scheme

The internal classification scheme shown in Figure 1 is intended to provide a consistent link between a field's resource volumes and the EP business model, identifying separately those resources that are the focus of the various stages in the development life cycle.

Cumulative Production	
Reserves:	Developed Reserves Undeveloped Reserves
Discovered Scope for Recovery:	Commercial Scope for Recovery by Proved Techniques Commercial Scope for Recovery by Unproved Techniques Non-Commercial Scope for Recovery
Undiscovered Scope for Recovery	Undiscovered Commercial Scope for Recovery
Discovered Initial In Place	

Figure 1: Resource Categories for Internal Reporting

A summary of the definitions for these categories is provided in Appendix 1. The cascade model (Figure 2) illustrates the migration of volumes between resource categories during the development life cycle.

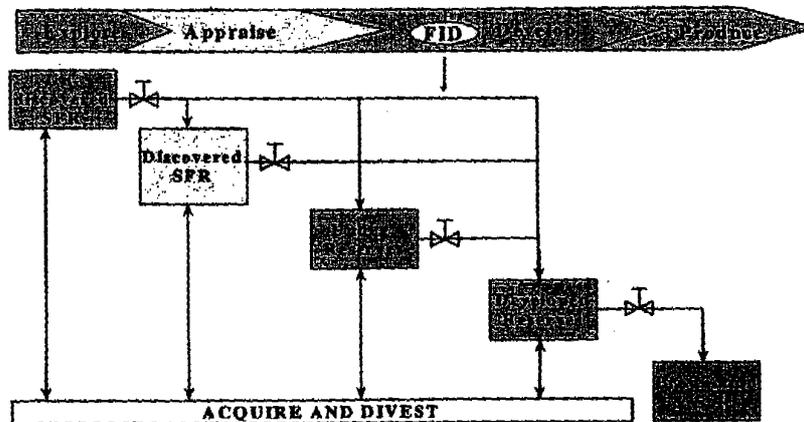


Figure 2: Cascade Model

A specific example of the migration of resource volumes between categories during a field's life cycle is shown in Appendix 2.

3.2 Value Realisation

The most important objective of resource volume management is the progression of the volumes to the point where maximum value is realised. The main purpose of the internal classification scheme tied to the development life cycle is to enable understanding of the potential value and the actions needed to mature volumes. In order to achieve business growth and reserves replacement objectives, it is essential that OUs and NVOs have efficient systems to move volumes through the value chain from scope for recovery to production and sales as shown in the cascade model.

OUs and NVOs internal reserve management systems should;

- a) set targets and monitor actual performance in maturing volumes towards value realisation,
- b) fully inventorise and have maturation plans for Scope for Recovery opportunities,
- c) review ultimate recovery targets for existing fields and identify what activity - appraisal, study, new technology development, commercial agreement, etc. - is required to reach these targets,
- d) and have Key Performance Indicators (KPI's) to measure performance (e.g. reserves replacement ratio, scope for recovery maturation ratio, time between discovery and first production).

3.3 Technical and Commercial Maturity

The classification scheme uses a project's technical and commercial maturity as the primary criteria to distinguish between reserves and scope for recovery (SFR). Resource volumes can be classified as reserves only if the associated project that will result in production of those volumes is considered to be technically and commercially mature. If it cannot, the resource volumes should be classified as SFR. SFR needs an activity (e.g. exploration appraisal, field trial, gas market development, etc) to achieve technical maturity and commercial viability. Secondary technical and commercial distinctions (between proved and unproved techniques SFR and between commercial and non-commercial SFR) further identify resource volumes at various stages in the life cycle.

Project Basis Technical and commercial maturity reflects the status of remaining uncertainties in the assessment of the optimal development project and its associated recovery. A project is any proposed or notional modification of the wells, the production facilities and/or the production policy, aimed at changing the company's sales product forecast. It can also be a modification of the company's share in a venture (purchase/ sales-in-place, unitisation, or new terms). The generic term 'project' is also used to describe a group of (sometimes alternative) projects, each with a certain chance of realisation, depending on the results of further data gathering. In that case, the project NPV is replaced by the Expected Monetary Value (or EMV, see Appendix 6).

Technically Mature For a project to be technically mature, information on the resource volume, including its level of uncertainty, is such that an optimal project can be defined with an auditable project development plan, based on a resource and development scenario description, with drilling/engineering cost estimates, a production forecast and economics. The plan may be notional or it may be an analogy of other projects based on similar resources. However, there should be a reasonable expectation that a firm development plan can be matured with time. Projects do not have to have a completed development plan.

Commercially Mature A commercially mature project is commercially viable over a sufficiently large portion of the range of possible scenarios that reflect the remaining resource uncertainties as well as the remaining commercial uncertainties, including market availability. The definition of what constitutes "a sufficiently large portion" may vary from case to case and could for example require the project NPV for the low reserves scenario to be positive for appropriate commercial criteria. It is also likely to include an assessment of the capital exposure in case of project failure due to adverse resource realisations. The selected range of scenarios should be documented and auditable.

Commercially Viable A scenario is commercially viable if the NPV is expected to be positive under the applicable (or expected) terms and conditions for the acreage and for the current advised Group reference criteria for commerciality (Reference 9).

Economically Viable A project is economically viable if the expected NPV under the applicable terms and conditions for the acreage exceeds the separately advised Group project screening criteria or if the project has already been approved by shareholders. Projects generally have to demonstrate economic viability in order to obtain investment approval. However, economic viability or formal project approval is not required for a project to be considered commercially mature. Reserves may be booked before project approval is sought.

3.4 Uncertainty Estimates

Uncertainty in resource volumes arises from using data and prediction techniques with varying degrees of uncertainty. The uncertainty in resource volume estimates can be assessed and represented using a variety of methods (see Reference 7). Probabilistic methods determine a range of estimates and the associated probability that they will occur. Scenario deterministic methods determine best estimates for specific cases such as a low side case or a base case.

The terms low, expectation or high estimates are used in this document to simplify the discussion and to define reported volumes where consistency is required. When using a probabilistic methodology, low, expectation and high estimates are defined as the P85, Mean and P15 values from the probability distribution function (see Appendix 7 for definitions). When using a scenario deterministic methodology, low, expectation and high estimates are the low side case, base case and high side cases, respectively.

Only the expectation estimate for each of the resource categories is required for Internal reporting. The low estimate is usually used to define externally reported proved reserves. It is up to the OU to decide whether there is a need to determine other estimates.

Uncertainty Reduction with Performance The uncertainty range of ultimate recovery generally decreases as a field is developed and produced. However, the uncertainty range as a percentage of remaining reserves may not always decrease with time. As a field matures, initial in place volumes and recovery should shift from a volumetric to a performance-based estimate, incorporating the additional production data to reduce the uncertainty range. Once the reservoir performance has been established with reasonable certainty, a fairly small difference between low, expectation and high estimates would be expected. Definition of the low and high estimates may no longer be of value in mature fields with relatively little uncertainty and use of a single expectation estimate should be considered in this situation.

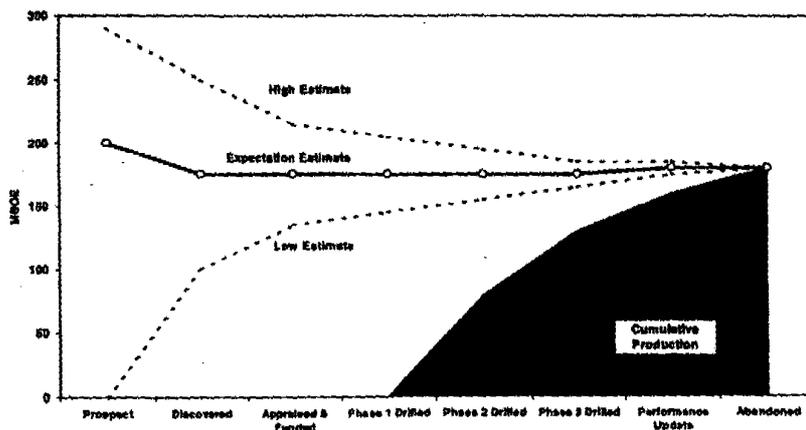


Figure 3: Uncertainty Reduction during the Field Life Cycle

Figure 3 illustrates the narrowing of the uncertainty with field appraisal and development. This is a near ideal example where the expectation remains constant for most of the life cycle. This example is also used in Appendix 2 to show the migration of resources between internal and external reporting categories during the field life cycle.

The reduction in uncertainty based on performance should be adequately reflected in the annual reserve and scope for recovery estimates for the field.

*Addition of
Resource
Volumes*

Resource volumes are added together at various levels during the resource assessment and reporting process. Addition of reserves at or above the level used for depreciation calculations must be arithmetical for consistency with financial accounting. Below this level, i.e. normally below the field level, addition should be done taking into account the dependency between the volumes to truly reflect the recoverable volumes associated with a project. Arithmetical addition is appropriate for dependent volumes, but usually overstates the uncertainty range for the sum of partially independent volumes. Probabilistic addition should be used for partially independent volumes when the difference with arithmetic addition is significant.

Below are two examples where the method of addition is important to handle properly.

- 1) Field A is comprised of separate layers and the properties of these layers are independent of each other. In other words, a low result in one layer would not increase or decrease the chance of a low result in the other layers. Low, expectation and high estimates are calculated for each layer separately. Probabilistic addition should be used to account for the reduced uncertainty of adding together independent volumes. Arithmetical addition of these estimates would understate the low estimate and overstate the high estimate of the total field.
- 2) A project develops three independent fields as sub-sea satellites connected to one platform. In this case, the investment in surface facilities may be totalled for depreciation¹ and consequently the reserves estimates should relate to the combined fields. Probabilistic addition should be used to calculate the total reserves associated with the platform.

