

[REDACTED]

From: [REDACTED]
Sent: 31 December 2006 15:53
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: DONOVAN/SAKHALIN ACCUSATIONS

Importance: High

Gents - you should be aware of the planned article below; and the entry on their website chat-board as follows:

Posted by John Donovan: In my capacity as a Shell shareholder I will today be consulting with NY lawyers regarding bringing a class action against Royal Dutch Shell Plc in respect of the Sakhalin II debacle. The gross incompetence and misdeeds of Shell management including a cover-up has once again resulted in financial and reputational damage to the company.

It is to be expected that they will be attempting to try and capitalise on recent Sakhalin developments. Note the reference to Kashagan also. [REDACTED] is aware of this planned story (at least according to the report below) - our standard response is not to rise to the Donovan bait (as they will always try and use this to our disadvantage), and in the past the media has not followed up on their stories. Nevertheless, it would be as well to be prepared for whatever might be published - also I would anticipate that they may well try and get support for a shareholder resolution at the AGM.

CC'ed to [REDACTED] because of the NY legal aspect; but I think we should avoid setting hares running by copying this to too many people.

We have an existing brief on Donovan, covering his previous activities and accusations; the basic response line is:

We are disappointed that Mr. Donovan's long running campaign against Shell has again resurfaced.

In this instance, I would suggest we would need to run on to the high-level message about the Sakhalin agreement, but not go into specific details. Maybe we might have some sort of generic response to whatever they might run, eg 'We disagree fundamentally with the content and interpretation of much of the material on Mr Donovan's website, and feel that no useful purpose would be achieved by engaging in a detailed rebuttal.'

Regards

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Tel: [REDACTED] Fax: [REDACTED]
Email: [REDACTED]
Internet: <http://www.shell.com>

-----Original Message-----

From: [REDACTED]
Sent: 31 December 2006 15:18
To: [REDACTED]
Subject: URGENT: [REDACTED] please read

Importance: High

[REDACTED]

I had a quick scan of the Donovan web-site today and saw the below.

Not sure if we want to give any validity to the story by asking to see it (however - I would note that his site does seem to pick up inside "gossip" on its chat board - so I'm not sure what accusations the story might contain).

FYI (I think that you know the others):

[REDACTED]

Regards.

[REDACTED]

<http://royaldutchshellpic.com/2006/12/30/shellnewsnet-coming-soon-the-inside-story-on-the-sakhalin-ii-debacle/>

By Alfred Donovan

Saturday 30 December 2006

The Sakhalin II project and related backdrop events have been marked by deception, double-dealing, corruption, massive pollution, intrigue, blackmail, murder and spies. Some might unfairly say this constitutes a fairly typical Shell project, as per the example of Shell's activities in Nigeria.

With the assistance of a number of Shell/Sakhalin Energy insiders, we are completing the draft of an article which will be published next week on our own website and simultaneously by a news publishing source. Individuals associated with the project who are mentioned in the current draft include [REDACTED]

[REDACTED] We understand that [REDACTED] was made redundant in the late 90s when the failure of managing Kashagan was unfairly blamed on him in order to keep the real culprits (such as [REDACTED]) out of the firing line.

At this time, all of the named individuals should be considered as having a positive role in events. If any of them would like to see the article in advance of publication so that they can comment if they so wish, correct any inaccuracy, they are welcome to contact me within the next 48 hours.

If anyone else would like to contribute information on this matter please contact me ASAP.

alfred@shellnews.net <<mailto:alfred@shellnews.net>>

PS. This article and offer has been brought to the attention of Shell International Petroleum Company Limited [REDACTED]

[REDACTED]

Office: [REDACTED]
Mobile: [REDACTED]
Email: [REDACTED]
Internet: <<http://www.shell.com/>>

[REDACTED]

From: [REDACTED]
Sent: 02 February 2007 16:27
To: [REDACTED]
Cc: [REDACTED]
Subject: Donovan - Sunday Times

[REDACTED]

This is a heads up. I understand from the Group media office that the Sunday Times has picked up the Sakhalin/drilling leaked e-mail story from Donovan's website.

They are responding with agree Qs and As that have been used previously with the Guardian, but are first trying to kill the story by pointing out that is old news - slim chance that this will work. They will not comment on Donovan or the website of course.

If I get more detail from them I will forward it

Regards

[REDACTED]

[REDACTED]

Tel: [REDACTED] Fax: [REDACTED] Other Tel: [REDACTED]
Email: [REDACTED]
Internet: <http://www.shell.com>

[REDACTED]

From: [REDACTED]
Sent: 03 February 2007 10:22
To: [REDACTED]
Cc: [REDACTED]
Subject: Fw: Sunday Times on Sakhalin

[REDACTED]

See below. Following [REDACTED] email, so you are aware that Sunday Times now looks likely to be running a story tomorrow on Donovan and Sakhalin.