Careful consideration should be given to Commercial SFR by proved techniques where eventual development is only incremental to an existing or planned development. These volumes may have a probability of success (POS) less than one, but with probabilistic addition will contribute at all levels - low, expectation and high - of reserves estimates. Examples of where this would apply are:

- 1) A fault block that is not yet tested and may be reasonably interpreted as an extension of the delineated area of the field. The project itself is technically and commercially mature. The untested block would be developed through existing field facilities without significant additional investment other than additional wells, which is recognised in the project scope. The uncertainty is geological and volumes are classed as reserves.
- 2) A phased development where there is uncertainty in the scope (e.g. number of wells) of a project due to geological uncertainty. However, the nature of the project remains essentially unchanged and additional wells could be accommodated within the flexibility of the field facilities design, then the whole range of recoverable volumes should be considered in deriving reserves. A scenario tree can be developed to represent the range of outcomes, both in recovered volumes and optimised number of wells, dependent on geological uncertainty. The uncertainty is resolved, with time, through planned data gathering eventually determining the number of wells. Hence the volumes can be regarded as technically mature. If one branch of the scenario tree is not economic, then the volumes associated with that arm do not contribute to reserves.

If probabilistic addition is used, ensure the methodology and parameters used are documented in the audit trail.

¹ Group Accounts should be consulted when considering combining surface facilities for different fields for depreciation purposes.

3.5 Cumulative Production

The resource volume category "Cumulative Production" pertains to summation of sales quantities of production volumes up to the date of reporting. Consistency is required between sales and field quantities. Production Operations and Finance functions must reconcile their figures prior to any submission (annual oil/NGL production [0933] and gas sales [0323] as reported in CERES upstream sector must equal the volumes reported in the annual resource statement using the appropriate unit conversion factors).

3.6 Reserves

Reserves are the sales quantities anticipated to be produced and monetised from a discovered field associated with a project that is technically and commercially mature (see definition in Section 3.3). Petroleum volumes have been demonstrated to be producible through wells from the field. A market must reasonably be expected to be available.

The production forecast, and therefore the reserves, must be cut off at the point where cash generation becomes negative, i.e. when operating costs (with appropriate treatment of abandonment costs) exceeds sales revenues after royalties. If the remaining tail production is significant, it may be booked as Non-Commercial SFR (see below).

The production forecasts must be adjusted for any volumes flared/vented and 'own use' (fuel for production facilities, compressors etc) in the upstream operations prior to transfer of the volumes to the buyer (Third Party or 'Downstream').

The restriction of marketability is relevant to gas reserves and for the classification of those NGL products that are subject to go-ahead of a non-associated gas project. Apart from an assessment of the local market and identification of the type of export project (e.g. pipeline, LNG, methanol), this restriction implies earmarking the gas resources suitable to feed these outlets. The restriction applies to all confidence levels (low, expectation and high estimates) of reserves.

To minimise fluctuations over time, OUs and NVOs should exert caution in transferring volumes between the reserves and SFR categories. Demonstrable technical and commercial maturity will be required when new fields and reservoirs are added to the reserves base. The same requirement applies in principle when undeveloped reserves are retained. To retain developed reserves, their production should have a positive cash generation after subtraction of operating costs, tax and royalties.

Existing volumes classified as reserves, but which are no longer commercially mature, may be retained as reserves only in cases when there is an overriding strategic interest, or where a current small operating loss is expected to be reversed in the short term. In both cases support from shareholders must be obtained.

Developed Reserves

Developed reserves are the portion of reserves that is producible through currently existing completions, with installed facilities for treatment, compression, transportation and delivery, using existing operating methods. Outstanding project activities, such as initial completions, recompletions, hook-up and modifications to existing facilities, can be considered as existing or installed if the outstanding capital investment is minor (<10%) compared to the total project cost and if budget approval has been obtained. Volumes behind pipe are considered developed if additional activities (e.g. 'lower' zone abandonment, perforating, stimulating) do not require a full well entry/re-completion and if the future investment (normally opex) is minor (<10%) compared to a new well.

Developed reserves are estimated by forecasting the production that will be contributed by the existing wells through the currently installed facilities assuming no future development activity. Future wells or facilities may be planned that add reserves and/or accelerate the reserves that would be produced by the existing investments. However, the portion of reserves expected to be accelerated by future investments are classified as developed with the existing investments and not after the future investments. If future investment accelerates production such that additional reserves are recovered within time limits (e.g. sales contract periods, field life), the additional reserves are classified as developed only after these investments are made.

Undeveloped Reserves Undeveloped reserves are the complement of developed reserves in the total reserves, requiring capital investment in new wells and/or production facilities in order to be produced.

For new development projects, developing additional reserves may defer field / platform abandonment and may thereby also increase the reserves producible from existing completions. Such gains should be included in the economic evaluation of the new development project and can only be classified as reserves if the project meets the technical and commercial criteria.

3.7 Scope for Recovery

Scope for Recovery is the recovery estimate of any notional project for which implementation cannot yet be shown with sufficient confidence to be technically sound or commercially viable. However, there must be an expectation that this project could mature based on reasonable assumptions about the success of additional data gathering, a maturing technology from current research, relaxation in the market constraints and/or the terms and conditions for implementing such a project.

The economic evaluation should include any future pre-investment costs required to reduce technical uncertainty.

In the case of immature projects, the associated scope for recovery may be reported as a single estimate for the undiscounted average recoveries in the case of success (mean success volume, MSV) together with a probability of success (POS). For aggregation purposes the risked expectation volumes are used (POS*MSV).

Commercial SFR SFR which is expected to be commercially viable should be reported in one of the following three Commercial SFR categories.

Commercial SFR by Proved Techniques SFR by proved techniques is the volume estimated to be recoverable from discovered resources, by a project utilising a recovery process or technique which has been demonstrated to be technically feasible in the area or in the field. Implementation is expected to be commercially viable, but a large range of technical uncertainty precludes the formulation of a technically sound project proposal.

Commercial SFR by Unproved Techniques SFR by unproved techniques is the volume believed to be recoverable from discovered resources by a project utilising any recovery technique or process that has not yet been demonstrated to be technically feasible in the field where its application is considered, but which through laboratory or trials elsewhere has a reasonable chance of being technically feasible in the future. If feasible, the process should be expected to be commercial.

Future data gathering may disprove the technique, and with it the possibility of development, and these SFR volumes must therefore be discounted for the risk that the considered technique will not prove to be feasible.

Undiscovered Commercial SFR Undiscovered SFR is the volume believed to be recoverable from as yet undrilled potential accumulations by any process that has been a technical success elsewhere, under similar conditions, and the development of which is expected to be commercial.

These SFR volumes must be discounted for the risk that petroleum is not present or is not commercial to develop (Probability of Success, see Appendix 6).

Future data gathering may result in a total write-off of these resources. Following drilling results, the resource volumes are revised and, in the case of a discovery, the economics re-assessed, whereupon the resource is either discarded or reclassified.

Non-Commercial SFR SFR in discovered resources is considered non-commercial for development projects which, even if technically successful, would not be commercially viable. To avoid unrealistic situations the reporting of Non-Commercial SFR is restricted to projects with a Unit Technical Cost below an annually advised ceiling.

Non-commercial SFR is reported in order to retain an indication of the discovered resources that could become commercial with a change of circumstances (e.g. an increase in oil price,

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a change in tax regime, development of a gas market, flared/vented/re-injected gas volumes if recoverable and significant enough to be marketed).

The volumes reported for the four SFR resource categories numbers are based on full life cycle. In addition, total Commercial SFR within licence should also be reported.

3.8 Initial In Place

The petroleum volume Initially In Place (IIP) are expressed in volumes of Stock Tank Oil Initially In Place (STOIP), Condensate Initially In Place (CIIP) and Gas Initially In Place (GIIP) under standard conditions. For standard conditions the same PVT data must be used as adopted for the reporting of field recoveries.

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4. RESOURCE VOLUME CLASSIFICATION FOR EXTERNAL REPORTING

4.1 Classification Scheme

Externally reported resource volumes have two primary purposes – financial calculations and investor assessments. The reported figures are used to calculate the depreciation of EP sector capital investments. The amount of depreciation affects the company's book earnings that are also externally reported. Shareholders and the investment community use the reported volumes and earnings to assess the performance and value of the company. It is essential that externally reported proved reserves volumes are a true reflection of shareholder value. Externally reported proved reserves volumes should be equal to internally used proved reserves numbers.

The resource categories for external reporting are shown in Figure 4. Cumulative production, total proved reserves and proved developed reserves are externally reported annually for oil, gas and NGL sales quantities as of the 1st of January. The reported volumes must comply with SEC definitions, reproduced in Appendix 3. The Shell Group definitions contained in this section are in full compliance with these definitions. Where Group guidelines interpret SEC definitions, as listed in Appendix 4, these interpretations have been accepted by external auditors as fulfilling SEC requirements. A summary of the Group definitions for the external categories is provided in Appendix 1.

Cumulative Production	
Proved Reserves:	Proved Developed Reserves Proved Undeveloped Reserves

Figure 4: Resource Categories for External Reporting

Cumulative production for external reporting has the same definition as used in the Shell internal classification scheme (see Section 3.5). An example of the migration of resource volumes between externally reported categories during a field's life cycle is shown in Appendix 2.

4.2 Proved Reserves

Proved reserves are the portion of reserves, as defined for internal reporting, that is reasonably certain to be produced and sold during the remaining period of existing production licences and agreements. Extension periods are only included if there is a legal right to extend, which may derive either from the initial concession agreement or from a subsequent letter of assurance. Any applicable government restrictions on oil export and contractual or practical market limitations to gas delivery rates should be taken into account. Only the Group share of proved reserves is reported.

If probabilistic methods are used, reserves are reasonably certain when there is an 85% probability that the quantities actually recovered will equal or exceed the estimate. This is the P85 value of the cumulative probability curve. If scenario deterministic methods are used, the term reasonable certainty is intended to express a high degree of confidence that the quantities will be recovered. This is the low side estimate. When the estimate assumes significant volumes of hydrocarbons outside the defined fluid contacts, or when the recovery mechanism is untested in the field or analogue fields, a lower estimate should be used that reflects this uncertainty.

As discussed in Section 3.4, proved reserve estimates should be updated annually based on development and performance data.

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Proved Developed Reserves Proved developed reserves are the reasonably certain portion of internally reported developed reserves (i.e. produced from existing wells through installed facilities). Drilling and completing a well essentially proves the hydrocarbons that it develops and therefore proved developed reserves are based on the expectation estimate of developed reserves adjusted to take into account of undefined fluids contacts, untested recovery mechanisms, licence periods, government restrictions and market limitations, as discussed above. The expectation estimate is the mean value if probabilistic methods are used or the base case estimate if scenario deterministic methods are used and should tie-in with the expected No Further Activity (NFA) production forecast.

Proved Undeveloped Reserves Proved undeveloped reserves are the reasonably certain portion of internally reported undeveloped reserves (i.e. require additional capital investment for new wells or facilities). Reasonable certainty is met by using the P85 value or low side estimate of undeveloped reserves and taking into account undefined fluids contacts, untested recovery mechanisms, licence periods, government restrictions and market limitations, as discussed above.

Total proved reserves and proved developed reserves are often determined, and then proved undeveloped reserves is the difference between the two. In mature fields when most of the reserves have been developed, this approach can result in values for total proved reserves and proved undeveloped reserves that are no longer reasonable. Once a field is at this level of maturity, a deterministic approach should be used for both proved developed reserves and proved undeveloped reserves consistent with the SEC and SPE definitions (Appendix 3, Reference 8). Total proved reserves is then the sum of proved developed reserves and proved undeveloped reserves.

Estimates of proved reserves should be benchmarked against the "proved area" deterministic method consistent with the SEC and SPE definitions (Appendix 3, Reference 8). This method first defines the proved area² of the field and then estimates the volumes expected to be recovered from the proved area. If the proved and proved developed reserve estimates are significantly different using the proved area method (as generally used in the industry), a reconciliation should be made for the OU to assure itself that the reported reserves are a true reflection of shareholder value.

Asset holders should be aware of the differences between probabilistic and deterministic techniques since third parties, e.g. gas buyers and hence external reserves auditors for certification, may adopt different practices.

External Financing For projects which require some degree of external financing (e.g. LNG projects, major new venture start-ups), project financing must be expected to be available before proved reserves are disclosed externally. This could, by exception, be a reason why the reserves of some viable projects are excluded from external reporting.

Improved Recovery Projects in External Disclosures Advances in reservoir modelling techniques have greatly enhanced the systematic assessment of project recoveries across the full range of uncertainties, increasing confidence in the use of simulation results as the basis for investment decisions and reserves estimation. This improved quantification has in some cases shown that pilot testing is not necessary prior to project commitment (based on a Value of Information approach). Under these circumstances, recovery from improved recovery projects (e.g. fluid injection, reservoir blowdown) may be considered proved when the following three conditions are met:

- 1) A comprehensive assessment of uncertainties results in confidence that the actual volume will be greater than the low estimate.
- 2) The main features of the recovery process are supported by confirmed responses in analogous reservoirs.

² The area of the reservoir considered as proved area includes (1) the area delineated by drilling and defined by fluid contacts, if any, and (2) the undrilled portions of the reservoir that can reasonably be judged as commercially productive on the basis of available geological and engineering data. In the absence of data on fluid contacts, the lowest known occurrence of hydrocarbons controls the proved limit unless otherwise indicated by definitive geological, engineering or performance data (Reference 8).

3) Project financing has been obtained or is expected to be available without a pilot testing phase.

In the case of improved gas recovery, the additional conditions in the following section also apply.

Proved Gas Reserves in External Disclosures In addition to the foregoing conditions, proved reserves of natural gas should include only quantities falling in the following categories:

- 1) that are contracted to sales; or
- 2) that can be considered as reasonably certain of being sold based on a reasonable expectation of the availability of markets, along with transportation/ delivery facilities that are in place; or
- 3) that, while not firmly planned, have been earmarked for future development and hence may reasonably be anticipated to be sold based upon expectation of availability of markets and project financing.

These restrictions also apply to the external disclosure of condensate/NGL products that are subject to the go-ahead of a non-associated gas project.

Proved Reserves under Constrained Production When operating under a combined production constraint (e.g. oil production quota) and production beyond the licence or agreement period is expected, the capability to accelerate the post licence production provides a safeguard against under-performance of the planned development programme during the licence period. This capability increases the confidence level that can be assigned to the constrained production forecast during the licence period. In this circumstance, the proved reserves should be based on an accelerated development programme that could be followed in the event that the base plan delivered less production than expected.

Types of Agreements Under US Financial Accounting Standards Board (FASB) regulations, separate disclosure is required for oil and gas volumes applicable to different types of agreements. These requirements are illustrated in Figure 5.

Minority Interest Reserves are reported on a 100% basis for companies in which the Group holds a controlling interest (in line with financial reporting) rather than on a Group share basis. Minority interest volumes included in the total proved reserves are disclosed separately.³

³ Inclusion of minority interest requires prior agreement with the Group.

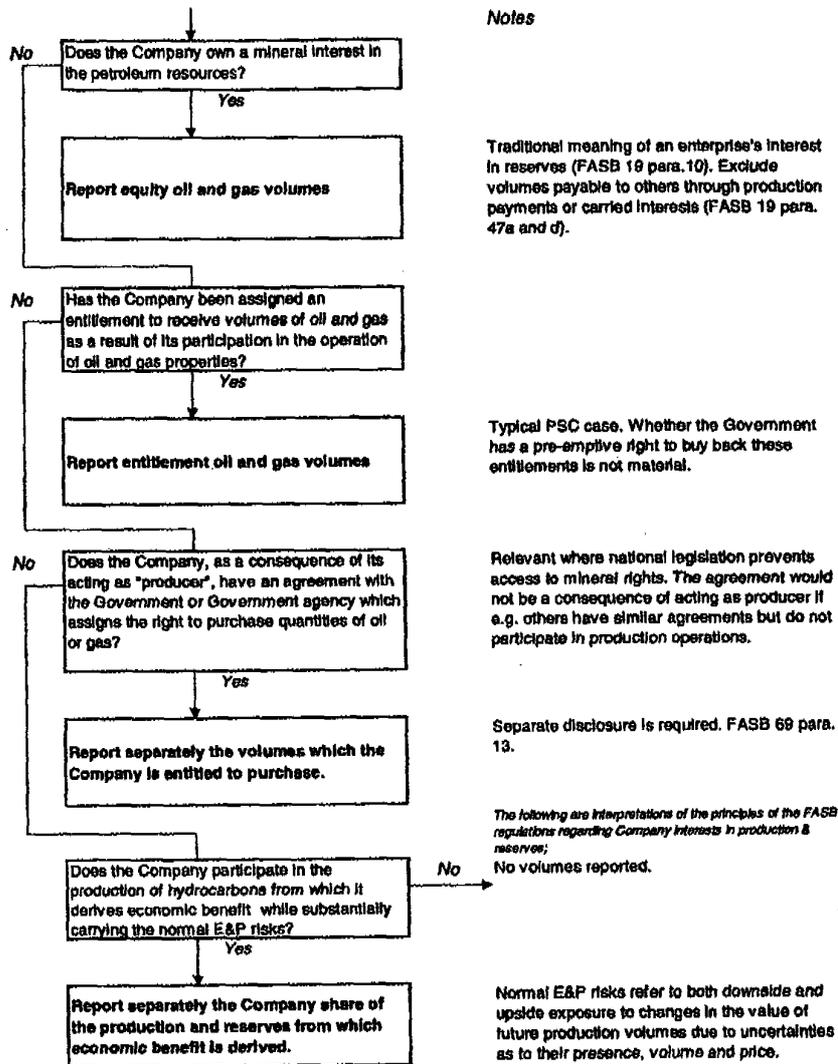


Figure 5: Types of External Disclosures in Relation to FASB Regulations

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5. RESOURCE VOLUME REPORTING, RESPONSIBILITIES AND AUDITS

5.1 Shareholder Requirements

EP Planning will communicate a timetable and the details about submission requirements to OUs and NVOs each year for both internal and external reporting.

Volumes will be reported based on the classification systems described in Sections 3 and 4. Additional information is reported for the calculation of the Standardized Measure required by the US Financial Accounting Standards Board (FASB).

5.2 Methods and Systems

OUs and NVOs are responsible for selecting the methods and systems that are technically most appropriate for quantifying the resource volumes of their assets consistent with these guidelines. The preferred methods and systems may vary depending on the type of resource and with time as the resource matures and technology improves. Best practices will be developed, updated and shared in the Hydrocarbon Resource Volumes Management Common Interest Network (Reference 7). This network will replace the material previously covered in Volume 2 of the 1988 guidelines (Reference 1).