SEIC/Shell are also running a breakfast session for key Russian media on Monday designed to talk about the work programme for 2007. Chance that the Donovan news story will give the media a news hook and a chance to rebut if it has legs.

[REDACTED]

Address: [REDACTED]
Tel: [REDACTED]
Email: [REDACTED]
Internet: www.shell.com

-----Original Message-----

From: [REDACTED]
To: [REDACTED]
CC: [REDACTED]
Sent: Sat Feb 03 10:53:40 2007
Subject: Sunday Times on Sakhalin

[REDACTED] as discussed the Sunday Times is likely to have a story tomorrow linking the Donovans to Sakhalin. As you know the Guardian wrote about this last November. The issue was an email exchange between some SEIC staff on seismic risks which Donovan put onto his website.

did my best to try and persuade the journalist that this was old news but my sense (given that he came to us on friday afternoon - a classic tactic!) is the story was written and just wanted some comments from us for 'balance'.

We used the same response as developed for the Guardian.

The piece also carries an interview with [REDACTED]. I am told he makes the usual allegations around environment. Using the existing materials I gave a point by point rebuttal on SEIC's performance.

[REDACTED]

From: [REDACTED]
Sent: 27 February 2007 10:54
To: [REDACTED]
Subject: RE: Scotsman.com Business - Shell Oil - Russia targets Shell over environmental dam

[REDACTED]

Anyone can add comments onto this website - the Donovans are maybe monitoring sites and if they see any news mention of Shell, if appropriate, can add their comment. I suppose we could challenge but that only raises the profile.

Kind regards,
[REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: 27 February 2007 10:51
To: [REDACTED]
Subject: RE: Scotsman.com Business - Shell Oil - Russia targets Shell over environmental dam

[REDACTED]

This appears to be very old news (and pure puff on the part of Russia). I am not clear from the website how this is being used. Is it just that the Donovans have sent the Scotsman their letters to [REDACTED] from last September? I am surprised the Scotsman would simply carry them without investigating more.

Regards
[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Internet: <http://www.shell.com>

-----Original Message-----

From: [REDACTED]
Sent: [REDACTED]
To: [REDACTED]
Subject: Scotsman.com Business - Shell Oil - Russia targets Shell over environmental dam

Dear All,
Were you aware of this? I have not had any calls from The Scotsman. However, we can probably assume that the Donovans may also consider sending the Scotsman other information.

Kind regards,
[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

From: [REDACTED]
Sent: 09 March 2007 15:28
To: [REDACTED]

Subject: Legally Privileged and Confidential [REDACTED] and Donovan follow up

Following the recent activity around [REDACTED] and the Donovans, N/Sea integrity etc., it was agreed that a follow-up on the broader strategy relating particularly to handling the Donovans would be valuable. This is intended to start the process.

As it stands we are on the back foot and our aim should be to develop a strategy (or options) that puts us in a more sensitive and secure position.

Areas to consider (my brain dump - in no particular order):

- Review handling the media - e.g. creation/ratification of one blanket statement as way forward - proactive approach with selected journals.
- [REDACTED]
- Qs and As for the AGM - See attached - need to update, but possibly change stance. Would one strong blanket response be more effective than several rebuttals? Should we be more forthright about the site and our views on it? What might happen (leafleting in the past)?
- Strategy to detach [REDACTED] from the Donovans (in his best interests - and ours). Positive engagement with [REDACTED] (who and how?) alongside demonstration that we won't tolerate the Donovans' approach unchallenged any longer? Way forward.
- Scenarios - see attached first draft from [REDACTED]. Are there others? Are we prepared? How do we prepare/respond?
- Blockers and enablers, strengths and weaknesses. Do we fully understand our own position. Are there on-going issues that we need to know about/fix. Ensure we are on solid ground. Are we making the most of what we've got.

While this note is going to everyone on the address list I don't expect everyone to participate. However, participation will depend on the areas we finally decide to concentrate on - thus, please let me know if you have areas not covered above that need consideration (or consider that some of the above do not need attention now) and then let me know if you would like to take part in the follow up.

Date - asap - format and location to be confirmed. Clear agenda and deliverables, working event (no presentations except to establish baselines), round table working group. Will need to keep to workable size!

Please respond soonest and I will work to get this off the ground asap.

By copy to [REDACTED] - [REDACTED] has suggested that you be included in this note given your experience.

Thanks and regards



2006 - Q1 - Alfred North Sea Safety
Donovan.doc... Scenarios.do...

[REDACTED]