A variety of commonly used Group and 3rd party systems are available to support resource volume assessment. Group systems are tailored to these requirements and methods and will generally provide an inherent level of quality assurance through input constraints, internal calibrations, and other "reality checks". Where more generalised 3rd party systems are used, OU and RBD management should be aware of the greater burden of quality control that will be required.

The Group Reserves Auditor will review decisions on methods and systems during the periodic audits. As far as these methods bear on the estimation of externally reported resource volumes, the Group Reserves Auditor will ensure that recommended methods are acceptable to the external auditors.

In some cases, OUs and NVOs may be unable to follow Group guidelines and/or recommended practice, due to government requirements, hardware constraints or other reasons. It is the responsibility of the OU Reserves Custodian to bring such cases to the attention of the Group Reserves Auditor, to enable him to obtain external auditors' approval of the OUs and NVOs specific methods and systems.

5.3 Responsibilities and Audit Requirements

EP Planning Responsibilities EP Planning is responsible for compiling of the Group statistics of resource volumes, the analysis thereof and the communication to other functions. EP Planning also maintains the resource volume guidelines.

Reserves Auditor Responsibilities The Group Reserves Auditor will carry out regular detailed reserves reviews in OUs and NVOs to ensure compliance with SEC requirements. The Terms of Reference of the SEC Audit are included in Appendix 5. The external auditor will verify the data for external reporting.

Operating Unit Responsibilities Within OUs and NVOs, a Management System should be established (see Reference 6), clearly defining internal reporting requirements, tasks and responsibilities. Technical and Financial functions must co-ordinate and reconcile their figures (particularly production volumes) prior to submission.

All levels in an OU, including Asset managers and the reservoir engineer preparing the individual field reserves estimates, should be aware of the importance of externally reported reserves (proved, proved developed) and their impact on financial indicators.

Asset and OU managers are responsible to ensure that the guidelines are implemented in such a way as to best represent to the shareholders the true value of the asset.

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Non-operated Reserves Where Shell is not the operator, the local Shell EP representative should prepare the reserves submission. In this case the Shell representative has the responsibility of ensuring that resource volume assessments by the operator are aligned with Group guidelines before submission. This may include reclassification of volumes between reserves and SFR categories where the operator's criteria differ from Group criteria. As usual, an audit trail (Note for file) should be available to document the reserves estimate.

If there is no EP representative or if the necessary data are not available locally, then the submission is prepared by SEPI (responsible RBA).

Annual Review of Petroleum Resources Until 1995, the Annual Review of Petroleum Resources (ARPR) was a constituent document of the annual EP Programme Documentation, providing an inventory of the status of petroleum resources. While OUs and NVOs no longer submit ARPR's to SEPIV/SEPI, the compilation of such an overview report will generally be necessary to satisfy the requirements of OU governance and as such will be a key element of the OU reserves Management System referred to above.

Audit Trail For all the reported resource volumes an audit trail must be available of the assumptions made and process followed. This will allow any subsequent assessor to modify these estimates based on new information in a reconcilable manner. Thus, evaluation reports must be compiled (preferably on a field basis) giving the basic data, the way it has been interpreted and processed, the development options considered, and the resultant volumes with the assigned probabilities. In addition, a description should be given of the development strategy, including data gathering activities. These reports may be working files (if acceptable to local auditors), but it is recommended to make a duplicate 'for file' in order to ensure that the data are preserved in field reports.

Where subsequent small revisions are made, an update note must be compiled. Multiple changes may be combined in one overall update of the resource volumes if they all belong to the same change category. After several years of small changes or following a development study, a new evaluation report must be issued. When a proposed change has a significant impact on the Company's total reserves or financials, SEPIV/SEPI should be advised at the earliest opportunity.

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- 1a. EP 88-1145 Part 2, Methods and procedures for resource volume estimation, SIPM, April 1988
2. EP93-0075 Petroleum Resource Volume Guidelines, May 1993
3. Revision of Report EP93-0075, 12 August 1994
4. Revision of Report EP93-0075, 10 November 1995
5. Revision of Report SIEP97-1100, September 1997
- 5a. Revision of Report SIEP98-1100 & 1101, September 1998
6. EP92-0945 Business Process Management Guideline, SIPM, EPO/72, June 1992
7. Hydrocarbon Resource Volume Common Interest Network,
<http://sww1.epglobal.shell.com/value/index.htm>
8. Petroleum Reserves Definitions, Society of Petroleum Engineers and World Petroleum Congresses,
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9. Project Evaluation and Screening Criteria, SIEP 99-2030, June 1999
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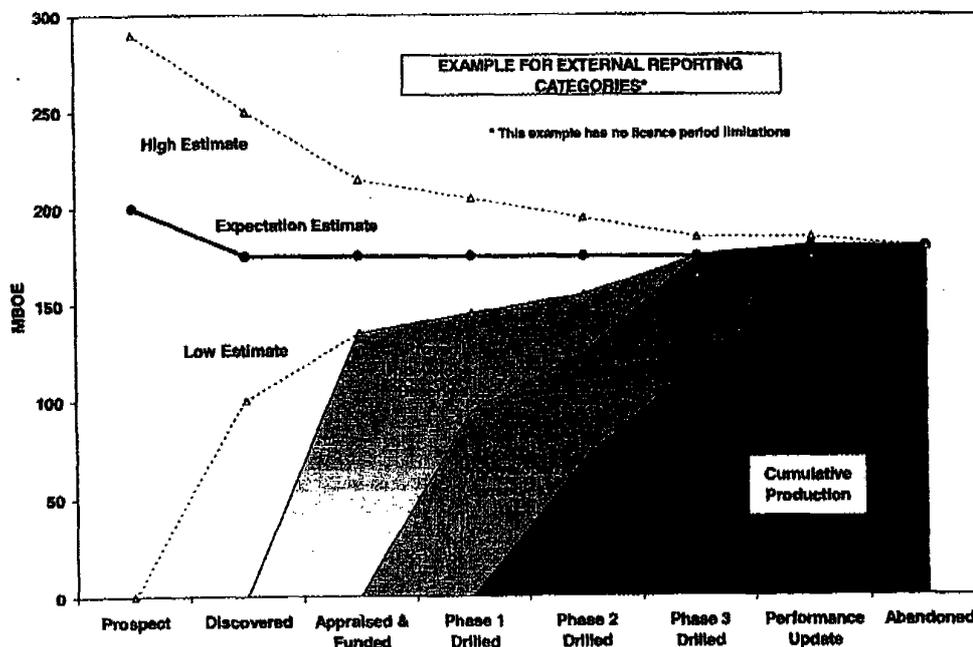
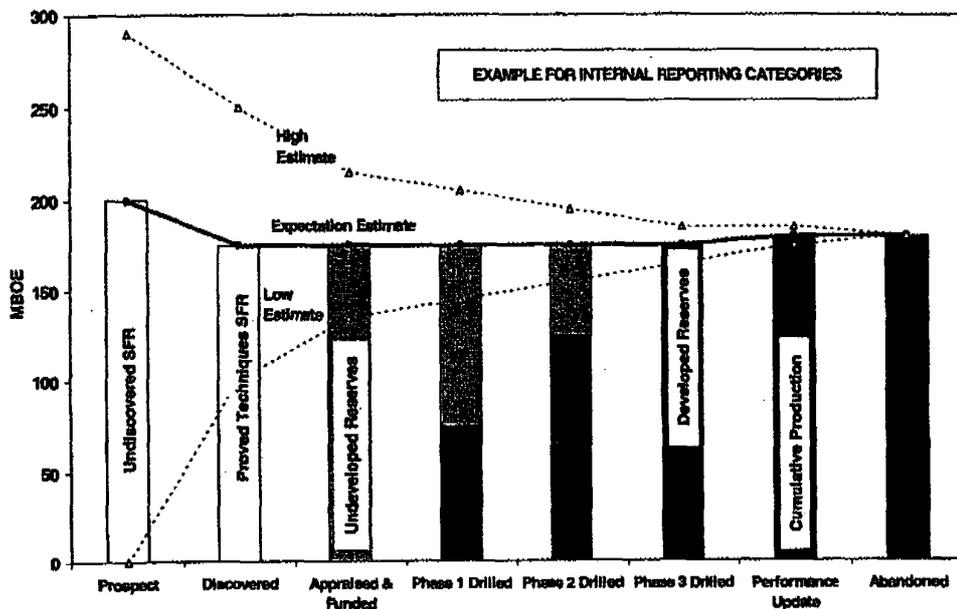
APPENDIX 1: RESOURCE CATEGORY (QUICK REFERENCE)

External Reporting	Internal Reporting	Proved Reserves	<ul style="list-style-type: none"> • Portion of reserves, as defined for internal reporting, that are reasonably certain • Restricted by licence periods, government constraints and market limitations • External financing, when used, must be expected to be available • Deterministically estimated volumes should reflect undefined fluid contacts and untested recovery mechanisms
		Proved Developed Reserves	<ul style="list-style-type: none"> • Proved reserves producible through existing completions and installed facilities using existing operation methods • Outstanding project activities considered completed if remaining cost <10% of total
		Proved Undeveloped Reserves	<ul style="list-style-type: none"> • Proved reserves which require capital investment (wells and/or facilities)
		Reserves	<ul style="list-style-type: none"> • Project is "technically and commercially mature" Note: Formal project approval or economic viability is not required • Market is reasonably expected to be available • Includes only production with positive cash flow • Not restricted by licence period • Group share reported
		Developed Reserves	<ul style="list-style-type: none"> • Reserves producible through existing completions and installed facilities using existing operation methods • Outstanding project activities considered completed if remaining cost <10% of total
		Undeveloped Reserves	<ul style="list-style-type: none"> • Reserves which require capital investment (wells and/or facilities)
	Internal Reporting	Scope for Recovery	<ul style="list-style-type: none"> • Project is <u>not</u> technically and/or commercially mature • Not restricted by licence period • Group share reported
		Commercial SFR by Proved Techniques	<ul style="list-style-type: none"> • Discovered • Commercially viable • Techniques have been proved to be feasible in this resource • A sound technical project proposal is not possible yet due to large range of technical uncertainty • Market not currently available
		Commercial SFR by Unproved Techniques	<ul style="list-style-type: none"> • Discovered • Commercially viable • Recoverable by techniques that have been successful elsewhere, but cannot yet be demonstrated to be feasible in this field • Laboratory work or trials elsewhere have a reasonable chance of demonstrating feasibility in this field • Discounted for the risk that the considered technique will not prove to be feasible
		Non-Commercial SFR	<ul style="list-style-type: none"> • Discovered • Not commercially viable even if technically successful • Commercially viable with a change of commercial circumstances • Unit Technical cost below an annually advised ceiling • Remaining tail production if it is significant
		Undiscovered Commercial SFR	<ul style="list-style-type: none"> • Recovery from undrilled prospects • Commercially viable exploration and development • Techniques have been successful elsewhere under similar conditions • Discounted for the risk that commercial volumes are not present

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APPENDIX 2: RESOURCE MIGRATION DURING FIELD LIFE



APPENDIX 3: SEC PROVED RESERVES DEFINITIONS

(Transcribed from the Handbook of SEC Accounting and Disclosure 1998, pages F3-63 to F3-64)

Proved Reserves Proved reserves are the estimated quantities of crude oil, natural gas, and natural gas liquids which geological and engineering data demonstrate with reasonable certainty to be recoverable in future years from known reservoirs under existing economic and operating conditions, i.e. prices and costs as of the date the estimate is made. Prices include consideration of changes in existing prices provided only by contractual arrangements, but not on escalations based upon future conditions.

A. Reservoirs are considered proved if economic productibility is supported by either actual production or conclusive formation test supports. The area of a reservoir considered proved includes:

1. that portion delineated by drilling and defined by gas-oil and/or oil-water contacts, if any, and
2. the immediately adjoining portions not yet drilled, but which can be reasonably judged as economically productive on the basis of available geological and engineering data. In the absence of information on fluid contacts, the lowest known structural occurrence of hydrocarbons controls the lower proved limit of the reservoir.

B. Reserves which can be produced economically through application of improved recovery techniques (such as fluid injection) are included in the "proved" classification when successful testing by a pilot project, or the operation of an installed program in the reservoir, provides support for the engineering analysis on which the project or program was based.

C. Estimates of proved reserves do not include the following:

1. oil that may become available from known reservoirs but is classified separately as "indicated additional reserves";
2. crude oil, natural gas, and natural gas liquids, the recovery of which is subject to reasonable doubt because of uncertainty as to geology, reservoir characteristics, or economic factors;
3. crude oil, natural gas, and natural gas liquids, that may occur in undrilled prospects; and
4. crude oil, natural gas, and natural gas liquids, that may be recovered from oil shales, coal (excluding certain coalbed methane gas), gilsonite and other such sources.

Proved Developed Reserves Proved developed reserves are reserves that can be expected to be recovered through existing wells with existing equipment and operating methods. Additional oil and gas expected to be obtained through the application of fluid injection or other improved recovery techniques for supplementing the natural forces and mechanisms of primary recovery should be included as "proved developed reserves" only after testing by a pilot project or after the operation of an installed program has confirmed through production response that increased recovery will be achieved.

Proved Undeveloped Reserves Proved undeveloped reserves are reserves that are expected to be recovered from new wells on undrilled acreage, or from existing wells where a relatively major expenditure is required for recompletion. Reserves on undrilled acreage shall be limited to those drilling units offsetting productive units that are reasonably certain of production when drilled. Proved reserves for other undrilled units can be claimed only where it can be demonstrated with certainty that there is continuity of production from the existing productive formation. Under no circumstances should estimates for proved undeveloped reserves be attributable to any acreage for which an application of fluid injection or other improved recovery techniques is contemplated, unless such techniques have been proved effective by actual tests in the area and in the same reservoir.

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APPENDIX 4: SHELL INTERPRETATION OF SEC RESERVE DEFINITIONS

SEC Definition	Shell Interpretation for External Reporting
<p>Reasonable certainty; Proved area includes portion delineated by drilling and defined by gas-oil and/or oil-water contacts, if any, and the immediately adjoining portions not yet drilled...In the absence of information on fluid contacts, the lowest known structural occurrence of hydrocarbons controls the lower proved limit of the reservoir.</p>	<p>If probabilistic methods are used, reserves are reasonably certain when there is an 85% probability that the quantities actually recovered will equal or exceed the estimate. This is the P85 value of the cumulative probability curve. If scenario deterministic methods are used, the term reasonable certainty is intended to express a high degree of confidence that the quantities will be recovered. This is the low side estimate. When the estimate assumes significant volumes of hydrocarbons outside the defined fluid contacts, or when the recovery mechanism is untested in the field or analogue fields, a lower estimate should be used that reflects this uncertainty.</p> <p>Drilling and completing a well essentially proves the hydrocarbons that it develops and therefore proved developed reserves are based on the expectation estimate of developed reserves adjusted to take into account of undefined fluids contacts and untested recovery mechanisms.</p>
<p>Fixed RT prices at level prevailing at date of estimate</p>	<p>Prices fixed by SIEP ca. 6 months prior to estimate date, but amended if there is a subsequent significant change.</p>
<p>Fixed RT costs at level prevailing at date of estimate.</p>	<p>Costs fixed by OUs and NVOs at date of estimate. Flat MOD costs must be supported by technology plans to show that implied cost reductions are viable.</p>
<p>Economic productivity</p>	<p>Technically and commercially mature (i.e. positive discounted real terms cash flow for sufficient range of scenarios).</p>
<p>Productibility supported by either actual production or conclusive formation test supports</p>	<p>Productibility should normally be demonstrated by a conclusive test, but may be based on log or core evaluation in an area where many similar reservoirs have been conclusively tested.</p>
<p>Improved recovery processes included only after successful testing by a pilot project or the operation of an installed program</p>	<p>Reserves from improved recovery processes are normally included following an in-situ test; by analogy with the same process being used elsewhere under similar conditions, or occasionally as a result of lab tests or simulation studies.</p>
<p>No gas qualifier</p>	<p>Include only gas contracted or reasonably expected to be sold.</p>
<p>Developed reserves are from existing wells (including minor cost recompletions), existing facilities and operating methods</p>	<p>Existing wells, installed facilities and existing operating methods. Outstanding project activities can be considered existing or installed if outstanding costs are minor and approved. This includes volumes behind pipe if future costs are minor.</p>

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APPENDIX 5: SEC AUDIT - TERMS OF REFERENCE

The purpose of the SEC Reserves Audit is to verify that appropriate processes are in place in the OU to ensure that the proved and proved developed reserves estimates for external (SEC) reporting are prepared in accordance with the latest Group prescribed guidelines (SIEP 99-1100/1101) and the FASB Statement of Financial Accounting Standards no.69 (SFAS-69).

The Audit will be carried out by the Group Reserves Auditor. His specific tasks during the audit shall be:

1. To verify the technical maturity of the reported proved and proved developed reserves estimates by assessing the quality of the engineering data and study work supporting the estimates and by verifying that undeveloped reserves are based on identifiable projects that can be considered technically mature.
2. To verify the commercial maturity of the reported reserves volumes by assessing the robustness of project economics and by establishing that these volumes can reasonably be expected to be sold in present or future markets.
3. To verify the 'reasonable certainty' of the reserves estimates by assessing the validity of uncertainty ranges used for their constituent parameters, by verifying that estimates are realistic in comparison with expectation estimates, by verifying that appropriate methods are used for mature fields and by establishing that appropriate methods of reserves addition (probabilistic / arithmetic) have been applied.
4. To verify that the Group share of proved and proved developed volumes has been calculated properly and that these volumes are producible within prevailing licence periods.
5. To verify that reported volumes are up-to-date and consistent with previous estimates, that changes are reported in the appropriate categories and that appropriate audit trails are in place for the study work supporting the reported reserves estimates
6. To verify that reported reserves are net sales volumes and that the reported annual production (sales) volumes are consistent with those reported in submissions to Group Finance.

In case of deviations from the Group and FASB guidelines, the auditor shall establish whether and to what extent resulting estimates are likely to differ significantly from those that might be expected from the application of the standard guidelines.

The audit will be carried out by reviewing the reserves estimation and submission process through interviews of OU staff and by taking at random a number of fields for detailed analysis.

The audit will in principle be carried out on OU premises and will be based on documentation available in the OU. Assistance of OU staff may be called upon.

An audit report will be submitted to the Managing Director of the OU, to the EP CEO and EP RBA, to the OU's Hydrocarbon Resource Manager and to KPMG the external auditors. It will be prepared and discussed in draft form on site, after which a final report will be prepared in The Hague, once formal OU comments are received. The report will contain an overall judgement (Good, Satisfactory, or Unsatisfactory), with itemised conclusions and recommendations.

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APPENDIX 6: TERMINOLOGY

A) *Petroleum Resources Terminology*

- Reservoir** A reservoir is a discovered petroleum resource where internal pressure communication is known to exist between all identified geological sub-units.
- In case of doubt, reservoirs are restricted to fault blocks / sedimentary units until production performance proves communication to exist across faults/ barriers. PVT properties can vary within a reservoir.
- Field** A field is the collection of all petroleum resources within a closed areal boundary that belong to the same confining geological structure, and where the presence of petroleum has been demonstrated in at least one reservoir by a successful exploration well.
- Field boundaries must be defined upon discovery and should encompass the unpenetrated petroleum resources in adjacent fault blocks and stratigraphic traps, if they are considered to be part of the same overall confining structure. Field boundaries may be re-defined on the basis of new geological information.
- Potential Accumulations** Potential petroleum resources beyond existing field boundaries, where the presence of petroleum has not yet been demonstrated, are collectively called potential accumulations.
- Producibility** Should normally be supported by a conclusive test in a drilled or immediately adjoining reservoir, but may be based on log or core evaluation in an area where many similar reservoirs have been conclusively tested.
- Production Facilities** The production facilities consist of all hardware installed to recover petroleum from the sub-surface resources and to deliver a quality controlled end-product for sale. These comprise the production and injection wells and the surface facilities for treatment, conversion, compression/ pumping, transport and delivery.
- Surface Facilities** That part of the production facilities accessible at surface, connecting the wellheads ultimately to the delivery points.
- Existing Development** The collection of all completed projects or sub-projects is referred to as the existing development.
- Field quantities** Field quantities (also called "Wellhead" quantities) are those quantities routinely measured at surface for individual well strings and expressed in terms of the stabilised products oil, condensate and (wet) gas or in terms of the type of injected fluids. These quantities may subsequently be reconciled with fiscalised sales and other product outlets, see below.
- Sales quantities** The quantities sold after fiscal metering and delivered at the locations where the upstream company ceases to have an interest in the end-products. These can be expressed in terms of the general end-products oil, (dry) gas and natural gas liquids (NGL) or in terms of the actual product.
- Field products and the subsequent sales products may be different and will be affected by own use and losses. The properties and volumes of end-products may be influenced by mixing and the petroleum type itself may be altered during surface processing. Since surface processing conditions may change during a project life, sales products may vary in specification and in relation to field products. To avoid ambiguity and double counting, a clear distinction must be made between recoveries in the field and the quantities estimated to be available for sale.
- For general sales products, oil, gas and NGLs, only the quantities sold by the upstream E&P company can contribute to Group reserves. Condensates mixed with crude oil in the same stream and sold as such are reported under oil. Separator condensate from gas wells and light hydrocarbon liquid products, derived from surface processing, if collected in a separate stream and sold as such are reported under NGL. Bitumen may be reported under oil in summary reports (with an appropriate footnote). In line with SEC requirements, sales volumes for gas should be those committed or committable to a gas contract. Committed Gas

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is covered by a gas contract. Commitable gas reasonably expected to be assigned to a contract in the future.

It is necessary to maintain a more detailed internal administration of the actually sold products by stream in two cases: 1) If the upstream E&P company has separate contracts for delivery of special converted sales products such as LNG, methanol, ethane, LPG, C5+, or 2) if there are special sales products like helium, sulphur or generated electricity.

Reconciliation A monthly reconciliation is made between the fiscalised sales quantities and the quantities produced in the field. This is reported in the Monthly Report of Producing Wells (MRPW). The reconciliation process corrects for own use, flaring, losses and product conversion, and provides the end-product yield.

For reserves estimating purposes an average future yield factor is to be estimated (e.g. LPG/wet gas yield, dry gas/wet gas yield).

Ultimate Recovery The ultimate recovery (UR) of a petroleum type is the sum of cumulative production and the estimated volume of reserves.

B) Probabilistic Terminology

Probability Distribution Function The probability distribution function of a stochastic variable indicates the probability that the actual variable value lies within a narrow interval around a particular value of the possible range, divided by the width of that interval.

P85 The value that has a 85% probability that it will be exceeded.

P15 The value that has a 15% probability that it will be exceeded.

Mean The statistical mean of a stochastic variable is the weighted average over the entire probability range.

Mean Success Volume (MSV) The probability weighted average of all realisations that equal or exceed the minimum reserves required for a commercial development of the resource.

Probability of Success (POS) The probability that the minimum commercial volume will be exceeded and which therefore indicates the likelihood of any future development. The product of MSV and POS is the recovery expectation.

C) Commercial Terminology

Discount Rate A rate at which future real terms costs or cash-flow are discounted over time to calculate their present value.

Net Present Value (NPV) The net present value of a project is the sum of the discounted annual cash flow, expressed in real terms money, over the period from the first project expenditure to abandonment. The net present value is expressed in million US\$ at the relevant discount rate.

Expected Monetary Value (EMV) The expected monetary value is a probabilistic balance of investments and revenues, expected from a set of conditional operational activities, comprising data acquisition and one or more development projects, which are arranged in an ordered sequence with probabilities assigned to each action (decision tree).

The EMV is the summation of the NPV's of projects, reduced by the costs of data acquisition activities, all expressed in discounted real term money and multiplied by their assigned probabilities. EMV is expressed in million US\$ at the relevant discount rate.

Projects with a negative NPV for certain resource model realisations should be excluded from the EMV calculation, if the assumption is valid that data gathering will prevent such projects being implemented.

Unit Technical Cost (UTC) The unit technical cost of a development project is defined as the sum of capital plus operating costs, expressed in real terms money, divided by the total production over the period from start-up to abandonment. In addition, both the cost and the production must be discounted. The reference date for the discounting should be the same for denominator and numerator (e.g. the first year of expenditure) and should be stated. The unit technical costs is expressed in US\$/bbl (oil equivalent) at the relevant discount rate.

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D) Exploration versus Development Wells

The classification of a well as either an exploration well or as a development well is determined (in line with SEC rules) based on the proved area as follows:

- Proved Area** The proved area is the part of a property to which proved reserves have been specifically attributed.
- Exploration Well** An exploration well is a well that is not a development well, a service well, or a stratigraphic test well.
- Development Well** A development well is a well drilled within the proved area of an oil or gas reservoir to a depth of a stratigraphic horizon known to be productive.
- Service Well** A service well is basically any well which is either an injection well, a disposal well or a water supply well.
- Appraisal Well** An appraisal well, or stratigraphic test well is a well drilled for geological information (not to test a prospect), either 'development-type' drilled in a proved area or 'exploratory-type' if not drilled in a proved area.

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Unknown

From: Jager, Robert R.J.
Sent: 24 December 1999 10:53
To: Graham, Sheila S. /SDA /FP/44
Cc: Blaauw, Robert R.; Jager, Robert R.J.
Subject: ARPR update

Sheila, further to our discussion last week regarding the ARPR update and in particular the change you were suggesting in respect to Gorgon reserves (from proven to SFR-uncommercial - which at least seemed logical to me) I am keen to check with the relevant bodies here what the possible fall out from such a change could/would be (before it happens) Accordingly I would appreciate you providing some early information on the "size" (both total and relative) this change.

Regards

Rob J. Jager
Manager Business Advisory Unit - Australia
Shell EP International BV
Carel van Bylandtlaan 23
2501 CK The Hague
Tel : +31 70 377 4475
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Email : r.j.jager@sepi.shell.com



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TEL: (82 + 342) 710-0114, 0070
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August 21, 1998

Mr. R. H. Matzke
President
Chevron Overseas Petroleum Inc.

Mr. Robert A. Solberg
President International Production
Texaco Inc.

Dr. J. Roland Williams
Chairman and Chief Executive Officer
Shell Australia Ltd.

Mr. R. Billings
President, Global Gas and Power
Mobil Oil Corp.

RE : Gorgon LNG Project

Dear Gentlemen:

We would like to thank you for your consistent interest to KOGAS which you have shown to us, and also would like to have your understanding for not being responded as your proposal letters to supply LNG to KOGAS, which is dated respectively on March 8, 1998 and April 14, 1998.

Your proposal looked very attractive to KOGAS because it includes principal requirements of KOGAS, such as equity participation, shipping and construction involvement in the project, which are generally required as prerequisite conditions by KOGAS to open a discussion with suppliers. We also know that the Gorgon Project, which is located in a politically stable country, has lots of advantages to KOGAS in many ways. So we have thought the Gorgon Project as one of our attractive and promising sources for KOGAS' diversification policy.

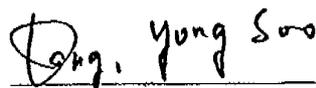
Page 2 of 2

As you are well aware, Korean economy suffers from the financial difficulties. It may reduce LNG demand for a short-term basis. Nevertheless, we are confident that Korean economy will recover in near future. Therefore, we will continue to study your project as one of promising sources well meeting our requirement of the diversification policy for the long-term importing energy sources in a long-term point of view.

We sincerely hope a continuous discussion and a cooperative relationship with your sides for a prosperous gas business.

We would like to extend our best wishes for the success of your business.

Sincerely yours,



Kang, Yong-Soo

Vice President

International Projects

From: Aalbers, Remco RD SEPIV-EPB-P
Sent: Wednesday, January 5, 2000 4:12 AM
To: Graham, Sheila S SDA-FP/44
Cc: Jespers, Bea BL SEPIV-EPB-P
Subject: RE: Group Resource Submission January 2000

Sheila,

What's exactly in the last few days? In principle booking is as per 31.12.1999 so if it's before that date the answer would be yes if it's after this date the answer is no. What type of interests have they acquired - exploration acreage only or also proved reserves??

As to your question on Gorgon we indeed do not have that data easily available - when was Gorgon discovered I had a look and it's not in my list (1986-1998). Maybe you could check with Helge Hammer?

Regards,

Remco

-----Original Message-----

From: Graham, Sheila SDA-FP/44
Sent: Wednesday, 05 January, 2000 9:46 AM
To: Aalbers, Remco SEPIV-EPB-P
Subject: RE: Group Resource Submission January 2000

Remco,
Beste wensen!!

Evidently in the last few days Woodside have acquired interest in the Gulf of Mexico. Getting info out of them will be a nightmare at this stage-do I need to submit this data or not?

Sheila

-----Original Message-----

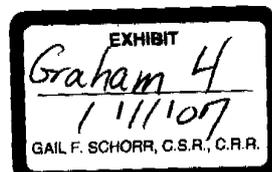
From: Aalbers, Remco RD SEPIV-EPB-P
Sent: Wednesday, January 05, 2000 4:06 PM
To: Graham, Sheila S SDA-FP/44
Subject: RE: Group Resource Submission January 2000

Sheila,

Happy New Year and thanks for the draft submissions (will have a look at them some time today).

As to your question on paper copies - yes I need signed paper copies. Best not to fax them but send them by Mail/Courier - they can arrive some days later.

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Regards,

Remco

—Original Message—

From: Graham, Sheila SDA-FP/44
Sent: Thursday, 23 December, 1999 3:31 AM
To: Aalbers, Remco SEPIV-EPB-P
Cc: Hoonhorst, Jeroen SEPIV-EPB-P
Subject: RE: Group Resource Submission January 2000

Remco,

Please find attached SDA's draft submissions for Mauritania, Cambodia and PNG. There is still an error under "Field data" but there is no data for that sheet. I'm still working on the direct and indirect sheets.

I've been looking back at our data and am unable to find when Gorgon was booked as reserves (my data goes back to 95) and the rationale for the booking. Is that information available in any central archive?

Do we also have to Fax paper copies of the final submission to the Hague or are the electronic submissions sufficient?

Regards, Sheila

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From: Aalbers, Remco RD SEPIV-EPB-P
Sent: Friday, January 7, 2000 2:50 AM
To: Graham, Sheila S SDA-FP/44
Cc: Jespers, Bea BL SEPIV-EPB-P
Subject: FW: Reserves report SDA
Attach: Untitled1.XLS; Untitled2.XLS

Sheila,

Proved Reserves - externally reported - were first booked in 1997 (for 1.1.98) - see attached files from Helge. I am not sure (yet) when expectation reserves were first booked! There should be some more info in our archives - Bea Jespers is back on Monday 10/1/00 from leave and I will ask her to see if see can find the old field reserves files.

Regards,

Remco

-----Original Message-----

From: Hammer, Helge A.
Sent: Tuesday, 27 January, 1998 11:54 PM
To: AALBERS, R.D.; JESPERS, B.L.; DELAMAR, A.J.; SWINKELS, W.J.A.
Cc: Strobl, Wolfgang J.; Tait, Julie A.
Subject: Reserves report SDA

Remco/Ad de la Mar,

Yesterday afternoon and evening, we were not able to get e-mails sent off to Holland, but the problem now seems to have been fixed. Please let me know if I still need to re-send any of the data. The fax with the signed copies will be sent again this morning from a better quality fax machine.

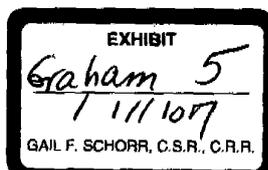
I have attached two excel spreadsheets which should give you the backup info which you request:

In Reserves_98.xls, the 1.1.97 and 1.1.98 reserves (P,E and H values for developed and undeveloped) per field and the changes are tabulated. (Note that for the TVI fields minor increases of UR have been included for Cowle, Saladin and Yammaderry. The other fields also change, but this is because I have brought the cumulative production as per 1.1.98 in line with figures provided by the operator. The minor corrections of 1.1.97 cumulative production have been included as technical revisions.)

SFR_98.xls gives tabulations of all the SFR numbers and the changes since 1.1.97.

If you have questions, send me an e-mail, or phone me (The time difference is 10hrs.)

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Regards Helge

tel. work: 3 - 9666 5489
tel. mobile: 4 - 1834 9156
tel. home: 3 - 9859 5512

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Developed and Undeveloped Reserves as at 1-1-98

Oil Resource Volumes (MMbbls) - 100%

Field	Shell Share		Operator	Cumulative Production	Developed Reserves			Undeveloped Reserves			Initial In Place P8 Expectation
	Direct	Indirect			P	E	H	P	E	H	
Barrow Island	28.57%	-	WAPET	275.87	42.7	69.9	69.9	10.0	23.8	32.7	1337.0
Cowle	35.71%	-	WAPET	2.49	0.2	1.0	1.0	0.0	0.0	0.0	10.3
Crest	35.71%	-	WAPET	1.63	0.0	0.0	0.1	0.0	0.0	0.0	9.3
Dongara				1.42							
Roller	35.71%	-	WAPET	30.02	5.4	6.2	8.2	0.0	0.0	0.0	55.9
Saladin	35.71%	-	WAPET	73.69	0.7	1.3	2.7	0.0	0.0	0.0	123.0
Saladin MGS	35.71%	-	WAPET	5.66	5.3	8.8	11.6	0.0	0.0	0.0	42.1
Skate	35.71%	-	WAPET	1.36	0.6	2.3	4.7	0.0	0.0	0.0	18.5
Yamnaderry	35.71%	-	WAPET	5.24	0.2	0.5	1.0	0.0	0.0	0.0	12.6
Subtotal			WAPET	397.38	55.00	89.14	99.07	10.0	23.8	32.7	1608.8
Cossack	16.67%	5.71%	WOP	21.57	18.4	35.4	55.4	0.0	0.0	0.0	119.0
Corallina	25.00%	17.13%	WOP	0.00	0.0	0.0	0.0	33.0	56.1	78.0	91.0
Hermes	16.67%	5.71%	WOP	0.57	0.2	0.4	0.6	12.2	26.0	42.8	50.9
Lambert	16.67%	5.71%	WOP	0.00	0.0	0.0	0.0	7.0	23.0	37.0	48.0
Laminaria	25.00%	17.13%	WOP	0.00	0.0	0.0	0.0	78.0	118.0	162.0	323.0
Wanaka	16.67%	5.71%	WOP	27.18	106.5	138.8	177.5	8.3	16.0	27.3	385.0
Subtotal			WOP	49.32	125.18	174.68	233.58	138.5	239.1	347.1	1016.9
Total				446.71	180.17	263.82	332.65	148.5	262.9	379.8	2625.7

Dry Gas (Non-Associated) Resource Volumes (Tcf) - 100%

[@ 1 atm, 0°C & 9500 kcal/Nm³]

Field	Shell Share		Operator	Cumulative Production	Developed Reserves			Undeveloped Reserves			Initial In Place P8 Expectation
	Direct	Indirect			P	E	H	P	E	H	
Dongara	28.57%	-	WAPET	0.00	0.00	0.00	0.00	9.83	11.79	13.86	20.80
Gorgon								9.8	11.79	13.86	20.8
Subtotal			WAPET	0.00	0.00	0.00	0.00	1.29	1.54	1.78	2.69
Angel	14.27%	9.00%	WOP	0.00				0.13	0.16	0.19	0.25
Dixon	14.27%	9.00%	WOP	0.00				0.48	0.58	0.68	1.19
Echo/Yodel	14.27%	9.00%	WOP	0.00				1.17	1.38	1.51	2.55
Goodwyn	14.27%	9.00%	WOP	0.30	2.65	2.77	2.98	0.64	0.75	0.86	1.44
Keast/Dockrell	14.27%	9.00%	WOP	0.00				0.23	0.26	0.29	0.40
Lambert Deep	14.27%	9.00%	WOP	0.00				7.40	7.40	7.83	12.38
North Rankin	14.27%	9.00%	WOP	3.70	0.05	0.23	0.50	0.00	0.00	0.00	10.84
Perseus	14.27%	9.00%	WOP	0.38				7.68	8.78	9.78	10.84
Rankin/Sculptor	14.27%	9.00%	WOP	0.00				0.70	0.85	1.00	1.51

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Searipple	14.27%	9.00%	WOP	0.00				0.03	0.04	0.07	0.11
Tidepole	14.27%	9.00%	WOP	0.00			0.34	0.40	0.47	0.67	
Witcox	14.27%	9.00%	WOP	0.00			0.27	0.32	0.37	0.60	
			WOP	4.38	9.65	10.40	11.31	12.95	15.05	17.00	39.64

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NGL Resource Volumes (MMbbls) - 100%

Field	Shell Share		Operator	Cumulative Production	Developed Reserves			Undeveloped Reserves			Initial In Place P8 Expectation	
	Direct	Indirect			P	E	H	P	E	H		
Barrow Island	28.57%	-	WAPET	1.35	0.4	0.6	0.8	0.0	0.0	0.0	0.0	3.9
Gorgon	28.57%	-	WAPET	0.00	0.0	0.0	0.0	109.0	137.0	167.0	201.0	201.0
Subtotal			WAPET	1.35	0.42	0.61	0.77	109.0	137.0	167.0	204.9	204.9
Angel	14.75%	8.34%	WOP					49.0	69.5	88.6	143.7	
Cossack	14.75%	8.34%	WOP	0.21	0.2	0.3	0.5	0.0	0.0	0.0	1.2	
Dixon	14.75%	8.34%	WOP					5.7	8.2	11.1	14.1	
Echo/Yodel	14.75%	8.34%	WOP					43.6	65.9	90.2	157.7	
Goodwyn	14.75%	8.34%	WOP	54.00	174.6	213.8	250.8	0.0	0.0	0.0	524.9	
Hermes	14.75%	8.34%	WOP					0.2	0.3	0.5	0.6	
Keast/Dockrell	14.75%	8.34%	WOP					17.1	23.9	31.5	75.0	
Lambert	14.75%	8.34%	WOP					0.1	0.3	0.5	0.6	
Lambert Deep	14.75%	8.34%	WOP					3.4	5.6	8.0	12.0	
North Rankin	14.75%	8.34%	WOP	110.61	75.0	100.2	125.9	0.0	0.0	0.0	337.2	
Perseus	14.75%	8.34%	WOP	13.26	15.0	32.0	49.0	137.9	181.5	226.8	366.8	
Rankin/Sculptor	14.75%	8.34%	WOP					15.6	29.8	44.1	68.3	
Searipple	14.75%	8.34%	WOP					1.8	5.4	10.5	23.7	
Tidepole	14.75%	8.34%	WOP	0.91	3.6	4.7	6.0	9.0	14.0	20.1	31.2	
Wanaea	14.75%	8.34%	WOP					0.3	0.5	0.9	12.9	
Wilcox	14.75%	8.34%	WOP					15.0	20.4	26.2	45.0	
Subtotal			WOP	179.00	268.5	351.0	432.2	298.6	425.3	559.0	1814.9	

Dry Gas (Associated) Resource Volumes (Bcf) - 100%

Field	Shell Share		Operator	Cumulative Production	Developed Reserves			Undeveloped Reserves			Initial In Place P8 Expectation
	Direct	Indirect			P	E	H	P	E	H	
Cowie	35.71%	-	WAPET	1.4	0.0	0.2	0.6	0.0	0.0	0.0	5.3
Crest	35.71%	-	WAPET	1.0	0.0	0.0	0.0	0.0	0.0	0.0	4.7
Roller	35.71%	-	WAPET	11.7	4.8	5.6	6.1	0.0	0.0	0.0	16.1
Saladin	35.71%	-	WAPET	33.0	0.5	0.8	1.2	0.0	0.0	0.0	54.2
Saladin MGS	35.71%	-	WAPET	5.3	1.4	3.3	7.0	0.0	0.0	0.0	18.3
Skate	35.71%	-	WAPET	0.9	2.4	5.8	11.6	0.0	0.0	0.0	16.6
Yammaderry	35.71%	-	WAPET	2.4	0.0	1.1	3.2	0.0	0.0	0.0	11.2
Subtotal			WAPET	55.64	9.18	16.68	29.72	0.0	0.0	0.0	126.4
Wanaea	16.67%	5.71%	WOP	32.6	98.4	132.7	175.5	0.0	0.0	0.0	462.0
Cossack	16.67%	5.71%	WOP	3.3	2.0	3.8	6.0	0.0	0.0	0.0	18.0
Hermes	16.67%	5.71%	WOP	0.3	0.0	0.0	0.0	3.9	8.4	13.7	22.6

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Lambert	16.67%	5.71%	WOP	0.0	0.0	0.0	0.0	0.0	2.2	7.3	11.7	21.3
Subtotal			WOP	36.1	100.4	136.5	181.5	6.1	15.6	25.4	523.8	

Filename: C:\Documents and Settings\Administrator\Desktop\reserves_e_mail_10n_Feb_2004\ARPPR_Sheila hand-over\108_a01 (Untitled1.XLS)8:52 AM 20-Feb-04

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CHARGES FROM 1997 TO 1999

Year	Charge	Amount	Category	Disposition	Disposition Date	Disposition Amount	Disposition Type
1997
1998
1999

EXPECTATION

Year	Charge	Amount	Category	Disposition	Disposition Date	Disposition Amount	Disposition Type
1997
1998
1999

DISBURSEMENT

Year	Charge	Amount	Category	Disposition	Disposition Date	Disposition Amount	Disposition Type
1997
1998
1999

DISBURSEMENT

Year	Charge	Amount	Category	Disposition	Disposition Date	Disposition Amount	Disposition Type
1997
1998
1999

PROVED

Year	Charge	Amount	Category	Disposition	Disposition Date	Disposition Amount	Disposition Type
1997
1998
1999

Year	Charge	Amount	Category	Disposition	Disposition Date	Disposition Amount	Disposition Type
1997
1998
1999

ANNUAL REVIEW OF PETROLEUM RESOURCES AS AT 1.1.1998
FOR SHELL DEVELOPMENT AUSTRALIA

SDA's share of oil reserves declined from 129 to 117 million bbl during 1997. Gas and NGL reserves increased significantly from 5.7 to 7.0 tcf and from 108 to 154 million bbl, respectively.

The main changes since the 1.1.97 ARPR are:

OIL

The oil reserves in the Laminaria field has been revised downwards by 28.0 million bbl (100% share) as a result of new 3D seismic and reservoir modelling work.

In Corallina, the reserves have increased by 13.1 million bbl also as a result of a 3D seismic interpretation.

The Cornea discovery has been classified as SFR unproved techniques, since a valid production test not yet has been achieved. The risked SFR has been estimated at 94 million bbl.

A possible future reserves increase of 28 million bbl in the Barrow Island field has been included in SFR proved techniques, pending internal SDA review. The scope estimate is based on production performance extrapolation.

GAS / NGL

The gas in place estimate for Goodwyn has been reassessed leading to a reduction in the gas reserves of 0.46 tcf.

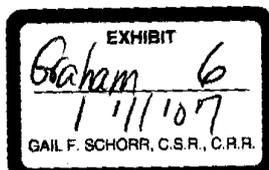
For North Rankin and Perseus, an increase of 3.04 tcf has been estimated as a consequence of reservoir modelling and simulation work.

Nine smaller gas fields on the North West Shelf (Dixon, Keast, Dockrell, Lambert Deep, Rankin, Sculptor, Searipple, Tidepole and Wilcox) have been transferred from Commercial SFR to reserves. The fields form part of the NWS development plan, and contain 2.78 tcf of gas. Several of the fields are rich in condensate ~~rich gas~~ leading to a significant increase in NGL reserves of 107 million bbl

A technical revision of the Gorgon field (by RTS/SDA) has resulted in an increase of the gas reserves of 2.39 tcf. Based on new PVT analysis, a higher condensate gas ratio has been estimated, resulting in condensate reserves increasing by 103 million bbl.

The dependencies between the NWS gas fields have been assessed and a probabilistic addition has been carried out. This has been done on the basis that the NWS fields are

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developed collectively under one project. 2.30 tcf of additional proven gas reserves result from the probabilistic addition. For the purpose of reserves reporting, this volume has been added back to the individual fields.

Woodside's documentation of reserves suffers from the following weaknesses:

- The absence of a split in developed and undeveloped categories
- The absence of field specific average heating values needed to normalise volumes for Group reporting

Estimate of End Year Reserves Volumes for Internal Reporting

Input sheet

1997

Country Name : Australia (Direct)
Estimate for Company: Shell Australia

Estimate for year ending: 31 December 1997

Company share of expectation recoverable volumes excluding royalty in kind.

Group interest in company is

100%

	1997 - Input			
	Oil ^(a) 10 ⁶ m ³	NGL 10 ⁶ m ³	Gas ^(b) 10 ⁹ std. m ³ (tel que) ^(c)	Gas ^(c) 10 ⁹ Nm ³ (39.748 MJ/Nm ³)
Expectation of reserves at 1.1.1997(d,e)	20.56	17.18	157.829	161.279
New Fields		2.51	10.964	11.211
Extensions				
Terms & Conditions				
Purchases in place				
Sales in place	0.01		0.411	0.420
Improved recovery		1.39	12.010	12.280
Economic revisions				
Technical revisions	-0.53	4.31	16.539	17.006
Production (sales) during 1997(f)	1.40	0.94	2.169	2.216
Expectation of reserves 31.12.1997	18.62	24.45	194.762	199.140
Entitlement share of exp. reserves at 1.1.1997(g)	18.98	17.18	157.829	161.279
Net changes in expectation	-1.94	7.27	36.93	37.86
Transfer to post licence	0.25			
Entitlement share of exp. reserves. at 31.12.1997(h)	18.79	24.45	194.762	199.140
Associated developed reserves (h)	8.90	8.25	41.100	42.000
Check	OK	OK	OK	OK
Entitlement check	OK	OK	OK	OK
Committed gas 31.12.1997			23.920	24.458
Committable gas reserves at 31.12.1997			170.842	174.682
Discovered IIP at 31.12.1997 (field volumes)	108.60	51.86	321.195	328.420
Cumulative production (sales) at 31.12.1997	20.66	4.26	17.320	17.710

A brief description of the reasons for any significant changes in the above estimates should be given separately.

- (a) If bitumen is included in the oil volumes this must be noted.
- (b) Gas volumes "tel que" at standard conditions (15°C, 101.325 kPa).
- (c) Gas volumes converted to 39.748 MJ/Nm³ GHV at normal conditions (0°C, 101.325 kPa).
- (d) Under PSC legislations, expectation is company entitlement share of production plus potential entitlement share of production post licence expiry.
- (e) Opening value should agree with last year's preliminary submission NOT with last year's final ARPR figures.
- (f) Agreed with the quarterly production reported by Finance through the GFI system.
- (g) Volumes covered by a right to extend the licence period or a letter of assurance should be included in entitlement share of reserves.
- (h) Also used for Standardized Measure calculation.

All figures input for Standardized Measure calculation.

Date: 27/1/98

Signed by Petr. Eng. Mgr: *[Signature]*

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